Do Subsidies Increase Charitable Giving
in the Long Run?

Matching Donations in a Field Experiment

Stephan Meier[*]

University of Zurich

Working Paper

[JOB MARKET PAPER # 1]

October, 2004

Abstract:

This paper tests the effect of matching charitable giving in a randomized field experiment. The students at the University of Zurich have to decide, each semester, whether they wish to contribute to two social funds. The donations of the treatment group are matched by contributions of an anonymous donor. The results support the hypothesis that a matching mechanism increases contributions to a public good. However, in the periods after the experiment, when matching has been stopped, the contribution rate declines sharply for the treatment group. People not only compensate their donations of the matching period, but over-compensate. This leads to a negative net effect of the matching mechanism. The field experiment therefore provides evidence suggesting that the willingness to contribute may be undermined by a matching mechanism in the long run.

Keywords: Public Goods, Field Experiment, Matching Mechanism, Charitable Giving

JEL classification: C93, D64, H00

Charitable giving and pro-social behavior are important activities in our society. Many organizations ultimately depend on charitable donations, and the charitable sector constitutes a large part of 'economic' activities. In the year 2002, individuals in the United States donated over 183 billion dollars (Andreoni, 2004b). In addition, more than 50 percent of all adult Americans did voluntary work, amounting to 5 million full time equivalents[1] (Anheier and Salamon, 1999: 58). Although the extent of charitable contributions and the engagement in volunteer work is smaller in Europe, it is still substantial. Without anonymous contributions from individuals, many public goods could not be provided privately. It is therefore highly relevant to analyze what ultimately motivates people and how pro-social behavior can be fostered.

This paper tests, in a randomized field experiment, whether matching charitable contributions increases donations in the short and in the long run. Contributions to two social funds at the University of Zurich are studied. Each semester students have to anonymously decide whether to contribute to the two funds or not. The donations of 600 students are matched either by 25 percent or by 50 percent if they contribute to *both* funds, depending on the treatment group. The resulting behavior is compared with the control group whose donations are not matched. Two effects concerning the matching mechanism are of special interest:

First, what is the effect of the matching mechanism on actual contributions in the period in which donations are matched? Second, how do people react if the matching is removed?

The results of the randomized field experiment support the hypothesis that matching donations increases the contributions to a public good. People who used to contribute to only one of the two funds start giving to both due to the matching mechanism. However, the effect depends on the amount which is matched. Only the relative high amount (50%) has an effect on the willingness to contribute. The panel data set allows investigating not only the short run treatment effect and the three decisions before the field experiment but also the three decisions *after* the period in which contributions are matched. Since such an intervention might influence the underlying motivation to behave pro-socially, it is important to analyze the behavior after an external incentive is applied temporarily. Economic reasoning would predict that people might substitute their donations between the two periods. However, the results of the field experiment provide evidence that people's willingness to contribute to the two funds is reduced due to the matching mechanism in the long run. People who used to donate to only one fund and gave to both funds due to the field experiment stop giving at all after the experimental intervention.

The relevance of the field experiment is twofold: First, he question how giving behavior can be fostered is crucially important for many charitable organizations and for the government. Second, the reaction to a matching mechanism and the behavior when such a mechanism is removed gives important insights into what ultimately motivates people to donate money. From the point of view of economic theory, the fact that people behave pro-socially in an anonymous situation is hard to explain. However, it should be clear that if people care for others' utility, decreasing the price of a donated monetary unit should stimulate donations. Such subsidizing can be done either by a rebate or a matching mechanism towards charitable giving.

Concerning the rebate mechanism, a substantial literature exists, which analyzes how tax deductions for charitable contributions influence their size. The estimated price elasticities vary to a great degree. While Auten et al. (2002) estimate price elasticities in the range

---

[1] The amount of volunteering is transformed into the equivalent of full time workers.

between –0.79 and –1.26, Randolph (1995) finds very low elasticities. While he can show that people temporally react strongly to price changes, their permanent price elasticity is very low (between –0.08 and –0.51).

A second approach to subsidize charitable contributions is to match donations. This mechanism is popular in a number of corporations in the U.S. and Europe, where employers match charitable contributions on the part of their employees.[2] But also governments could foster charitable giving via a matching mechanism instead of a rebate mechanism. Especially if policy makers are thinking about lowering the tax rate or switching to a flat tax and therefore lowering the incentive to donate, a matching mechanism might be used to increase giving. There is, however, little rigorous research analyzing the effect of matching donations on charitable contributions. One reason for this may be the practical problems involved. The observation that the employees of a firm, where a matching mechanism is implemented, donate more than the employees of a firm without such a mechanism, cannot support the hypothesis that matching leads to a behavioral effect. The higher contribution rate in the first company may be due to various reasons not connected with the matching mechanism, e.g. firms might adopt a matching mechanism because there is a donation culture in the firm or it may be that, due to the fact that the first firm has a matching mechanism, more pro-social employees select to work for that firm. To test the effect of matching donations, people have to be randomly assigned to a matching mechanism. This can be analyzed best in an experimental field setting.

In a laboratory experiment, Eckel and Grossman (2003) present the first study I am aware of which systematically analyzes matching donations (for a replication, see Davis et al., 2003).[3] They analyze whether the rebate and the matching mechanism lead to the same behavioral effects in the short run. From a theoretical point of view the two mechanisms should yield the same results. It should not matter whether you pay 50 cents for a donation of 1$ due to the fact that you get 50 cents back, or someone increases your donation by 50 cents. The results of the experiments show, however, that it is important whether the rebate mechanism or the matching mechanism is used. To match donations leads to a higher amount of charitable giving than a rebate and is therefore more effective. According to this result, a matching mechanism is psychologically different from a pure rebate mechanism. Especially these special features may in the end be crucial for explaining long run effects of a matching mechanism.

To the best of my knowledge, this paper presents the first evidence on the matching donations mechanism outside of a laboratory. In a similar field experiment on mechanisms to increase donations, List and Lucking-Reiley (2002) analyze the impact of 'seed money'. An exogenous increase in seed money from 10 to 67 percent increases donations by a factor of six, with an effect on both participation rates and contributions. In another field experiment about donations, Falk (2003) provides potential donors of a charity with either no gift, a small gift or a large gift in the solicitation letter. The relative frequency of donations increases by 75 percent if a large gift is incorporated compared to the 'no gift'-treatment. Falk also tested for a reaction in the following solicitation campaign. He does not observe any substitution of donations. The treatment group seems not to contribute less than the control group in the following fundraising campaign. However, although he observes donations to the same

---

[2] For example, Hewlett-Packard matches employee donations dollar for dollar up to $1000. See, http://grants.hp.com/us/community_giving.html.
[3] A number of experiments relying on public goods games or dictator games analyze different factors which increase 'charitable giving' in a laboratory setting. See, e.g. List and Rondeau (2003), Andreoni and Petrie (2004), Rege and Telle (2004), and Bohnet and Frey (1999).

charity, the purposes of the campaign differ. In the field experiment presented here, the decision situation remains exactly the same. This excludes the possibility that third factors influence the decision to donate in the following period. But the two field experiments differ especially in the incentive mechanism to increase donations. While Falk sends a gift to the potential donors, in the field experiment analyzed here a monetary matching is offered conditional on students' contributions to *both* funds. In the later section, we discuss that exactly these differences of these two approaches may be important for the behavioral effect in the long run. Evidence from another field experiment will be presented which support the hypothesis that the mechanism is crucial for the behavior after the incentives are removed.

An aspect completely missing in previous research on matching mechanisms is the possibility of preference changes due to external interventions. The panel structure of the data set and the experimental design allows to analyze not only the immediate reaction to the matching mechanism, but also to check the long run behavioral consequences of such an intervention. The possibility that pro-social behavior may be undermined by certain incentives is of course highly relevant for charities or governments interested in a permanent increase in contribution to public goods and gives insights in what motivates people to behave pro-socially.

The paper is organized in the following manner: Section II presents the field experiment and the data. Section III formulates the behavioral hypothesis. Section IV shows the results for matching, firstly, in the period in which the contributions are matched and, secondly, in the period afterwards. Section V discusses various possible explanations for the results. The last section VI offers an evaluation of the results and draws conclusions.

II. Field experiment and data

The field experiment was implemented in a naturally occurring decision situation at the University of Zurich. Since more than twenty years, each semester, every student has to decide anonymously whether or not he or she wants to contribute to two social funds – in addition to the compulsory tuition fee. On the official letter for renewing their registration, the students are asked whether they want to voluntarily donate a specific amount of money (CHF 7.-, about US$ 4.20) to a fund which offers cheap loans to students in financial difficulties and/or a specific amount of money (CHF 5.-, about US$ 3) to a second fund supporting foreigners, who study for up to three semesters at the University of Zurich. Without their explicit consent (by ticking a box), students do not contribute to any fund at all. Students have the choice of donating to no fund, only one fund or both funds. The panel data is composed of the decisions of all students for the seven semesters from the summer semester 2001 up to and including the summer semester 2004. From now on, I refer to the period where the experiment was undertaken as period *t*, where as the periods before are called period *t-1*, *t-2*, *t-3* and the periods after *t+1*, *t+2*, *t+3*.

