## **AGENDA**

#### MONROE NORTH TIFA

# TIFA TAX INCREMENT FINANCE AUTHORITY

#### **Board Members:**

Jim Baldwin • Shaun Biel • Mayor Rosalynn Bliss • Elianna Bootzin • Diedre Deering Kayem Dunn • Jane Gietzen • Carl Kelly • Mark Roys • Jim Talen • Rick Winn

Wednesday, February 14, 2018 9:30 a.m. Meeting 29 Pearl Street, NW Suite #1

Call to order

Approve Meeting Minutes from January 10, 2018 (9:30)
 Motion Biel (enclosure)

3. DASH North Contract Extension (9:32) Motion Naramore

4. Downtown Ambassadors 2017 Report (9:50) Info Item Eledge

5. President & CEO Report (10:00) Info Item Kelly

6. Public Comment (10: 05)

7. Board Member Discussion (10:10)

8. Adjournment



#### Meeting of the City of Grand Rapids Tax Increment Financing Authority

#### January 10, 2017

1. <u>Call to Order</u> – The meeting was called to order at by 9:42am

#### 2. Attendance

<u>Present</u>: Jim Baldwin, Shaun Biel, Mayor Rosalynn Bliss, Elianna Bootzin, Diedre Deering, Kayem Dunn, Jane Gietzen, Carl Kelly, Jim Talen, Rick Winn

Absent: Mark Roys

Others Present: Tim Kelly (Interim Executive Director), Murphy Ackerman (Executive Asst/Office Manager), Jana Wallace, Jennie Schumacher, Andy Guy, Flor Valera (DGRI Staff), Josh Naramore

#### 3. Election of MNTIFA Board Chair and Vice Chair

Ms. Dunn thanked Mr. Biel and Ms. Deering for their continued commitment to the Monroe North neighborhood and nominated them as Chair and Vice-Chair. Mr. Biel and Ms. Deering both accepted their nominations.

Motion: Kayem Dunn, supported by Carl Kelly, moved to elect Shaun Biel as Chair of the Monroe North Tax Increment Financing Authority and Diedre Deering as Vice-Chair of the Monroe North Tax Increment Financing Authority. Motion carried unanimously.

#### 4. Approve Meeting Minutes from October 11, 2017

Motion: Kayem Dunn, supported by Jane Gietzen, moved approval of the minutes from the October 11, 2017 meeting as presented. Motion carried unanimously.

#### 5. Accept Preliminary Financial Statement from December 31, 2017

Ms. Wallace introduced the financial statements through December 31, 2017. Ms. Wallace said there was little activity since the previous reported financials and the authority is not in danger of exceeding any bottom line budget authority. Mr. Biel explained for new members that the smallest amounts on the warrant are split costs between the DDA and DID for overhead and administrative costs.

Motion: Carl Kelly, supported by Mayor Rosalynn Bliss, moved to approve Statement C- Preliminary Schedule of December 31, 2017 expenditures as recommended. Motion carried unanimously.

#### 6. <u>Presentation of the FY2017 Audit</u>

Ms. Wallace presented the FY2017 audit and explained that there was a "clean opinion" submitted meaning there are no issues with the statements. Ms. Wallace said the supplemental section was provided by Mr. Kelly to give a more in depth look at the various projects that were completed throughout the year. Ms. Wallace said this supplemental portion is not reviewed or submitted by the auditor.

Monroe North TIFA Minutes – January 10, 2018 Page 2

Motion: Ms. Deering, supported by Mayor Bliss, moved to accept the audit for the year ending June 30, 2017. Motion carried unanimously.

