

# AGENDA

## GOAL 1 ALLIANCE



### Board Members:

Drake Harper • Eddie Tadlock • Elyse Mathos • Issac Degraaf • Janet Korn • Joe Elliot • Laura Cleypool • Lindsey Gadbois • Maleah Beatty • Mark Roys • Matt Chapman • Nolan Miller • Rachel Hood • Rob Hyde • Sergio Cira-Reyes • Ted Lott • Tom Hoving • Traci Montgomery • Tyler Kanczuzewski

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April 29, 2019  
3:00- 4:00 PM  
29 Pearl Street, NW Suite #1

1. Call to Order
2. Approve Minutes –February 25, 2019
3. River Governance – Community Outreach Strategy
4. FY20 Final Budget Recommendation
5. Alliance Member Discussion
6. Public Comment
7. Adjournment

### 2019 Meeting Schedule

Last Monday Bi-Monthly from 3 pm to 4:30 pm

February 25

April 29

June 24

August 26

October 28

December 30





## **Goal 1 Alliance**

**February 25, 2019**

1. Call to order: Eddie Tadlock called the meeting to order at 3:08pm.

Members Present: Ted Lott, Rachel Hood, Matt Chapman, Nolan Miller, Janet Korn, Eddie Tadlock, Traci Montgomery, Sergio Cira-Reyes, Drake Harper, Lindsey Gadbois, Mark Roys, Elyse Mathos, Isaac Degraaf, Maleah Beatty, and Tyler Kanczuzewski.

Members Absent: Joe Elliot, Rob Hyde, Laura Cleypool and Tom Hoving.

Others Present: Mark Miller, Stephanie Wong, Sam Suarez and Amanda Sloan (DGRI Staff)

2. Approval of Minutes- October 24, 2018

*Motion: Janet Korn, supported by Mark Roys, moved to approve October 2018 minutes as presented. Motion carried unanimously.*

3. River Design Guidelines Review and Discussion

Mr. Chapman presented "The Living Grand Current Report" which highlights expanded vision for recreation and restoration of the Grand River. The 2002 Grand Rapids Master Plan, Grand Rapids Whitewater, Parks & Rec Strategic Master Plan, Green Grand Rapids, and GR Forward Master Plan collaboratively become the River for All. Project goals include restoring the rapids, improving habitat and water quality, and creating economic opportunities.

Social and environmental benefits include community connection to nature within the city, providing educational and recreational opportunities, and inspiring stewardship. New economic impact is currently estimated at \$15-19 million per year from expanded recreational use and could potentially support 80-96 jobs. Cultural and spiritual use of the river is also expected to increase with improved access. The river historically has been used by 3 groups of

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Anishinabek (Odawa, Ojibwe, and Potawatomi tribes) for gathering, trade, and ceremony. Educational opportunities are also expected to increase with Summer Science and Leadership Programs providing a hands-on learning environment for a diverse group of HS juniors and seniors throughout Kent County. Phase I of construction (from I196 to Fulton St) will remove 4 small dams and import boulders to improve habitat and enhance recreational opportunities. Phase II will include the construction of an Adjustable Hydraulic Structure (AHS) for sea lamprey control, fish passage, recreation, and public safety/flood control. Great Lakes Fishery Commission is now contracting with the US Army Corps of Engineers to build this nearly \$20 million (federally funded) structure. Ms. Montgomery asked if there would be a city entity or private governance set up. Mr. Chapman state there is a Management Advisory Committee with multiple work groups to ensure service is always maintained. The third and final phase will be the removal of the Sixth Street Dam and restructuring of the river channel to I196 to provide increased habitat and improved fish passage. After the finalization of engineering and permitting in 2019, as well as mussel relocation & coffer dam construction in 2020, it is expected that Phase I will start in 2020 and be completed in 2022. Phase II will then start. It is anticipated to take 2 years and at that completion, Phase III will commence. The entire project is estimated to be finished by 2026. Funding for this project is still underway with approximately 74% already committed. Private resources will make up 44% of the total project (\$19.7 million) while Federal (34%) and State and Local Government (22%) make up the remaining \$25 million in funding commitments needed.