In the experimental intervention, 600 students are selected at random and provided with information about the matching mechanism. With the official letter for renewing the registration and the decision about contributing to the two funds (for the winter semester 2002/2003), the University administration supplied the selected students with a sheet of paper containing the following information: "If you contribute to *both* social funds, an anonymous donor matches your contribution with CHF 3" (treatment *'Matching 25%'*); or "CHF 6" (treatment *'Matching 50%'*). The potential donations are therefore matched by 25% and 50%,

respectively.[4] The sheet of paper received by the two treatment groups differed only with respect to the amount matched. The subjects were informed that the matched money would be split equally between the two funds. The two funds received the additional money after the experiment.

Due to the 'institutional difference' that freshmen have to pick up the registration form at the counter of the administration office, only students who had decided at least once in the past are included in the treatment groups. Freshmen in the treatment period are also excluded in the control group. As some of the students decided not to renew their registration, the decisions of 532 subjects in the two treatment groups and 10,847 persons in the control group can be observed. In total, the decisions of 11,379 students are observed. Students decide anonymously at home about the contribution to the two social funds.

Table 1 shows the summary statistics for the control group and the treatment group. As the assignment was random, no significant differences emerged between various characteristics (number of semesters, age, gender, economics as a main subject[5], and proportion of contributions in the past[6]) of subjects in the treatment group and in the control group. There are random differences. If not taken into account properly, these random differences may bias the results of a comparison between the means of the treatment group and the control group.

[Table 1 about here.]

The unique data set has some special characteristics which may be important for the interpretation of the size of the effect and when comparing the results of this analysis to results from laboratory experiments. First, the field experiment is based on a trichotomous decision. Students can decide whether to contribute to no fund, one fund or both funds. Most students either decide not to contribute at all or to contribute to both funds.[7] No marginal adjustment is possible in the sense that people increase their contribution by one or more monetary units. For an experimental effect to become visible, many students in the treatment group have to change their donation behavior. Second, people in the treatment group decided at least once before the field experiment started whether to contribute or not. On average, subjects decided 10.8 times before being faced with the matching donation mechanism. If contributing has become a habit, the matching donations must be expected to have a limited effect on behavior. Third, the level of contribution is already surprisingly high. Therefore the effect of the matching mechanism must expected to be minor as most people are not able to increase their contributions at all – since they contribute already to both funds. Fourth, the decision is taken semi-annually. This differs from laboratory experiment, in which various repetitions are taken within one single session (normally around one or two hours). If the matching mechanism has an effect on the behavior half a year or even a year later, than the experimental effect has to be strong.

The field experiment and the decision setting here used have three advantages over previous studies:

---

[4] See appendix for a sample of the information sheet.
[5] For empirical evidence of whether economists contribute less to the two social funds, see Frey and Meier (2003).
[6] The coefficient of past behavior indicates the fraction of previous situations (before period t) in which the subject decided to contribute.
[7] For details on contribution to the two Funds and an analysis of behavior over time, see also Frey and Meier (2004a).

(1) The field experiment presented closes the gap between field studies and laboratory experiments in an area where no study has been done outside the laboratory. While experimental research may provide important insights about human behavior, it is unclear how these results can be applied outside of the lab. The controlled field experiment allows us to keep many factors constant, like in a laboratory, while still observing decisions in a natural setting, where people are not aware of being part of a scientific study.

(2) Due to the panel structure of the data set, pro-social preferences, as revealed by past behavior, can be included in the analysis. It is therefore possible to analyze how people with heterogeneous pro-social preferences react to a matching donations mechanism.

(3) The panel structure and the experimental design allow us to answer the important question: What happens *after* a controlled change in the price of giving?

The next section presents the hypotheses for the field experiment.

III.   *Behavioral Hypotheses*

Charitable giving is subject to the relative price effect. As in any other activity if donations are cheaper, people undertake this activity more. The relative price of giving is only important if people are not only concerned with their own utility or payoff, but have, for example, a utility function of the following form: $U_s = u_s((1-\alpha)\pi_s, \alpha\pi_o)$. A person s's utility depends on his or her own payoff, π_s, and the payoff of other people, π_o. α indicates the degree of altruism, where people with $\alpha = 0$ are not altruistic at all (for a detailed discussion, see Andreoni and Miller, 2002).[8] Furthermore, it is important for people that they personally donate money, because only then people get a 'warm glow' from giving (Andreoni, 1990). The giving of others is therefore not a substitute to own giving.[9]

The matching mechanism decreases the price of donating 1\$ to $1/(1+s_m)$, where s_m indicates the subsidy through the matching mechanism. It is straightforward to show that, as the price decreases, people are more willing to donate money. For the field experiment, this leads to three hypotheses:

> **H1**: More people donate to both funds in the treatment groups than in the control group, because giving is cheaper in the treatment group. And the higher the matching benefit of each Swiss franc donated, the more people donate. In the field experiment, more people are expected to donate in treatment 'Matching 50%' than in the treatment 'Matching 25%'.

In the field experiment, the matching is restricted to donations to both funds. Subjects cannot contribute just a positive continuous amount but have to decide whether they want to donate either to none of the funds, a defined amount to one of the two funds or a defined amount to both of the funds. This discontinuous decision allows predictions about who should be most responsive. People may be heterogeneous with respect to their pro-social preferences (with respect to their α's). This is important for the effect of matching donations because people with a very low α are not expected to contribute to the funds and will also not react to the

---

[8]   A variety of theories on pro-social behavior exist apart from simple altruism models. For surveys of different theories and empirical evidence, see e.g. Fehr and Schmidt (2003) and Meier (2004).

[9]   This assumption is supported in the empirical literature: people's donations are not completely crowded-out by government contributions (e.g. Ribar and Wilhelm, 2002), nor do people reduce their contribution when the contributions of others increase (e.g. Frey and Meier, 2004b).

matching mechanism. As stated in a survey on previous experimental studies, "the most important heterogeneity is the one between purely selfish subjects and fair-minded subjects" (Fehr and Schmidt, 2003: 247). Andreoni and Miller (2002: 744) show in their experiments that around 23 percent of the individuals behave perfectly selfishly and do not react to changes in relative prices for giving. People who used to give to none of the funds are expected to have a low α and are therefore not expected to be sensitive to the matching mechanism. Due to the censored decision people who normally give to both funds are not expected to react, because they are not able to increase their donations. However, people who normally give to only one fund are expected to be most sensitive to the matching mechanism because their α is greater than 0 and they still have possibilities to donate more if they switch from giving to only one fund to giving to both. In this manner, they can 'profit' from the matching mechanism.

> **H2**: Subjects in the treatment groups switch from donating to one fund to contributing to both funds. Therefore, in the treatment group contribution rates to one fund are expected to be lower than in the control group.

The matching mechanism was implemented in period t. In the periods after the field experiment no matching was offered to the students anymore. Relative prices therefore return to the same level as before period t. Even if people compensate in period $t+1$ their higher donation in period t due to reasons discussed later, standard models would not predict that this compensation leads to a negative net effect. It is therefore a cautious benchmark to assume that people should not decrease their donations due to the matching mechanism.

> **H3**: The probability of contributing to the two social funds should not be decreased by the matching mechanism. This should hold in period t as well as in the periods afterwards.

However, the implemented matching mechanism that an anonymous donor in period t matches students' contributions if and only if they contribute to both funds may have special features, which have behavioral consequences not predicted by the hypotheses above. Two features may be important for the motivation to contribute to the two funds in the long run:

(1) The change in relative prices may have an effect on the motivation of people to donate in an anonymous situation to a public good. Due to the underlying incentive structure, contributions are not utility maximizing in strict monetary terms. People who give to the two social funds therefore have some sort of intrinsic motivation to behave pro-socially.[10] Depending on the perception of the monetary incentive to increase pro-social behavior, the intervention may crowd-out or crowd-in such intrinsic motivation (see Frey, 1997).[11] In psychology, the large number of experimental studies on the crowding effect has led to several meta-analyses that in general support the finding that (external) incentives have

---

[10] Empirical studies suggest that people get satisfaction from behaving pro-socially, e.g. from volunteering (Meier and Stutzer, 2004), from donating (Earley and Konow, 2003), or from punishing defectors (de Quervain et al., 2004).