#### 7. <u>Presentation of Bike Share Feasibility Study</u>

Mr. Kelly said this will be an overview of the Bike Share Feasibility Study that the DDA helped to fund. Mr. Kelly said while the TIFA did not contribute financially, they will be asked to contribute in the future if a system is built out. Mr. Naramore gave an overview of the Bike Share Feasibility Study. Mr. Naramore said that the charge of the study was to look at whether bike share is feasible in Grand Rapids, and if so, how would it be implemented. This would include evaluating the cost for owning and operating the system. Mr. Naramore said the final determination was that bike share is feasible in the city and there is also strong public interest to see a system implemented. Mr. Naramore gave an overview of the public outreach that was completed as well as the outline and suggestions for system implementation. Mr. Naramore said the committee is currently recommending a phased approach that would see the bulk of bike stations implemented in the downtown area during the first phase. Mr. Biel asked what comparable cities were looked at during the study. Mr. Naramore said Fargo is a good comparable city, not only because of weather conditions, but because of its student population. Mr. Biel asked if any organizations have been sought out for sponsorship opportunities. Mr. Naramore said there has been interest but no formal conversations. Mr. Naramore said seeking sponsorships and funding would be a part of the next phase, should the plan move forward. Mr. Biel asked when the Board should expect a formal ask for funding. Mr. Kelly said staff would work with Mobile GR to ensure that the Board is given a draft of the report and is aware of what the formal ask will be through the budgeting process. Mr. Winn asked if the requests to the DDA and MNTIFA Boards will be primarily for startup fees. Mr. Naramore said he will have a better idea of those specific asks after the fundraising and sponsorship process has begun. Ms. Bootzin asked if the station locations will be a part of the system plan. Mr. Naramore said there are currently rough approximations of station locations, but those would be finalized in the next process. Mr. Biel thanked Mr. Naramore for the presentation and said the Board looks forward to continued updates on the process.

### 8. <u>President & CEO Report</u>

#### DDA (12/13/17)

- Approved IFT Exemption for 400 Bridge Street NW (Swift Printing)
- Approved support for Laugh Fest 2018
- Received presentation on Rose Center Fellowship recommendations

#### DID (12/19/17)

- Approved financial statements through 10/31/17
- Received update on summer/fall plantings and the Clean Team
- Received an update on potential legislative changes occurring in 2018
- Discussed forming committees to review fund balances and purchasing policies

#### MNTIFA (11/2/17)

- Approved funding for Streetscape Guidelines Project
- Approved financial support for GRWW

#### DGRI (11/8/17)

Approved amendments to bylaws recognizing new Alliance structure

Received an update on corporate recruitment activity / economic development gaps

#### Alliances:

- Goal 1 (Restore the River): January 17, 2018 10:00 AM
  - o River Design Guidelines, River Trail Economic Impact Study
- Goal 2 (Downtown Neighborhood): January 16, 2018 3:30 PM
  - o Rose Center Recommendations, Housing Now! Recommendations, Affordable Housing
- Goal 3 (21st Century Mobility Strategy): January 22, 2018 3:30 PM
  - o Bike Share Feasibility Study, Downtown Bike and Pedestrian Safety Projects
- Goal 4 (Economic Vitality): January 31, 2018 3:30 PM
  - o Micro Local Business Recruitment RFP, Rose Center Recommendations
- Goal 5 (Public Spaces and Programming): January 18, 2018 3:30 PM
  - O Winter Programming / Outdoor Fitness Equipment

#### DGRI Staff Highlights

#### Events / Marketing / Communications / Engagement

- Collaborated on Oct 28<sup>th</sup> Event celebrating APA Award for RPC
- Hosted Grand Action Appreciation Reception Nov 20 in collaboration with Chamber, CAA, Experience GR, and The Right Place
- Produced Light Up Downtown Dec 1
- Coordinating install of sports-oriented ice rink at Heartside Park for Winter 2018
- Planning World of Winter (WoW) Activities: Feb 9, 2018 Feb 16, 2018
- Planning Women + City Building 2018 Mar 21, 2018, 11:30 AM 1:00 PM