Nearly 1,700 citizens were engaged in community discussion on conceptual designs for opportunity sites and river trail design guidelines. With the formal process complete, partners are now using the River for All model to drive discussions on long-term governance and organizational models, youth programming, diversity, equity and inclusion, as well as workforce and economic development. While exploring long-term governance and organizational models, The Bronx River Alliance warned, "Don't wait until construction is complete to start these community conversations."

With continued community and workforce engagement, The City of Grand Rapids and GRWW are developing a plan to provide transparency to businesses and residents on river related employment opportunities.

Mr. Chapman presented conceptual renderings of five Opportunity Sites along the river corridor; North Monroe, Water Department Storage Yard with a canopy trail, Coldbrook Decommissioned Water Pumping Station, Fish Ladder Site, and Grand Rapids Public Museum. Mr. Harper asked if there would be a beach at the North Monroe site. Mr. Chapman stated the area will be designed to flood as water levels rise. Mr. Cira-Reyes asked if there would be volleyball courts as pictured in the rendering. Mr. Chapman stated this has not

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yet been decided and funding will need to be determined before specific amenities are confirmed. Ms. Wong stated David with Grand Rapids White Water will come back to present more on the finalized river design guidelines to this group in a future meeting.

4. FY20 Project Line Items – Governance Structure Planning

Ms. Wong stated budgeting is a several month process and we need to start discussing our goals for the FY2020 term that starts July 1<sup>st</sup> of this year. A list of Goal 1 Alliance FY20 Projects was provided. This included River Trail/Pedestrian Safety Improvements, River Trail Design Guideline + Opportunity Sites, River Trail Identity, Lyons Edge + Plaza Design, Ah-Nab-Awen Park Master Plan, and River Governance. Andy Guy provided an update on our current Governance Structure Plan. He stated we need to position ourselves to manage our assets; for every investment there must be consideration for the types of resources and partnerships we need to maintain them. Therefore, we are in the process of determining what a governance model looks like. We did, and will continue to, consult with various outside organizations such as the Bronx River Alliance and Calvin Gladney (Rose Center) on best practices and how to change our development to promote equity. At this time we are drafting a request for qualifications (RFQ) to discuss governance models and the exploration of funding for sustainable enterprises. These items are a bit of an investment and something that needs to be discussed while budgeting. Mr. Lott asked if a consultant is hired in June how long will they be onboard. Mr. Guy estimated through the end of the year. Mr. Lott then asked who would own the contract for the consultant. Mr. Guy stated likely the DDA in partnership with the City of Grand Rapids. He stated it is becoming increasingly evident that the DDA is not interested in making investments without a clear path of governance for their projects. Ms. Gadbois asked how far can we go with this governance and could it extend to outside of downtown. Mr. Guy stated this would be open for discussion and is a question of resources and focus. We have had conversation and collaboration with Ottawa County in regards to extending and connecting our trail systems. Ms. Wong stated we want to use this body as a sounding board to determine what types of conversation we should be organizing. In the RFQ we need to be asking the right questions in order to get the right answers. As such, we will be forming a committee to participate in this process. Eddie Tadlock stated it is important to have timeline markers on projects. Rachel Hood stated the process should include analysis across the country to make an organization that meets GR specific needs and represents a broad spectrum of groups.

5. Lyons Edge + Square Update

Lyons Upland Site construction will start this year in conjunction with The Amway Grand Plaza updating project. Plaza space construction will follow as funds are established. Ms. Gadbois stated these plans started so long ago. She asked if they would align with newly

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adopted river design guidelines. Ms. Wong stated these conversations have been ongoing and do, in fact, align with the River Design Guidelines. Mr. Harper asked if the steps will be taken out of Lyon's Square. Ms. Wong stated yes, though the walkway will be fully connected on both ends to the River Trail and wrap around green space. Maleah Beatty asked if construction plans have already been completed. Ms. Wong stated for the Upland Site, yes, though the plaza plans are still in development. Sergio Cira-Reyes asked if the entrance to DeVos Place will be accessible during construction and if eventually this could be a site for a Farmer's Market. Ted Lott replied it will have limited access and yes, it could be. Though all the service entrances to the neighboring buildings are off this space; think of this as more of a city street we are converting to a plaza. Mr. Kanczuzewski asked what the current tree canopy downtown is. Ms. Wong stated it is currently at 6% and the goal we are working toward is 10% downtown.