[11] The motivational crowding effect was known in psychology long before economists started to think seriously about the 'hidden costs of reward' (Lepper and Greene, 1978) or the 'corruption effect' (Deci et al., 1999). An exception is Titmuss' book on The Gift Relationship (Titmuss, 1970), where he argues that monetary incentives for blood donors will undermine their motivation and reduce the amount of blood donated overall. Whereas Titmuss did not present any serious empirical evidence, a considerable amount of evidences has since been collected on the motivational crowding-out effect (for an extensive survey, see Frey and Jegen, 2001).

detrimental effects on intrinsic motivation (e.g. Deci, Koestner and Ryan, 1999).[12] However, it is unclear, how such a detrimental effect can be explained. A motivational crowding-out may be expected if the external intervention is perceived as controlling. Psychologically, extrinsic incentives can have negative effects when they reduce the perceived self-determination of individuals (Rotter, 1966; Deci, 1975), or when they interfere with a relationship based on mutual trust (Rousseau, 1995). As self-determination and trust are important for pro-social behavior, the introduction of external incentives can seriously reduce the intrinsic joy of behaving pro-socially.[13] If, however, the incentive, i.e. the matching mechanism, is perceived as supportive, intrinsic motivation may even be strengthened. An external intervention would then crowd in pro-social behavior.[14] Much less attention is given to this positive effect of monetary incentives in the literature although external incentives can equally well be perceived as supportive, especially if they are designed as the matching mechanism is. It is an empirical question whether people perceive a particular intervention as controlling or supporting and whether the underlying motivation to behave pro-socially is affected at all.

To measure the effect of a monetary incentive on the motivation to behave pro-socially is often problematic. The overall effect of a change in relative prices is composed of both the ordinary price effect and the effect on the intrinsic motivation. A negative net effect is therefore only visible if the price effect is not strong enough (Gneezy and Rustichini, 2000; Gneezy, 2003). However, a much more effective way to measure an effect on the underlying motivation is to analyze pro-social behavior after the incentive is removed again (for a theoretical model on the possible long run effect of incentives, see Bénabou and Tirole, 2002). It is then possible to compare the level of pro-social behavior before, during, and after the intervention. That is the empirical strategy undertaken in this paper.

(2) The matching mechanism does not only decrease the price of giving but contains certain information which may lead, on the one hand, to an even greater increase than an adequate rebate mechanism (Eckel and Grossman, 2003) and, on the other hand, may lead to a decrease in contributions if the matching mechanism is removed. First, the fact that an anonymous donor matches contributions to the two funds may contain information about the quality of the funds. Similar to the arguments on sequential fundraising and leadership giving, a donor who matches student's giving may be a signal that the fund is trustworthy and efficient (Vesterlund, 2003; Andreoni, 2004a; Potters et al., 2004). The positive reaction to a matching mechanism may therefore partly be due to such information. It is, however, unclear whether subjects react if the matching is not offered anymore in period *t+1*. Secondly, the matching mechanism may contain information about how many people actually contribute to the two funds. If the funds administration has to undertake a campaign to increase contributions via the matching scheme, contributions are maybe not that widespread. As people's willingness to contribute is positively correlated with the share of donors in the student population, this information may decrease people's willingness to contribute – especially if the matching is removed.

In the following section, the hypotheses are tested and the results are presented.

---

[12] For a meta-study declaring the crowding effect to be 'a myth', see Eisenberger and Cameron (1996). For an evaluation of the two contradictory meta-studies, see Lepper et al. (1999).

[13] For experimental studies which emphasis the detrimental effect of monetary incentives in trust-based relationships, see Fehr and Gächter (2000) and Fehr and List (2004).

[14] For an empirical application on recycling behavior, see Thogersen (2003).

IV. Analysis and Results

The results are presented in four steps. First, the effect of the matching mechanism is analyzed looking at the differences in means between the treatment and the control group in period *t*. Second, we take into account that people are heterogeneous with respect to their pro-social preferences. An analysis is therefore undertaken which controls for individual fixed-effects. Third, it is analyzed how people decide in the periods after the matching treatment looking at a descriptive analysis. And fourth, the long run effect of giving is analyzed controlling for heterogeneity.

Behavioral Effect when Donations Are Matched: Descriptive Analysis

Table 2 presents the descriptive statistics for the field experiments. The table shows the contribution rates to both funds, only one fund or no fund for the control group and the two treatment groups in the semester when the field experiment was undertaken (period *t*). The last three columns present Mann-Whitney tests for the differences in contribution rates between the control and the treatment group and between the two treatment groups.

Table 2 shows two results which are only partly in line with the hypotheses:

(1) People react to the matching donations mechanism. Taking the treatment groups together contribution rates to both funds are higher in the treatment groups than in the control group. These figures are consistent with hypothesis 1, suggesting that people react to the relative price effect. However, no statistically significant difference between control and treatment group emerges. However, the increasing effect of matching donations is only present for the treatment 'Matching 50%'. As revealed in table 2, the contribution rate to both funds is 3.67 percentage points higher than in the control group (p<0.210). In line with hypothesis 1, the effect is bigger for a higher matching amount. But for treatment 'Matching 25%' the contribution rate to both funds is even lower than for the control group. These differences are not statistically significant.

(2) The patterns of giving to only one fund or no fund are consistent with hypothesis 2. Individuals reduce contributing to only one fund, because with just a slightly higher contribution, subjects can 'gain' the whole matching amount. This applies especially for the higher incentive to contribute when the contribution rate to only one fund is 3.10 percentage points lower for treatment 'Matching 50%' compared to the control group. This effect is statistically significant at the 95%-level. The contribution rate to only one fund is also lower for treatment 'Matching 25%', but the difference is not statistically significant. Interestingly enough, a larger number of subjects do not contribute at all in treatment 'Matching 25%', compared to the control group. For the treatment 'Matching 50%', the contribution rates are as expected. The share of people who do not contribute at all decreases. The descriptive analysis shows that the effect of matching donations comes from the high matching mechanism and mostly from subjects who change from giving to one fund to giving to both funds. The effect of the matching mechanism to start giving at all seems quite modest.

[Table 2 about here]

Behavioral Effect when Donations Are Matched: Fixed-Effect Models

The above analysis presents an inaccurate estimation of the treatment effect for two reasons: first, individuals differ in their pro-social attitudes. There are people who never contribute and others who always contribute. We would not expect them to react to a matching mechanism because either they don't care or they are unable to increase their contributions. These unobservable characteristics have to be taken into account. Second, although the assignment to the treatment and the control group was random, it is possible that small differences in the compositions of the group may occur. There may be simply slightly more selfish persons ($\alpha = 0$) in the treatment group. To estimate the treatment effect these random differences have to be taken into account. Due to the panel structure of the data set, it is possible to control for unobservable time-invariant heterogeneity. We therefore estimate logit models, taking into account personal fixed-effects and period dummies.

[Table 3 about here]

Columns (a) and (b) in table 3 presents the results for the logit model with personal fixed effects. The dependent variable takes the value 1 if people contribute to both funds and 0 otherwise. The treatment effect is captured with the dummy variable *treatment 'Matching'* which is 0 for all subjects in the periods before the matching mechanism was implemented and afterwards 1 for the treatment group. The variables *treatment 'Matching 50%'* and *treatment 'Matching 25%'* are dummy variables for the two treatment groups respectively. As the magnitude of the coefficients are difficult to interpret, columns (c) and (d) compute the marginal effects in a probit analysis. The coefficients indicate how the probability of contributing changes compared to the reference group. To control for different level effects between control und treatment group, an additional dummy variable *treatment group* is introduced which is 0 for the control group and 1 for the treatment group in all periods. As the assignment was random, this variable is not statistically significant.

The general picture of table 2 is confirmed. As can be seen in column (a), the probability to contribute to both funds increases if people's donations are matched. The effect of treatment 'Matching' is statistically significant on the 95-percent level. Column (c) shows that the probability that a student starts contributing to both funds when her donation is matched is 3.5 percentage points higher than for the control group. This marginal effect is substantial if we take into account that many people already contribute to both funds and that giving is bounded above. In columns (b) and (d) the difference between the two matching prices is analyzed. The probability that subjects faced with the matching donation mechanism 'Matching 50%' contribute to both funds increases 5.7 percentage points (at the 95 percent-level of significance). The effect of 'Matching 25%' on the contribution rate of subjects in this treatment group is much smaller, as expected by hypothesis 2, and not statistically significant. The difference between the two coefficients is, however, not statistically significant.

The estimates suggest that the matching donation mechanism has a significant and relevant effect on the willingness to behave pro-socially. People increase their charitable giving when their contribution is matched, i.e. when the price of giving is decreased. In line with economic theory, the lower the price of giving (the higher the matching), the stronger is the behavioral reaction. The effect of the matching mechanism depends on the amount offered. The amount matched has to be sufficiently large to have a noticeable effect.