#### Planning / Development / Infrastructure

- Collaborating with City of GR to install public restrooms in parking ramps
- Partnered with The Right Place, City of GR, MDOT, MEDC, and GRR on AHQ2 Proposal
- Collaborating with Frey Foundation on development of maintenance sustainability plan for RPC
- Lyon Square DD process ongoing finalizing scope for in-river designs to be submitted with HCP to DDA for funding Nov 8
- Calder Plaza presented to City Commissioners, CoGR, Kent County on potential Pavilion plans & construction leading up to 50<sup>th</sup> anniversary of La Grande Vitesse. Drafted Pavilion design RFQ for review by City & County.
- Planning pedestrian safety improvements at several key intersections & crossings
  - Michigan / Bridge Street Trail Crossings
  - o Pilot Protected bike lane Division Ave (Leonard to Fountain)
- Received Pinnacle Award for Leadership from International Downtown Association for Equity-Driven Growth Agenda in GR Forward
- Streetspace Guidelines process underway. Upcoming engagement includes meeting with Downtown focus group, teen walk and digital survey (ongoing).
- Meeting with MEXO (100 Fulton on 1/12 to discuss opportunities for public space activation

#### <u>Advocacy</u>

 Senator Horn's TIF Reform bill (SB 393) is through the Senate and to House, Afendoulis introduced Fee Fairness Act (HB5325) Monroe North TIFA Minutes – January 10, 2018 Page 4

- Participating in a Grand River Briefing for the West Michigan Legislative Delegation on January 22, 2018.
- Transformational Brownfield (MIThrive) Collaborating with The Right Place & CoGR on potential
  applications for use of tool

#### 9. Public Comment

None

#### 10. <u>Board Member Discussion</u>

Ms. Bootzin said she reviewed previous meeting minutes and would like an update on how the Board is looking to evaluate projects that approach the Board for funding and if there is formal evaluation criteria in place. Mr. Kelly said this is an ongoing conversation between each of the Boards, and staff is working with the Alliances to create clear outcomes and determinations for developers when asking the Boards for support. Mr. Kelly said he is hopeful to have a formal process completed this Spring.

#### 11. <u>Adjournment</u>

The meeting adjourned at 10:41am

## **MEMORANDUM**

MONROE NORTH TIFA



Agenda Item #3

February 14, 2018 MNTIFA Meeting

DATE: February 9, 2018

TO: Monroe North TIFA

FROM: Josh Naramore

Mobile GR & Parking Manager

SUBJECT: DASH North Contract Extension

Background

In December of 2012, the City Commission authorized agreements under which DASH service was expanded to the Monroe North area. Although home to thousands of residents and employees, at the time Monroe North was not connected to downtown via transit access. City staff met with representative of the Monroe North Business Association (MNBA) and the DDA, regarding financing a pilot service that would run DASH transit service from the Monroe North area into central downtown. The agreement estimated a service cost of \$175,000 - \$225,000.

The financing model sought revenue from the DDA, Mobile GR and Parking Services and the MNTIFA. Working with the Interurban Transit Partnership (ITP), a route was developed and service was implemented. The route was well received and the pilot was extended for an additional two years by the City Commission in November, 2014. MNTIFA and the DDA each paid \$6,250 a month for the services, with Mobile GR and Parking Services paying the remainder.

The prior two year extension lapsed on January 1, 2017. DASH North service has continued in the Monroe North area without DDA and MNTIFA funding support. City staff recently met with MNTIFA and the DDA to develop this extension to the agreement to address the contract lapse and will back date payments lost in 2017. MNTIFA and the DDA would like to extend the DASH North agreement, which their respective boards, scheduled for action on February 16, 2018.

#### Agreement

No changes to the past agreement will take place at this time. MNTIFA and the DDA will pay \$112,500 each, which will cover costs from January 1, 2017 to June 30, 2018, Mobile GR and Parking Services paying the remaining costs for service. Further discussions will take place over the next few months that will focus on a more comprehensive agreement between the DASH and potential contributing parties starting July 1, 2018.



#### Recommendation:

Approve extending the DASH North agreement with Mobile GR and Parking Services and the Downtown Development Authority (DDA).



## **Program Overview**

Started in 2013 the Downtown Ambassador program is designed to be a friendly and welcoming team that patrols Downtown sidewalks and other areas of the public realm for the benefit of residents, visitors, workers and anyone who needs a helping hand.

In 2015 the Downtown Ambassador program began providing cleaning and beautification services in addition to the hospitality services.

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## **Hospitality & Engagement**

In 2017 the Ambassador team brought their engagement statistics back in line with previous years. In 2016, the team experienced difficulties recruiting staff that aligned with the vision and mission the team has for downtown and as a result our engagement suffered. However a complete overhaul in recruiting resulted in several excellent superstar ambassadors joining the team.