6. GR Forward Orientation

DGRI will be hosting a GR Forward Orientation in the near future. All new Alliance and Board Members are strongly encouraged to attend as well as any current members that would like a refresher. You will be notified of the date as soon as it is scheduled.

7. Alliance Member Discussion

Mr. Harper thanked Mr. Guy for providing a detailed excel spreadsheet of the many river organizations that have been, and will be, consulted in the Governance Structure Planning. It is helpful to understand the different workgroup attributes.

8. Next Meeting- April 29, 2019

Ms. Wong stated a meeting may be scheduled for March to specifically discuss budget for FY2020.

9. Public Comment:

None

10. Adjournment:

Mr. Tadlock adjourned the meeting at 4:20 pm

Minutes taken by:

Amanda Sloan

Administrative Assistant

Downtown Grand Rapids Inc.

# GOAL 1 ALLIANCE

Reestablish the Grand River as the draw to the city & region.

## FINAL RECOMMENDATION: FY20 Projects for Goal 1 Alliance

This is a list of projects and initiatives prioritized for the budget items for Fiscal Year 2020 which runs from July 1, 2019 to June 30, 2020. The brief descriptions are not meant to be all encompassing but rather to serve as a high level overview of the particular project.

### River Trail/Pedestrian Safety Improvements

Streetspace Improvements: Identify All River Trail Pedestrian Crossings

\*Shared Budget between Goal 1/ 3 Alliance

Riverwalk Maintenance

### River Trail Design Guidelines + Opportunity Sites

White Water River Restoration

### Parks Design

Lyon Square Edge Construction

Lyon Square Plaza (Final Design)

Lyon Square Plaza Construction Administration

Ah Nab Awen Park, Calder Plaza, Switchback/Belknap Park & Heartside Park)

\*Shared Budget between Goal 1/5 Budget

### River Governance

River Governance Planning Consultant

Speaker Series

River Trail Engagement

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## FY20 Projects for Goal 1 Alliance

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### River Trail / Pedestrian Safety Improvements

Identifying safety improvements and stronger neighborhood connections along the river corridor.

|        |   | BUDGET           | TOTAL FEES/COSTS | FEES/COSTS BY DGRI |
|--------|---|------------------|------------------|--------------------|
| FY2019 | Pearl Street & Gillette Bridge pedestrian lighting enhancements                         | \$100,000        | \$100,000        | \$100,000          |
|        | State Street and Boswick Ave Reconstruction   | \$150,000        | \$150,000        | \$150,000          |
|        | Riverwalk Maintenance   | \$15,000         |                  | \$375              |
|        | <b>Total FY2019 River Trail Crossings</b>   | <b>\$250,000</b> | <b>\$250,000</b> | <b>\$250,000</b>   |
| FY2020 | Streetspace Improvements: Identify All River Trail Crossings (Goal 3 Alliance Rollover) | \$145,000        | TBD              | TBD                |
|        | Riverwalk Maintenance   | 15,000           | TBD              | TBD                |
|        | <b>Total FY2020 River Trail Crossings</b>   | <b>TBD</b>       |                  |                    |

### River Trail Design Guideline + Opportunity Sites

Develop design guidelines for the river corridor along a seven-and-a-half-mile segment of the Grand River. The Design Guidelines Manual will outline approaches, design solutions, and material selections to inform the development of the riverfront trail through Downtown.