Behavioral Effect *After* Donations Were Matched: Descriptive Analysis

The question remains how do people react if the price of giving goes back to normal? In the field experiment, how do people behave after they have experienced their contributions having been matched: do they return to their normal giving behavior? Or does the matching mechanism change the relationship between donors and charitable organization which would lead to either a higher or a lower contribution level compared to the periods before the matching mechanism? These questions will be analyzed in this section. The reaction in the long run is not only important for the fundraising organization itself due to the fact that it might be interested in net contributions in the long run. It is also most relevant in order to understand the motivation to behave pro-socially. The results above already show that charitable contributions are subject to the relative price effect. It is, however unclear, whether the matching intervention also changes the underlying motivation to behave pro-socially. First, we look at the descriptive statistics and second, we investigate these questions looking at estimations with individual fixed-effects.

[Figure 1 about here]

Figure 1 plots the differences between treatment and control group over time. Figures 1a-c show the differences in contribution rates between treatment and control group. Figure 1d plots the average donations in Swiss Francs for the treatment and the control group and therefore combines the three other figures in one.

Looking at figures 1a-c, the basic behavioral effect of the matching mechanism over time is visible: Due to the matching mechanism people who used to give to only one fund, switch to give to both funds in period *t*. However, in the periods after the matching mechanism was undertaken, these people do not return to give to one fund, but stop contributing altogether. The matching mechanism therefore increases the share of people who do not contribute to any fund at all.

In more detail, three results are interesting in the figures 1a-c:

(1) The effect of the matching mechanism on contributions to both funds in period *t* is most visible. Figure 1a shows that the treatment group gives less than the control group in the periods before the matching mechanism was implemented (this difference is not statistically significant). In the treatment period (grey colored), however, the difference is reversed. While the differences of the means in period *t* is in itself not statistically significant, the difference of the difference is, as shown in the fixed-effect regression above. However, in period *t+1* the fraction of people contributing to both funds decreases substantially in the treatment group. The difference is lower than in the periods before the matching mechanism was implemented and statistically significant on the 90-percent level. In periods *t+2* and *t+3* the difference seem to be stabilized on a level similar to the difference before the experimental intervention.

(2) People stop contributing to only one fund due to the matching mechanism. As can be seen in figure 1b subjects in the treatment group stop contributing to only one fund in period *t* ($p<0.05$). However, after the experimental intervention those people do not return to give to only one fund. The proportion of people contributing to one fund is lower in the treatment group after the matching than before (always relative to the control group).

(3) The share of people who do not contribute at all increases for the treatment group after the experimental intervention. While in period *t* the difference between control group and treatment group remains the same, after the experiment people in the control group are more likely not to contribute to the funds. Figure 1c shows that in period *t+1* the proportion of

11

people not contributing to any fund increases for the treatment group. The difference in itself is statistically significant (p<0.10). The difference between control and treatment group remains on a higher level than before the matching of donations was offered. This indicates that the matching mechanism actually increases the proportion of people who do not contribute to the funds at least for the following decision period. In the periods afterwards, the difference become smaller again but is still higher than before the field experiment was undertaken.

The negative net effect of the matching mechanism can also be seen looking at the average donation. Figure 1d presents the average donation in the treatment and the control group over time. Before the field experiment in period t the average donation in the treatment group was smaller than in the control group. In the three periods before the field experiment, people in the control group donated on average 8.36 CHF compared with 8.19 CHF for the treatment group. The difference of 0.17 CHF is however not statistically significant (p=0.225). The matching mechanism increased the amount donated in the treatment group compared to the control group. However, the average donations for the control group decreases sharply after donations were not matched anymore. The difference in contributions between treatment and control group is greater than before the intervention. On average, the control group donated 8.20 CHF in the three periods after the experimental intervention while the treatment group donated 7.85 CHF. This difference of 0.35 CHF is statistically significant (p<0.05). Even if period t is taken into account, subjects in the treatment group donate 0.23 CHF less than the control group. This difference is statistically significant on the 90-percent level. The matching mechanism has therefore a negative net effect on donations. Importantly, one has to analyze the difference of the differences between the two groups before and after the field experiment. The negative effect of the field experiment has therefore to be analyzed controlling for individual heterogeneity.

Behavioral Effect *After* Donations Were Matched: Fixed-Effect Models

To verify the results from the simple descriptive statistics, table 4 presents logit models which include dummies for time effects and individual fixed-effects. For three outcomes (contributions to both funds, no contributions at all, and average contributions in Swiss francs) table 4 shows the results of the matching field experiment. In the first column for each outcome (columns (a), (c), and (e)) a specification is presented with excludes the period in which the contributions were matched. Therefore the coefficients show the effect of the experimental intervention on contributions after period t compared to average contribution behavior before the intervention. These results give the first indication on whether the level of contribution changed due to the matching mechanism. A negative coefficient indicates that the level of contribution is lower after the matching mechanism compared to the people to whom a matching was never offered. To analyze the net effect, the second column for each behavioral outcome (columns (b), (d), and (f)) includes also the period in which the matching mechanism was effective. A negative coefficient in these specifications signifies that the matching mechanism has a negative net effect on the willingness to contribute.

[Table 4 about here]

The results in columns (a) and (b) show that the matching mechanism has no effect on net contributions to both funds. Column (a) shows that subjects in the treatment group reduce their contribution in the periods after the matching mechanism compared to the periods before the experimental intervention. The difference is, however, not statistically significant. But matching has a positive effect on contributions to both funds in period t. Therefore, if the

period in which the matching mechanism was at work is taken into account the net effect is slightly positive, but not statistically significant (column (b)).[15] The results indicate that in the long run, the matching mechanism has no effect on contribution to both funds. People seem to compensate the higher contributions in period t with a lower donation in period $t+1$.

Columns (c) and (d) show the effect of the matching donations mechanism on no contributions at all. The dichotomous dependent variable is 1 if people do not contribute to any of the funds and 0 otherwise. Column (c) shows that people stop contributing to the funds after the experiment compared to the periods before the matching mechanism was at work. The difference is statistically significant on the 95-percent level. The willingness to contribute to at least one fund decreases in the periods after a matching was offered. Column (d) shows that even the net effect of the matching mechanism on the contribution rate (including period t) is negative. The probability increases that subjects do not contribute to any of the two funds. The difference is statistically significant on the 90-percent level. It is difficult to explain this result with standard economic theory, because the reduction in the price of giving by the use of the matching mechanism lowers the willingness to contribute to the social funds. Standard economic theory would predict that the effect is zero or positive. The matching mechanism, although successful to increase the willingness to behave pro-socially when at work, reduced the willingness to behave pro-socially when it is removed again. And the overall effect is negative. People therefore adjust their pro-social behavior to temporal changes in the relative prices of giving (matching mechanism) and smooth their giving over time.

Columns (e) and (f) investigate whether the matching mechanism has a negative effect on average donations in general. The dependent variable takes either the value 0, 5, 7, or 12 (CHF). The columns show the coefficient for an OLS regression with time dummies and individual fixed-effects. As a matter of fact, the matching donation experiment not only decreases the average donation in the periods after the experiment (column (e)), but also has a negative net effect (column (f)). The effects are, however, not statistically significant on any conventional level.

In sum, the results in table 4 show that the matching mechanism has in the long run a negative effect on the willingness to contribute to one of the funds at all. The effect on average donations is also negative but not statistically significant. In order to understand how people adjust their giving after the experimental intervention, in a next step the contribution probability is analyzed separately for the three decisions after the experiment. Table 5 presents the behavioral reaction after the experimental intervention for every single decision period after the field experiment. Column (a) shows the effect on contributions to both funds including time dummies and individual fixed-effects. Clearly, subjects confronted with a matching mechanism increase their contribution to both funds in period t ($p<0.05$). In period $t+1$, the probability that subjects in the treatment group contribute to both funds decreases. In the following periods, the willingness to contribute increases again. The difference after the experimental intervention is, however, not statistically significant. With regard to no contributions at all (column (b)), the willingness to contribute does not change in period t. But people stop contributing significantly in period $t+1$ ($p<0.05$). In the following periods the probability that people in the treatment group do not contribute to any fund is higher than in

---

[15] The number of observations in this table vary between the columns due to two reasons: First, the number of semesters differ between the columns; second, in the regression with fixed-effects only people are of interest who changed their behavior at least once. As can be seen more people changed their decision concerning giving to both funds than with respect to giving at all.

periods before the intervention but not statistically significant. Consequentially, average donations (column (c)) increases in period t, but decreases in the following period and stays lower than before the experiment. But the standard errors are quite large. The detailed analysis of the behavior after the experimental intervention allows a refined conclusion about the behavioral effect in the long run: While the share of individuals not donating money to at least one of the funds is greater in the treatment group after the field experiment, the difference is only statistically significant in period $t+1$. Therefore in the very long run, people's contribution pattern seems to return to normal. But this has to be put in perspective: The decisions to donate are taken semi-annually. That the decision to contribute to the social funds is influenced by the experimental intervention half a year later is already a strong effect. But every additional period after the field experiment increases of course the time between decision and experiment (which means years) and it also decreases the number of observations as students finish their studies in the meanwhile. It could therefore be expected that the effects are less likely to be statistically significant.