We participated in several events in 2017 including; *Art Prize, Light Up Downtown, Movies in the Park, Relax at Rosa, The 2017 Auto Show, Wine, Beer and Food Festival, Rollin' Out and the Santa Parade.* 



Business Contact					
Motorist Assist  Observation - Fighting Outreach Contact  PA - Directions PA - Information PA - Other PA - Program Information Panhandling - Aggressive Panhandling - Passive Request for Fire/EMS Request for Police Safety Escort Sidewalk Violation Suspicious Person Umbrella Escorts  Motorist Assist 131 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 163 91 164 484 230 15,996 12,006 24,778 1,244 233 1,564 1,244 233 1,564 1,244 2,248 15,993 128 154,340 100,912 1,244 233 1,564 1,244 2,248 15,993 128 154,340 100,912 1,244 2,248 15,993 128 154,340 100,912 1,244 2,248 15,993 165 165 176 186 187 187 187 187 187 187 187 187 187 187		Activity	2017	2016	2015
Observation - Fighting Outreach Contact PA - Directions PA - Information PA - Other PA - Program Information Panhandling - Aggressive Panhandling - Passive Request for Fire/EMS Request for Police Safety Escort Sidewalk Violation Suspicious Person Umbrella Escorts  PA - Directions P1,890 P3,756 P4,996 P3,7585 P5,775 P5,775 P5,775 P6,996 P1,890 P1,890 P2,788 P2,788 P3,7585 P5,775 P3,7585 P5,775 P4,996 P3,7585 P5,775 P5,775 P4,996 P3,7585 P5,775 P5,775 P4,996 P3,7585 P5,775 P5,775 P4,996 P3,7585 P5,775 P4,991 P5,758 P4,996 P3,7585 P5,775 P4,996 P3,7585 P5,775 P4,996 P3,202 P4,996 P4,996 P3,202 P4,996 P3,202 P4,996 P4,996 P4,996 P3,202 P4,996		Business Contact	2,079	1,473	3,383
Outreach Contact 5,756 14,996 33,230 PA - Directions 11,890 13,846 23,024 PA - Information 40,925 37,585 55,775 PA - Other 205,882 154,340 100,912 PA - Program Information 9,986 12,006 24,778 Panhandling - Aggressive 1,244 233 1,564 Panhandling - Passive 1,686 429 1,123 Request for Fire/EMS 43 228 250 Request for Police 13 32 128 Safety Escort 1,244 2,248 15,993 Sidewalk Violation 8,875 5,002 5,936 Suspicious Package 18 44 446 Suspicious Person 302 165 3,465 Umbrella Escorts 81 76 482		Motorist Assist	131	163	91
PA - Directions 11,890 13,846 23,024 PA - Information 40,925 37,585 55,775 PA - Other 205,882 154,340 100,912 PA - Program Information 9,986 12,006 24,778 Panhandling - Aggressive 1,244 233 1,564 Panhandling - Passive 1,686 429 1,123 Request for Fire/EMS 43 228 250 Request for Police 13 32 128 Safety Escort 1,244 2,248 15,993 Sidewalk Violation 8,875 5,002 5,936 Suspicious Package 18 44 446 Suspicious Person 302 165 3,465 Umbrella Escorts 81 76 482		Observation - Fighting	939	221	484
PA - Information 40,925 37,585 55,775 PA - Other 205,882 154,340 100,912 PA - Program Information 9,986 12,006 24,778 Panhandling - Aggressive 1,244 233 1,564 Panhandling - Passive 1,686 429 1,123 Request for Fire/EMS 43 228 250 Request for Police 13 32 128 Safety Escort 1,244 2,248 15,993 Sidewalk Violation 8,875 5,002 5,936 Suspicious Package 18 44 446 Suspicious Person 302 165 3,465 Umbrella Escorts 81 76 482		Outreach Contact	5,756	14,996	33,230
Salety Escort       1,244       2,248       15,993         Sidewalk Violation       8,875       5,002       5,936         Suspicious Package       18       44       446         Suspicious Person       302       165       3,465         Umbrella Escorts       81       76       482	Ħ	PA - Directions	11,890	13,846	23,024
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Salety Escort       1,244       2,248       15,993         Sidewalk Violation       8,875       5,002       5,936         Suspicious Package       18       44       446         Suspicious Person       302       165       3,465         Umbrella Escorts       81       76       482	ger	PA - Other	205,882	154,340	100,912
Salety Escort       1,244       2,248       15,993         Sidewalk Violation       8,875       5,002       5,936         Suspicious Package       18       44       446         Suspicious Person       302       165       3,465         Umbrella Escorts       81       76       482	ity & Enga	PA - Program Information	9,986	12,006	24,778
Salety Escort       1,244       2,248       15,993         Sidewalk Violation       8,875       5,002       5,936         Suspicious Package       18       44       446         Suspicious Person       302       165       3,465         Umbrella Escorts       81       76       482		Panhandling - Aggressive	1,244	233	1,564
Salety Escort       1,244       2,248       15,993         Sidewalk Violation       8,875       5,002       5,936         Suspicious Package       18       44       446         Suspicious Person       302       165       3,465         Umbrella Escorts       81       76       482		Panhandling - Passive	1,686	429	1,123
Salety Escort       1,244       2,248       15,993         Sidewalk Violation       8,875       5,002       5,936         Suspicious Package       18       44       446         Suspicious Person       302       165       3,465         Umbrella Escorts       81       76       482	ital	Request for Fire/EMS	43	228	250
Salety Escort       1,244       2,248       15,993         Sidewalk Violation       8,875       5,002       5,936         Suspicious Package       18       44       446         Suspicious Person       302       165       3,465         Umbrella Escorts       81       76       482	osb	Request for Police	13	32	128
Suspicious Package 18 44 446 Suspicious Person 302 165 3,465 Umbrella Escorts 81 76 482	Ĭ	Safety Escort	1,244	2,248	15,993
Suspicious Person 302 165 3,465 Umbrella Escorts 81 76 482		Sidewalk Violation	8,875	5,002	5,936
Umbrella Escorts 81 76 482		Suspicious Package	18	44	446
		Suspicious Person	302	165	3,465
Total Activity 291094 2/3087 27106/		Umbrella Escorts	81	76	482
10tal Activity 271074 243007 271004		Total Activity	291094	243087	271064