|        |  | BUDGET             | TOTAL FEES/COSTS | FEES/COSTS BY DGRI |
|--------|--|--------------------|------------------|--------------------|
| FY2019 | River Design Guidelines Master Planning Work | \$400,000          |                  | \$400,000          |
|        | Riverwalk Maintenance                        | \$15,000           |                  | \$375              |
|        | <b>Total FY2019</b>                          | <b>\$415,000</b>   |                  | <b>\$400,375</b>   |
| FY2020 | White Water River Restoration                | \$1,000,000        |                  |                    |
|        |  |                    |                  |                    |
|        | <b>Total FY2020</b>                          | <b>\$1,000,000</b> |                  |                    |

## Lyons Square

Construction for Lyon's Edge and coordinating ongoing efforts with surrounding stakeholders for Phase 2 for the Plaza.

|        |  | BUDGET              | TOTAL FEES/COSTS          | FEES/COSTS BY DGRI    |
|--------|--|---------------------|---------------------------|-----------------------|
| FY2019 | Park Design: Lyon Square EDGE (Final Design)                     | \$778,242.00        | \$967,000.00              | \$967,000.00          |
|        | Park Design: Strategic Asset Management Plan (SAMP)              | \$16,500.00         | \$33,000.00               | \$16,500.00           |
|        | Public Realm Improvements: Lyon Square EDGE (CM: Rockford)       | \$53,966.00         | \$49,060.00               | \$49,060.00           |
|        | <i>Total FY2019 Lyon Square</i>                                  | <i>\$848,708.00</i> | <i>\$1,049,060.00</i>     | <i>\$1,032,560.00</i> |
| FY2020 | Park Design: Lyon Square PLAZA (Final Design)                    | \$280,000           | \$280,000.00              |                       |
|        | Public Realm Improvements: Lyon Square EDGE CONSTRUCTION         | TBD                 | TBD (Currently being bid) | TBD                   |
|        | <i>Total FY2020 Lyon Square</i>                                  | <i>TBD</i>          |                           |                       |
| FY2021 | Park Design: Lyon Square PLAZA Construction Administration (BLD) | TBD                 | \$200,000.00              |                       |
|        | Public Realm Improvements: Lyon Square PLAZA CONSTRUCTION        | TBD                 | TBD                       | TBD                   |

## Park Design

Restoration efforts within the river will begin in Spring 2019. Shortly followed will be the redesign of Ah Nab Awen Park Redesign that includes the grass mounds, river trail, and the shelter/bathrooms.

|        |   | BUDGET           | TOTAL FEES/COSTS      | FEES/COSTS BY DGRI |
|--------|---|------------------|-----------------------|--------------------|
| FY2019 | Parks Design: (Shared with Ah Nab Awen Park, Calder Plaza, Switchback/Belknap Park & Heartside Park) *Shared Budget between Goal 1 & Goal 5 | \$700,000        | TBD                   | TBD                |
|        | <i>Total FY2019 Parks Design</i>  | <i>\$700,000</i> |                       |                    |
| FY2020 | Park Design: ANA Priority Area Construction Documents & Construction  | TBD              | \$2,262540 (estimate) | TBD                |
|        | <i>Total FY2020 Parks Design</i>  | <i>TBD</i>       |                       |                    |



## River Governance

Provide recommendations for a long-term governance structure to develop and manage the River Corridor and associated public assets. GR Forward Thinking Speaker Series and evaluation of funding and other governance models. RFP/RFQ for consultants will be released in May 2019 to ensure project alignment with organization expectations.

|        |                                      | BUDGET                  | TOTAL FEES/COSTS | FEES/COSTS BY DGRI |
|--------|--------------------------------------|-------------------------|------------------|--------------------|
| FY2019 | Speaker Series                       | \$10,000                | \$10,000         | \$10,000           |
|        | <i>Total FY2019</i>                  | <i>\$10,000</i>         | <i>\$10,000</i>  | <i>\$10,000</i>    |
| FY2020 | River Governance Planning Consultant | TBD                     |                  | TBD                |
|        | Speaker Series                       | \$10,000                |                  |                    |
|        | <i>River Trail Engagement</i>        | <i>\$5,000-\$10,000</i> |                  |                    |
|        | <i>Total FY2020</i>                  | <i>TBD</i>              |                  |                    |