In summary, the behavioral reaction towards the matching donation mechanism suggests that there is more than the ordinary price effect. The field experiment on matching donations, thus, has a positive effect in the period in which the mechanism is at work, due to the relative price effect. However, in the periods after the matching mechanism, people reduce their contributions. This leads to a negative overall effect. People stop to give to at least one of the funds after the matching of contributions is not offered anymore. In the following section, we discuss possible explanations for this counterproductive effect of the matching mechanism.

[Table 5 about here]

V. Discussion

Offering a matching mechanism decreases the willingness to donate to two social funds at the University of Zurich. In this section, three theoretical explanations are discussed and evaluated. First, whether the behavior of the subjects in the field experiment can be explain by a theory of intertemporal substitution. Second, whether the presence of mental accounts can explain the behavior in the field experiment. And third, the implications of a model of crowding-out on behavior in the field experiment are discussed.

Intertemporal substitution. People decrease their contributions in the period after the matching mechanism is removed. Is it possible to explain such a behavioral pattern by relying on intertemporal substitution? People might maximize over a given number of decisions to either donate for others or to consume other goods. Giving is, however, 'cheaper' in period t due to the matching mechanism. According to an ordinary economic model, one would predict that people spend more in period t. If relative prices return to be as they were before subjects should again allocate their money between giving and consuming on other goods as they did before the matching was offered. Even if one assumes that giving is a storable good, and people get utility of giving in period $t+1$ of giving in period t, people should not overcompensate their contributions and stop giving altogether. The empirical results presented above, however, suggest that subjects decrease their giving, i.e. stop giving to the funds at all. It would be an unrealistic assumption to think that the budget constraint is forcing individuals to consume less in periods $t+1$, $t+2$, etc. because they spent too much in period t. The amount in question is just too small to have an effect. The observed behavior in the field experiment is therefore difficult to explain with a theory on intertemporal substitution.

14

Mental accounting. People might allocate their available budget to various mental accounts which are separable from each other. The decisions are then taken within such mental accounts (Thaler, 1999). Concerning the decisions to contribute to the two social funds, subjects may have allocated a given budget for this charitable cause. If they spend more in one period, they have to compensate this in the following period – especially if their account should not be negative in a pre-determined period (for example a year). Various empirical studies suggest that people have some sort of mental accounts and their presence explains decisions not compatible with standard economic reasoning (e.g. Thaler, 1999). However, the behavioral reaction to the matching donation mechanism cannot solely be explained by mental accounts. People should not decrease their net contributions in the long run, but just compensate the increase in period *t*.

In addition, a reduction in order to balancing the mental account 'charitable giving' over a given period should be independent of the reason why giving increased in the first place. It therefore contradicts the findings of the field experiment by Falk (2003). Subjects in his field experiment who receive a gift in period *t* increased their donation in that period, but in period *t+1* no significant difference could be detected between treatment and control group. This means that people did not compensate in period *t+1* for their higher giving in period *t*. However, providing potential donors with a gift in the solicitation letter differs from a matching mechanism. But if the decrease of pro-social behavior is dependent on the type of incentive, mental accounting has difficulties explaining the behavioral reaction to a matching scheme. In order to get an idea whether such differences may exist, we look at the behavioral change after another experimental intervention. Parallel to the field experiment on matching donations, two other treatments were undertaken which informed people about the behavior of others (for details about this field experiment, see Frey and Meier, 2004b). The information that many other students contribute to the two funds increases the willingness to contribute significantly. Figure 2 presents descriptive statistics about how the *treatment 'Social Comparison'* changes behavior before and after period *t*. If people really compensate their donation to balance their mental account, we would expect to see such substitution also in this treatment. In figure 2a, it seems that people also reduce their contribution to both funds slightly in period *t+1*. However, this is far from compensating the increase in contributions to both funds in period *t*. Such a behavioral reaction is much more in line with the results of Falk (2003). In addition, subjects do not stop contributing at all due to the experiment (figure 2b). On the contrary, the treatment 'Social Comparison' seems to increase contributions to the funds permanently.

[Figure 2 and Table 6 about here]

Table 6 presents estimations with time dummies and individual fixed-effects which show the effect of the two treatment conditions on the contribution probabilities. The dummy variables for the two treatments are 1 for the treatment group and 0 otherwise for periods *t*, *t+1*, etc. It is especially striking how the net effect on no contribution at all differs between the two treatment groups ($p<0.05$). While the matching treatment increases the probability that people don't contribute at all, the treatment 'Social Comparison' decreases the same probability. Of course, the two treatment groups differ in various dimensions and are therefore difficult to compare. But especially such a comparison shows that certain means to increase charitable giving (here the matching mechanism) are more prone to induce people to reduce their pro-social behavior in general. A theoretical explanation of the presented results therefore needs to address the particularity of the matching mechanism.

Crowding-out the motivation to behave pro-socially. Another explanation, concentrating on the character of the incentive, is the so-called 'motivation crowing effect' (Frey, 1997; Frey

and Oberholzer-Gee, 1997; Kreps, 1997). In the literature on incentives, the possibility that monetary incentives can have a negative effect on (pro-social) behavior has recently gained prominence. The channels can be manifold through which a monetary incentive may have detrimental effects in the long run. Three basically different approaches can be distinguished. First, incentives to behave pro-socially can influence the intrinsic motivation to undertake such an activity. People enjoy giving to a charitable cause, but this joy-of-giving will be partly destroyed if they feel forced to behave pro-socially. Various authors emphasize that monetary incentives may be perceived as controlling, therefore decrease self-determination to behave pro-socially and finally decrease the intrinsic motivation to do so (e.g. Deci and Ryan, 1985). Second, incentives to behave pro-socially can disrupt the trust-based relationship between a donor and a charity. To offer monetary incentives to behave pro-socially may be perceived by the donor as a sign of mistrust. In a relationship in which trust is crucial for cooperation, incentives may have detrimental effects (Fehr and List, 2004). Third, incentives to behave pro-socially can give information about the nature of the task (Bénabou and Tirole, 2002).[16] For example, if a charity offers a monetary incentive to donate, subjects might think that an incentive is offered probably due to the fact that nobody donates. If people are only willing to contribute if others do so as well, they will consequentially stop contributing.

To discriminate between the different channels for a detrimental effect of a matching mechanism is difficult. One way to try to exclude one or the other of the explanations is by looking at the different reaction to the two treatments on the matching mechanism. Gneezy and Rustichini (2000) and Gneezy (2003) show that a negative net effect is especially prevalent if the incentives are rather small. This is, however, due to the fact that the relative price effect is small enough to outweigh the crowding-out effect. It says nothing about whether a motivation effect should be bigger or smaller for large incentives.

Table 7 presents results of estimations with time dummies and individual fixed-effects which analyze the behavioral effect of matching with a small amount and matching with a larger amount. For three outcomes (contributions to both funds, no contribution at all, and average contributions in Swiss francs) table 7 shows the results of treatment 'Matching 25%' and 'Matching 50%'. In the first column for each outcome (columns (a), (c), and (e)) a specification is presented which excludes the period in which the contributions were matched. To analyze the net effect, the second column for each behavioral outcome (columns (b), (d), and (f)) includes also the period in which the matching mechanism was effective. The results show that to match donations by a larger amount leads to an even greater effect in the period after the intervention takes place (column (a), (c), and (e)). The coefficient is always greater for 'Matching 50%' than for 'Matching 25%' (see table App. 1 in the appendix for effects per decision period). However, none of the differences are statistically significant on any conventional level. The separate analysis of the two treatment conditions do not allow deducing clear conclusions about the negative net effect of a matching mechanism on pro-social behavior.

[Table 7 about here]

The result of the field experiment shows that a matching mechanism increases the probability that people don't contribute at all in the long run. This result contradicts standard economic prediction. This behavioral pattern is difficult to explain if people just allocate their contribution between two periods with different relative prices. People 'compensate' too

---

[16] Monetary incentives make it more difficult to signal one's good intentions in behaving pro-socially. This may decrease pro-social behavior (Bénabou and Tirole, 2004). But this effect should exclusively be affecting the period where the incentive is given.

much and don't do so in another field experiment on the contributions to the two funds. The behavioral reaction therefore depends on the character of the intervention. This section offers and discusses some explanations for such a detrimental effect of a matching mechanism. However, the field experiment cannot discriminate between the various explanations. This section emphasizes that a matching mechanism may contain various information apart from the fact that the price of giving changed. These additional features of a matching mechanism seem to decrease the underlying motivation to contribute to the two funds.