Marcia provides first aid to a pedestrian on Monroe Center shortly after they fell and injured their hand.

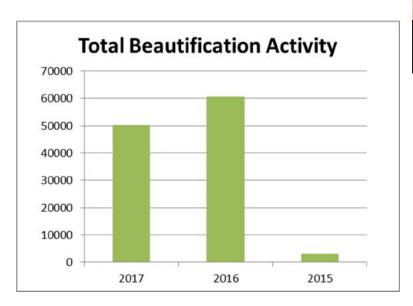


Talina takes pictures of couples at the Holiday tree installed near the Rosa Parks Circle Ice Rink.

## **Beautification**

The beautification team worked hard to maintain the cleanliness of downtown. We focused our efforts during the peak season on removing weeds and graffiti from the district. As a result we removed over 12,000 weeds and over 3,000 instances of graffiti/vandalism.

The team also worked diligently during big events, like *Art Prize*, to stay on top of the trash and refuse needs especially in key areas like Rosa Parks Circle. We removed over 15,000 bags of trash in 2017 an increase by almost 3,000 bags from the previous year.



Activity	2017	2016	<b>201</b> 5
Biohazard Clean Up	4,800	NA	NA
Graffiti - Removed	3,323	6,915	1,250
Planters Watered	4,533	18,042	NA
Power Washing (block faces)	276	226	NA
Snow Removal	9,653	11,419	42
Trash (Bags collected)	15,616	12,503	1,681
Weed Abatement	12,043	11,477	NA
Cigarette Butts Recycled	523,078	172,910	NA
Total Beautification Activity	50,244	60582	2973



Ariel uses a variety of tools to remove weeds from Commerce and Williams Ave.



Diana uses graffiti remover to take off spray paint from a newspaper box on Ionia Ave.