VI. Concluding Remarks

This paper tests the effect of a matching mechanism on donations in a randomized field experiment. The donations of students at the University of Zurich who, each semester, have to decide whether they wish to contribute to two Social Funds are matched. The results are twofold: First, the matching donation increases the contributions to both funds in the period in which the donations are matched. Subjects in the treatment group don't contribute to only one fund anymore but start to give to both funds. Second, in the long run, the matching mechanism decreases the proportion of people who contribute to the funds. Especially in the first period after the field experiment less people are willing to contribute to the two funds in the field experiment. The result in this paper therefore adds to the growing evidence on the detrimental effects of incentives.

The open question remains how the negative effect of a matching mechanism in the long run can be explained. The paper discusses various explanations for a negative effect. However, the paper cannot discriminate between the various explanations. Future research should therefore concentrate on testing in the field which features of a matching mechanism lead to a negative net effect in the long run. Only then it is possible to get an idea what ultimately motivates people to behave pro-socially and how incentive systems have to be designed in order to avoid negative effects in the long run.

The results are important in order to inform charitable organizations about their fundraising practice. The results suggest that a matching mechanism does not necessarily increase donations in the long run. However, for the funding of a single project or if the donations are always matched, the matching mechanism is able to increase contributions. On the basis of the results of the field experiment, it is possible to speculate about competition between charitable organizations for donors. The results of the field experiment suggest that increasing the donations via a matching mechanism might have externalities. It might be more difficult for other charities in the future to get potential donors to contribute. People are confronted with a number of charities which try to get their attention and their donations (e.g. Bilodeau and Slivinski, 1997; Andreoni, 1998). The results of the field experiment show that certain fundraising practice may have externalities. Consequences for the industry would be that fundraising is getting more expensive. The cost for raising $1 in donations should be increasing over the years. Unfortunately, there is no data to test this hypothesis. However, further analysis on the fundraising industry has to take such possible externalities of fundraising practice into account.

References

Andreoni, James (1990). "Impure Altruism and Donations to Public Goods: A Theory of Warm-Glow Giving." *Economic Journal* (100), pp. 464-77.

___ (1998). "Towards a Theory of Charitable Fund-Raising." *Journal of Political Economy* 106(6), pp. 1186-213.

___ (2004a). "Leadership Giving in Charitable Fund-Raising." *Journal of Public Economic Theory*, Forthcoming.

___ (2004b). "Philanthropy," L.-A. Gérard-Varet, S.-C. Kolm and J. Mercier Ythier, *Handbooks of Giving, Reciprocity and Altruism.* Amsterdam: Elsevier/North Holland, Forthcoming.

Andreoni, James and Miller, John H. (2002). "Giving According to Garp: An Experimental Test of the Consistency of Preferences for Altruism." *Econometrica* 70(2), pp. 737-53.

Andreoni, James and Petrie, Ragan (2004). "Public Goods Experiments without Confidentiality: A Glimpse into Fund-Raising." *Journal of Public Economics* 88(7-8), pp. 1605-23.

Anheier, Helmut K. and Salamon, Lester M. (1999). "Volunteering in Cross-National Perspective: Initial Comparisons." *Law and Contemporary Problems* 62(4), pp. 43-65.

Auten, Gerald; Sieg, Holger and Clotfelter, Charles T. (2002). "Charitable Giving, Income and Taxes: An Analysis of Panel Data." *American Economic Review* 92, pp. 371-82.

Bénabou, Roland and Tirole, Jean (2002). "Intrinsic and Extrinsic Motivation." *Review of Economic Studies* 70, pp. 489-520.

___ (2004). "Incentives and Prosocial Behavior." *Working Paper*, Princeton University.

Bilodeau, Marc and Slivinski, Al (1997). "Rival Charities." *Journal of Public Economics* 66(3), pp. 449-67.

Bohnet, Iris and Frey, Bruno S. (1999). "Social Distance and Other-Regarding Behavior in Dictator Games: Comment." *American Economic Review* 89(1), pp. 335-39.

Davis, Douglas D.; Millner, Edward and Reilly, Robert (2003). "Subsidy Schemes and Charitable Contributions: A Closer Look." *Experimental economics*, Forthcoming.

de Quervain, Dominique J.-F. ; Fischbacher, Urs; Treyer, Valerie; Schellhammer, Melanie; Schnyder, Ulrich; Buck, Alfred and Fehr, Ernst (2004). "The Neural Basis of Atruistic Punishment." *Science* 305, pp. 1254-58.

Deci, Edward L. (1975). *Intrinsic Motivation*. New York: Plenum Press.

Deci, Edward L.; Koestner, Richard and Ryan, Richard M. (1999). "A Meta-Analytic Review of Experiments Examining the Effects of Extrinsic Rewards on Intrinsic Motivation." *Psychological Bulletin* 125(6), pp. 627-68.

Deci, Edward L. and Ryan, Richard M. (1985). *Intrinsic Motivation and Self-Determination in Human Behavior*. New York: Plenum Press.

Earley, Joe and Konow, James (2003). "The Hedonistic Paradox: Is Homo Economicus Happier?" *Working Paper*, Department of Economics, Loyola Marymount University.

Eckel, Cathrine C. and Grossman, Philip J. (2003). "Rebate Versus Matching: Does How We Subsidize Charitable Giving Matter?" *Journal of Public Economics* 87, pp. 681-701.

Eisenberger, Robert and Cameron, Judy (1996). "Detrimental Effects of Reward: Reality or Myth?" *American Psychologist* 51(11), pp. 1153-66.

Falk, Armin (2003). "Charitable Giving as a Gift Exchange: Evidence from a Field Experiment." *Working Paper Series*, Institute for Empirical Research in Economics. University of Zurich.

Fehr, Ernst and Gächter, Simon (2000). "Do Incentive Contracts Crowd out Voluntary Cooperation?" *Working Paper Series No. 34*, Institute for Empirical Research in Economics, University of Zurich.

Fehr, Ernst and List, John A. (2004). "The Hidden Costs and Returns of Incentives - Trust and Trustworthiness among CEOs." *Journal of the European Economic Association* 2(5), pp. 743–71.

Fehr, Ernst and Schmidt, Klaus (2003). "Theories of Fairness and Reciprocity - Evidence and Economic Application," M. Dewatripont, L. P. Hansen and S. J. Turnovsky, *Advances in Economics and Econometrics - 8th World Congress, Econometric Society Monographs*. Cambridge: Cambridge University Press, 208-57.

Frey, Bruno S. (1997). *Not Just for the Money: An Economic Theory of Personal Motivation*. Cheltenham, UK: Edward Elgar.

Frey, Bruno S. and Jegen, Reto (2001). "Motivation Crowding Theory: A Survey of Empirical Evidence." *Journal of Economic Surveys* 5(5), pp. 589-611.

Frey, Bruno S. and Meier, Stephan (2003). "Are Political Economists Selfish and Indoctrinated? Evidence from a Natural Experiment." *Economic Inquiry* 41(3), pp. 448-62.
____ (2004a). "Pro-Social Behavior in a Natural Setting." *Journal of Economic Behavior and Organization* 54, pp. 65-88.
____ (2004b). "Social Comparisons and Pro-Social Behavior: Testing Conditional Cooperation in a Field Experiment." *American Economic Review*, Forthcoming.

Frey, Bruno S. and Oberholzer-Gee, Felix (1997). "The Cost of Price Incentives: An Empirical Analysis of Motivation Crowding-Out." *American Economic Review* 87(4), pp. 746-55.

Gneezy, Uri (2003). "The W Effect of Incentives." *Working Paper*, University of Chicago Graduate School of Business.

Gneezy, Uri and Rustichini, Aldo (2000). "Pay Enough or Don't Pay at All." *Quarterly Journal of Economics* 115(3), pp. 791-810.

Kreps, David M. (1997). "Intrinsic Motivation and Extrinsic Incentives." *American Economic Review* 87(2), pp. 359-64.

Lepper, Mark R. and Greene, David eds (1978). *The Hidden Costs of Reward: New Perspectives on Psychology of Human Motivation*. Hillsdale, NY: Erlbaum.

Lepper, Mark R.; Henderlong, Jennifer and Gingras, Isabelle (1999). "Understanding the Effects of Extrinsic Rewards on Intrinsic Motivation--Uses and Abuses of Meta-Anlysis: Comment on Deci, Koestner, and Ryan (1999)." *Psychological Bulletin* 125(6), pp. 669-76.

List, John A. and Lucking-Reiley, David (2002). "The Effects of Seed Money and Refunds on Charitable Giving: Experimental Evidence from a University Capital Campaign." *Journal of Political Economy* 110(1), pp. 215-33.

List, John A. and Rondeau, Daniel (2003). "The Impact of Challenge Gifts on Charitable Giving: An Experimental Investigation." *Economics Letters* 79(2), pp. 153-59.

Meier, Stephan (2004). "A Survey on Economic Theories and Empirics on Pro-Social Behavior," *Mimeo*. Institute for Empirical Research in Economics, University of Zurich.

Meier, Stephan and Stutzer, Alois (2004). "Is Volunteering Rewarding in Itself? Evidence from a Natural Experiment." *IEW Working Paper No. 181*, University of Zurich.

Potters, Jan; Sefton, Martin and Vesterlund, Lise (2004). "After You - Endogenous Sequencing in Voluntary Contribution Games." *Journal of Public Economics*, Forthcoming.

Randolph, William C. (1995). "Dynamic Income, Progressive Taxes, and the Timing of Charitable Contributions." *Journal of Political Economy* 103(41), pp. 709-38.

Rege, Mari and Telle, Kjetil (2004). "The Impact of Social Approval and Framing on Cooperation in Public Good Situations." *Journal of Public Economics* 88(7-8), pp. 1625-44.

Ribar, David C. and Wilhelm, Mark O. (2002). "Altruistic and Joy of Giving Motivations in Charitable Behavior." *Journal of Political Economy* 110(2), pp. 425-57.

Rotter, Julian B. (1966). "Generalized Expectancies for Internal Versus External Control of Reinforcement." *Psychological Monographs* 80(1).

Rousseau, Denise M. (1995). *Psychological Contracts in Organizations: Understanding Written and Unwritten Agreements*. Thousand Oaks, London and New Delhi: Sage Publications.

Thaler, Richard (1999). "Mental Accounting Matters." *Journal of Behavioral Decision Making* 12(3), pp. 183-206.

Thogersen, John (2003). "Monetary Incentives and Recycling: Behavioural and Psychological Reactions to a Performance-Dependent Garbage Fee." *Journal of Consumer Policy* 26(2), pp. 197-228.

Titmuss, Richard M. (1970). *The Gift Relationship*. London: Allen and Unwin.

Vesterlund, Lise (2003). " The Informational Value of Sequential Fundraising." *Journal of Public Economics* 87(3-4), pp. 627-57.

Table 1: Summary Statistics in Period *t*

Personal characteristics	Control group	Treatment 'Matching 25%'	Treatment 'Matching 50%'
Observations	10,847	265	267
Number of semesters	11.9 (8.5)	11.3 (8.3)	11.3 (7.4)
Age	28.3 (7.4)	28.5 (7.7)	28.0 (7.8)
Gender (=Female)	52%	53%	50%
Economists	10%	9%	12%
Coefficient of past behavior	0.73 (0.36)	0.71 (0.38)	0.73 (0.35)

Notes: Standard deviations in parentheses.
Source: Own experiment and data provided by the accounting department of the University of Zurich.

Table 2: Patterns of Giving to the Two Funds in Period *t*

Percentage who contribute ...	Control group	Treatment 'Matching 25%'	Treatment 'Matching 50%'	Difference 'Matching 25%'-Control	Difference 'Matching 50%'-Control	Difference 'Matching 50'-'Matching 25'
... to both funds	66.37% (0.45)	65.66% (2.9)	70.04% (2.8)	-0.71% (z=0.241; p<0.810)	3.67% (z=1.254;p<0.210)	4.38% (z=1.080:p<0.280)
... to only one fund	6.47% (0.24)	4.91% (1.3)	3.37% (1.1)	-1.57% (z=1.027;p<0.305)	-3.10% (z=2.046;p<0.041)	-1.53% (z=0.888;p<0.374)
... to neither of the funds	27.16% (0.43)	29.43% (2.80)	26.59% (2.70)	2.27% (z=0.822;p<0.411)	-0.57% (z=0.206;p<0.837)	-2.84% (z=0.729;p<0.466)
# of individuals	10,847	265	267			

Notes: Standard errors in parentheses. Mann-Whitney test for significance of differences.
Source: See Table 1.

Table 3: Effect of Matching Donations on Contributions in Period t

Dichotomous dependent variable: Contribution to Both Funds (=1)

Variable	(a)	(b)	(c)	(d)
Treatment 'Matching'	0.409** (0.173)		0.036** (0.016)	
Treatment 'Matching 25%'		0.275 (0.236)		0.014 (0.026)
Treatment 'Matching 50%'		0.553** (0.247)		0.057** (0.024)
Treatment group			-0.022 (0.019)	-0.022 (0.019)
Individual fixed effects	incl.	incl.		
Semester dummies	incl.	incl.	incl.	incl.
# of observations	13,532	13,532	41,995	41,995
# of individuals	3,657	3,657		
# of periods	4	4	4	4
Prob>χ^2	0.000	0.000	0.000	0.000

Notes: Robust standard errors in parentheses. Periods (t-3), (t-2), (t-1), and (t) included.
Columns (a) and (b) are conditional logit models with individual fixed-effects. Columns (c) and (d) shows marginal effects of probit estimations with robust standard errors adjusted for clustering on the individual level.
Test of differences for treatment in column (b): 'Matching 25%' - 'Matching 50% = 0.0: $\chi^2(1)$ =0.68, p<0.4098
Level of significance: * 0.1<p<0.05, ** 0.01<p<0.05, *** p<0.01

Table 4: Effect of Matching Donations Before and After Experimental Intervention

Dependent variable	Contribution to both funds (=1)		No Contribution at all (=1)		Average donation (CHF)	
Variable	(a)	(b)	(c)	(d)	(e)	(f)
Treatment 'Matching'	-0.045 (-0.132)	0.089 (0.119)	0.297** (0.143)	0.217* (0.131)	-0.177 (0.141)	-0.045 (0.125)
Individual fixed effects	incl.	incl.	incl.	incl.	incl.	incl.
Semester dummies	incl.	incl.	incl.	incl.	incl.	incl.
# of observations	23,104	29,705	20,915	26,879	58,157	69,536
# of individuals	4,426	4,830	4,001	4,365	11,377	11,379
# of periods	6	7	6	7	6	7
Prob>χ^2	0.000	0.000	0.000	0.000	0.000	0.000

Notes: Standard errors in parentheses. Column (a), (c) and (e) exclude the period in which the field experiment was actually undertaken. Columns (b), (d) and (f) include all seven periods. Columns (a)-(d) present conditional logit models; columns (e) and (f) present OLS regressions with individual fixed-effects.
Level of significance: * 0.1<p<0.05, ** 0.01<p<0.05, *** p<0.01

Table 5: Effect of Matching Donations After Experimental Intervention

Variable	Contribution to both funds (=1) (a)	No Contribution at all (=1) (b)	Average donation (CHF) (c)
Treatment(t)*	0.370**	0.056	0.204
	(0.171)	(0.184)	(0.177)
Treatment(t+1)*	-0.140	0.395**	-0.288
	(0.175)	(0.189)	(0.186)
Treatment(t+2)*	0.036	0.259	-0.095
	(0.187)	(0.202)	(0.196)
Treatment(t+3)*	0.026	0.174	-0.064
	(0.198)	(0.217)	(0.207)
Individual fixed effects	incl.	incl.	incl.
Semester dummies	incl.	incl.	incl.
# of observations	29,705	26,879	69,536
# of individuals	4,830	4,365	11,379
# of periods	7	7	7
Prob>χ^2	0.000	0.000	0.000

Notes: Standard errors in parentheses. Columns (a) and (b) present conditional logit models with individual fixed-effects; column (c) presents an OLS regressions with individual fixed-effects.

Level of significance: * 0.1<p<0.05, ** 0.01<p<0.05, *** p<0.01

Table 6: Comparison 'Matching Donations' and 'Social Comparison' After Experimental Intervention

Dependent variable	Contribution to both funds (=1) (a)	No Contribution at all (=1) (b)	Average donation (CHF) (c)
Variable			
Treatment 'Matching'	0.089	0.217*	-0.045
	(0.120)	(0.131)	(0.125)
Treatment 'Social Comparison'	0.126	-0.150	0.166*
	(0.096)	(0.103)	(0.098)
Personal fixed effects	incl.	incl.	incl.
Semester dummies	incl.	incl.	incl.
# of observations	31,994	28,837	74,942
# of individuals	5,200	4,681	12,257
# of periods	7	7	7
Prob>χ^2	0.000	0.000	0.000
Difference 'Matching' -' Social Comparison'; p-value	0.8021	0.0238**	0.1724

Notes: Standard errors in parentheses. Columns (a) and (b) present conditional logit models; column (c) presents an OLS regressions with individual fixed-effects. P-value indicates the probability that the coefficient for treatments 'Matching' and 'Cond. Coop. High' are the same, using a χ^2-test for (a) and (b) and an F-test for (c).