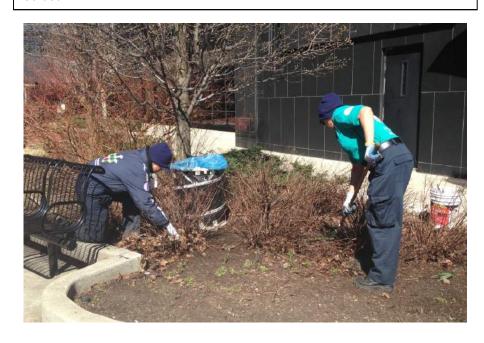
Beautification

## **Horticulture**



2017 was an amazingly successful year for the horticulture team. We began working with a new vendor, Micandy Gardens, to provide our plants/flowers and planting services and we couldn't be happier. Micandy demonstrated, *right away*, they understood the unique challenges of working with plant materials in urban areas and not only provided high quality plants but over the top customer service as well.

In addition to switching vendors we also deployed over 30 new planters on the Ottawa street corridor to bring additional greenery to the downtown and expanded the off season planters (November through March) by working with Micandy to install additional Winter plantings in the additional planter beds deployed on Division Ave. North of Fulton Street.





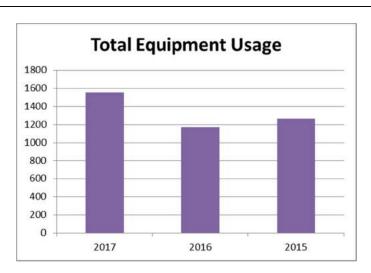


# **Special Projects & Initiatives**

2017 was a big year for Ambassador led projects and initiatives. Our biggest accomplishment was being awarded a \$10,000 grant from Keep America Beautiful to significantly expand our cigarette butt collection efforts as well as work with DGRI to develop an outreach program to provide education and bring awareness about the cigarette recycling program to the general public. The funds allowed the ambassador program to install 100 additional urns throughout the downtown which resulted in the collection of over 500,000 cigarette butts in its first year alone!

In addition to deploying additional cigarette urns the team also deployed 15 additional dog waste bag dispensers in key locations throughout the downtown.

The Ambassador team also worked with DGRI to acquire additional trash cans to deploy throughout the district as well as inserts to enhance the overall aesthetics of the trash cans as well. To date the Ambassador team has increased the amount of refuse collection infrastructure by 65% throughout the downtown.



4)	Activity	2017	2016	2015
Usage	ATLV Hours	186.25	267	NA
ipment	Backpack Blower (hours)	119	213	8
	Bicycle (miles)	652.2	460.3	1038.65
	Billy Goat Hours	159	152	8
	Segway Hours	438	82.25	209.5
	Total Equipment Usage	1554.45	1174.55	1264.15



Sean is having a great time cleaning out the ATLV after using it to mechanically clean downtown.



Melvin installs one of 100 newly acquired cigarette urns purchased with the Keep America Beautiful grant.

# Highlights

Ariel sprays black touch up paint on the base of a *Dash* stop sign to cover up a graffiti tag.





The ambassador team is ready to deploy more new trash cans into downtown! To date the ambassador team has increased trash infrastructure by 65% throughout the downtown.



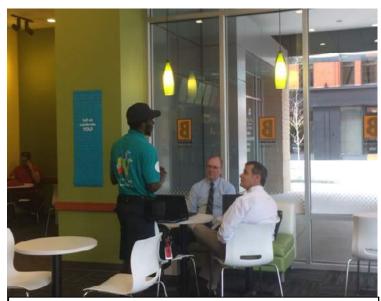
Joel works to pressure wash the sidewalk beneath US-131 near Cherry and Grandville.

Joel and Steve power washed over 250 blocks in downtown in 2017!

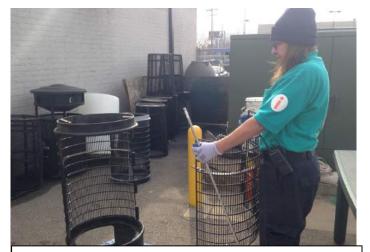


Erin works to clean out the existing trash infrastructure just before Art Prize.