Level of significance: * 0.1<p<0.05, ** 0.01<p<0.05, *** p<0.01

Table 7: Reactions to High and Low Matching Rates

Dependent variable	Contribution to both funds (=1)		No Contribution at all (=1)		Average donation (CHF)	
Variable	(a)	(b)	(c)	(d)	(e)	(f)
Treatment 'Matching 25%'	-0.031	0.058	0.256	0.191	-0.135	-0.049
	(0.187)	(0.168)	(0.202)	(0.182)	(0.199)	(0.177)
Treatment 'Matching 50%'	-0.058	0.120	0.336*	0.244	-0.217	-0.040
	(0.181)	(0.166)	(0.199)	(0.185)	(0.194)	(0.174)
Individual fixed effects	incl.	incl.	incl.	incl.	incl.	incl.
Semester dummies	incl.	incl.	incl.	incl.	incl.	incl.
# of observations	23,104	29,705	20,915	26,879	58,157	69,536
# of individuals	4,426	4,830	4,001	4,365	11,377	11,379
# of periods	6	7	6	7	6	7
Prob>χ^2	0.000	0.000	0.000	0.000	0.000	0.000
Difference 'Matching 50' - 'Matching 25'; p-value	0.915	0.789	0.775	0.835	0.766	0.970

Notes: Standard errors in parentheses. Column (a), (c) and (e) exclude the period in which the field experiment was actually undertaken. Columns (b), (d) and (f) include all seven periods. Columns (a)-(d) present conditional logit models; columns (e) and (f) present OLS regressions with individual fixed-effects.
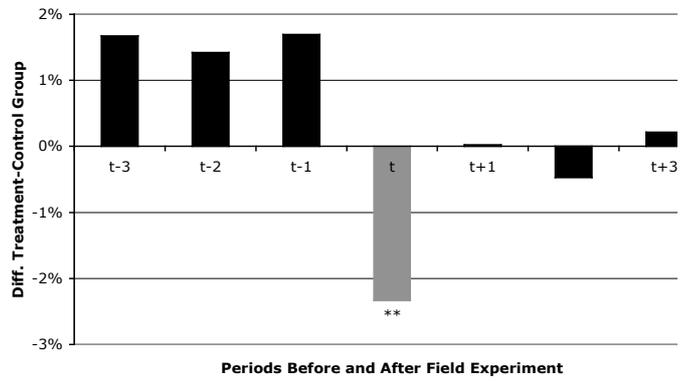*Level of significance*: * $0.1<p<0.05$, ** $0.01<p<0.05$, *** $p<0.01$

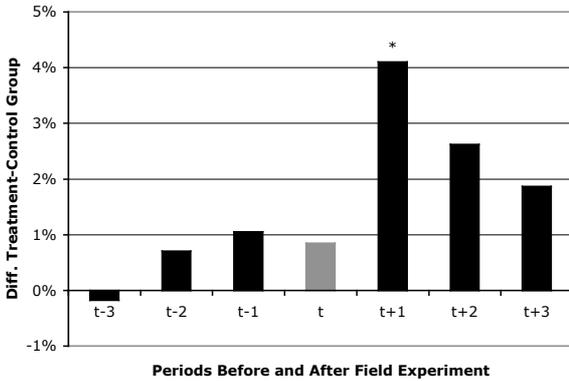# Figure 1: Effect of Matching Donations Before and After Period *t*

Fig. 1a: Treatment Effect on Contributions to Both Funds Over Time
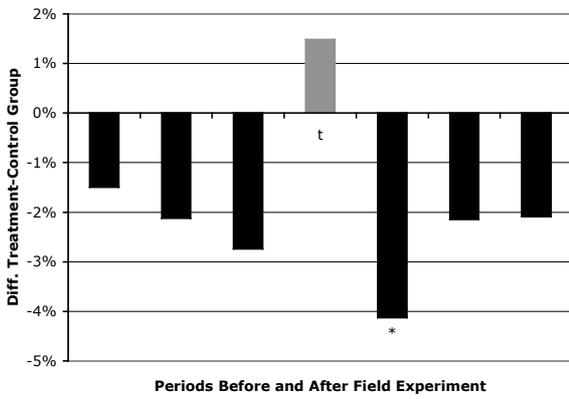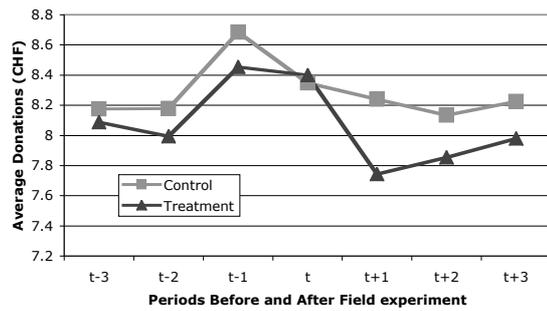

Fig. 1b: Treatment Effect on Contributions to Only One Fund Over Time

Fig. 1c: Treatment Effect on No Contribution at all Over Time

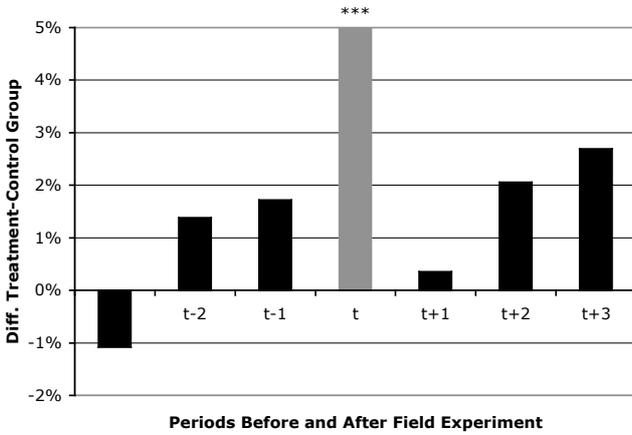**Fig. 1d: Treatment Effect on Average Donations Over Time**

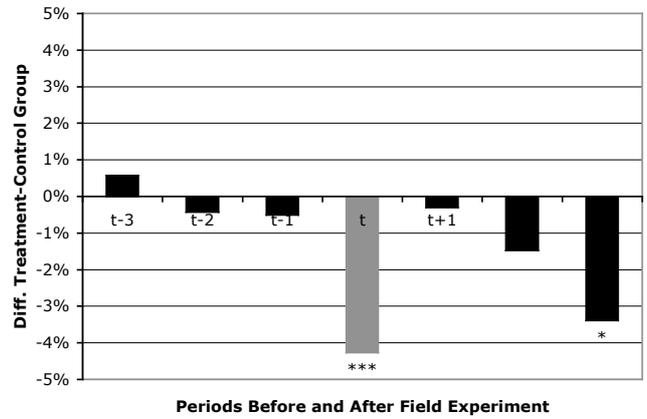*Data Source*: University of Zurich, 2000-2004.
Level of significance: * 0.1<p<0.05, ** 0.01<p<0.05, *** p<0.01

Figure 2: Effect of Treatment 'Social Comparison' Before and After Period *t*

Fig. 2a: Treatment Effect on Contributions to Both Funds Over Time

Fig. 2b: Treatment Effect on No Contribution at all Over Time

Data Source: University of Zurich, 2000-2004.
Level of significance: * 0.1<p<0.05, ** 0.01<p<0.05, *** p<0.01

Figure App.1

Sample Information Sheet of Field Experiment (Treatment 'Matching 50%')

26

Table App. 1: Reaction to High and Low Matching Rates

Variable	Contribution to both funds (=1) (a)	No Contribution at all (=1) (b)	Average donation (CHF) (c)
Treatment 'Matching 25%'			
Treatment 'M25'(t)*	0.235	0.107	0.104
	(0.237)	(0.255)	(0.248)
Treatment 'M25'(t+1)*	-0.204	0.543**	-0.422
	(0.243)	(0.261)	(0.263)
Treatment 'M25'(t+2)*	0.119	-0.052	0.120
	(0.261)	(0.283)	(0.280)
Treatment 'M25'(t+3)*	0.078	0.090	0.012
	(0.277)	(0.301)	(0.294)
Treatment 'Matching 50%'			
Treatment 'M50'(t)*	0.507**	0.003	0.302
	(0.240)	(0.261)	(0.246)
Treatment 'M50'(t+1)*	-0.076	0.240	-0.158
	(0.246)	(0.269)	(0.258)
Treatment 'M50'(t+2)*	-0.048	0.566**	-0.287
	(0.260)	(0.283)	(0.268)
Treatment 'M50'(t+3)*	-0.028	0.263	-0.131
	(0.277)	(0.308)	(0.285)
Individual fixed effects	incl.	incl.	incl.
Semester dummies	incl.	incl.	incl.
# of observations	29,705	26,879	69,535
# of individuals	4,830	4,365	11,379
# of periods	7	7	7
Prob>χ^2	0.000	0.000	0.000

Notes: Standard errors in parentheses. Columns (a) and (b) present conditional logit models with individual fixed-effects; column (c) presents an OLS regressions with individual fixed-effects.
Level of significance: * $0.1<p<0.05$, ** $0.01<p<0.05$, *** $p<0.01$