# Highlights



Jared provides information about the Ambassador program to pedestrians after making a service call to Biggby coffee.



Ellen performs some much needed maintenance on a trash can.



Ambassadors loaded debris into the truck after a storm so the park would be clear for Movies in the Park.

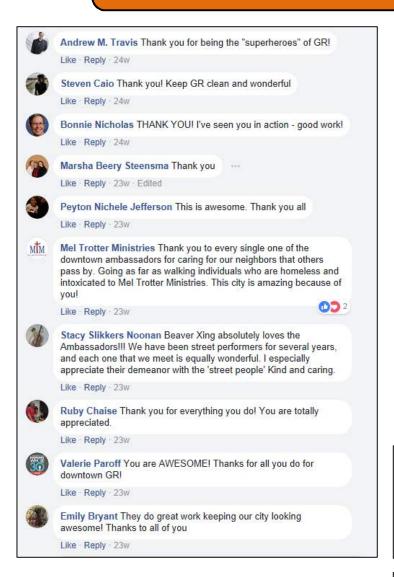


Shannon submits a maintenance request for broken infrastructure.



Two ambassadors shovel the curb cut at Fountain and Division.

## Stakeholder Feedback







Keith Nickerson reviewed Downtown Grand Rapids Inc. — 51

As an employee of Craft Beer Cellar, located at 404 Ionia SW, I can't thank Talina

A loud, possibly homeless man wandered into our store, and had begun harassing our guests. When I saw Talina riding by, I waved her over to help. She came right

Talina acted swiftly, respectfully, and responsibly, and we at Craft Beer Cellar are

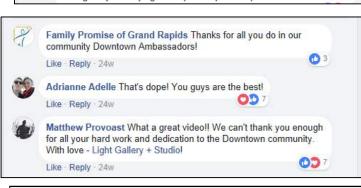
away. Without hesitation, she entered and led the man out of our business!

grateful for her commitment to performing her job at the highest level.

Like Reply 33w

October 6, 2017 · 🚱

enough for helping us out tonight.

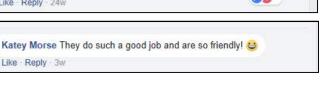


Jackie Burns Hickman We are impressed at the number of

do a good job of trying to keep them picked up.

cigarette butt collection boxes. Why... oh why do people still flick them out their window or on the road/sidewalk. The Ambassadors





# **Statistics Overview**

	Total Annual Activity	2017	2016	2015
ge	ATLV Hours	186.25	267	NA
Usa	Backpack Blower (hours)	119	213	8
ı t	Bicycle (miles)	652.2	460.3	1038.65
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Equipment Usage	Segway Hours	438	82.25	209.5
Eq	Total Equipment Usage	1554.5	1174.55	1264.15
	Biohazard Clean Up	4,800	NA	NA
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Beautification	Trash (Bags collected)	15,616	12,503	1,681
<b>B</b>	Weed Abatement	12,043	11,477	NA
	Cigarette Butts Recycled	523,078	172,910	NA
	Total Beautification Activity	50,244	60,582	2,973
	Business Contact	2,079	1,473	3,383
	Motorist Assist	131	163	91
	Observation - Fighting	939	221	484
	Outreach Contact	5,756	14,996	33,230
	PA - Directions	11,890	13,846	23,024
ent	PA - Information	40,925	37,585	55,775
gement	PA - Other	205,882	154,340	100,912
	PA - Program Information	9,986	12,006	24,778
Hospitality & Enga	Panhandling - Aggressive	1,244	233	1,564
<b>∞</b> ≥	Panhandling - Passive	1,686	429	1,123
alit	Request for Fire/EMS	43	228	250
spit	Request for Police	13	32	128
<b>9</b>	Safety Escort	1,244	2,248	15,993
	Sidewalk Violation	8,875	5,002	5,936
	Suspicious Package	18	44	446
	Suspicious Person	302	165	3,465
	Umbrella Escorts	81	76	482
Total Hospitality & Engagement Activity 291,094 243,087 2				
Total Ambassador Activity 341,338 303,669 274,037				