Virtual Meeting Access

Greetings!

In light of this pandemic, for the safety and wellbeing of our members and employees, we would like to continue to hold meetings in accordance with the Open Meetings Act, PA 267 of 1976, as amended, as well as in accordance with all applicable laws including Executive Orders from the State of Michigan.

We have decided to use Microsoft Teams for video/phone conferencing for all upcoming board and alliance meetings. Teams has many exciting features including screen sharing, recording, live captions, file sharing, and more. Below are instructions on how to access the upcoming virtual meeting.



MICROSOFT TEAMS

- 1. It is recommended to download the App
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 - c. If you would prefer to use the web version, please click here.
- 2. Once you have downloaded the app, click here to access the Teams meeting.
 - * Note: If you do not have a Microsoft account, you can join as a *quest*.

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Persons with disabilities may attend and participate using any of the above described methods. If you require special accommodations, please email mmcdaniel@downtowngr.org and we will be happy to accommodate you. If you have any questions or need further assistance, please email asloan@downtowngr.org.

Join Microsoft Teams Meeting

AGENDA

DOWNTOWN DEVELOPMENT AUTHORITY



Board Members:

Luis Avila • Mayor Rosalynn Bliss • Kayem Dunn • Jermale Eddie • Greg McNeilly • Jen Schottke • Diana Sieger • Jim Talen Rick Winn

Wednesday, April 8, 2020 8:00 a.m. Meeting 29 Pearl Street, NW Suite #1

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2.	Approve Meeting Minutes from March 11, 2020 (8:01) (enclosure)	Motion	Winn
3.	Accept March 30, 2020 Financial Statements (8:03) (enclosure)	Motion	Wallace
4.	Liquor License Request – 144 E. Fulton Street (8:10) (enclosures)	Motion	Kitavi
5.	Liquor License Request – 35 S. Division Avenue (8:15) (enclosures)	Motion	Kitavi
6.	Liquor License Request – 40 Pearl Street NW (8:20) (enclosures)	Motion	Kitavi
7.	Grandville Avenue Infrastructure Improvements (8:25) (enclosures)	Motion	Eledge
8.	Portland Loo Construction (8:35) (enclosures)	Motion	Eledge
9.	Block by Block Contract Funding Authorization (8:45) (enclosures)	Motion	Eledge
10.	Economic Relief Funding (8:55) (enclosures)	Motion	Kelly
11.	FY2021 Budget Recommendation (9:05) (enclosures)	Motion	Kelly
12.	President and CEO Report (9:25)	Info Item	Kelly





AGENDA

DOWNTOWN DEVELOPMENT AUTHORITY



Board Members:

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- 14. Board Member Discussion (9:35)
- 15. Adjournment (9:40)





MEETING OF THE DOWNTOWN DEVELOPMENT AUTHORITY

March 11, 2020

1. Call to Order - The meeting was called to order at 8:02 a.m. by Chair Rick Winn.

2. <u>Attendance</u>

<u>Members Present</u>: Rick Winn, Jim Talen, Diana Sieger, Luis Avila, Kayem Dunn, Jermale Eddie, and Jen Schottke

Absent: Mayor Rosalynn Bliss and Greq McNeilly

Others Present: Tim Kelly (DDA Executive Director), Amanda Sloan, (DDA Recording Secretary) Jana Wallace (DDA Treasurer), Dick Wendt (Legal Counsel), Andy Guy, Kimberly Van Driel, Melvin Eledge, Marion Bonneaux, Samantha Suarez, Annamarie Buller, Kyama Kitavi (DGRI Staff), Kurt Luttermoser, Jon Geenen, Reb Roberts, Ron Thomas, Christa Ferguson, David Davis, Josh Naramore, Jennifer Kasper, Bob Adeack, Sydney Smith, Chris Leinberger, Patrick Doherty, Nick Kowiesky, Jordon Howard, Mike Obloy, Jared Belka, Jerry Powell, Derek Call, Stephanie Adams, Hannah Berry, Christian Borg, JD Loeks, Mark Washington and others.

3. Approve Meeting Minutes from February 12, 2019

Mr. Kelly noted a summary memo was provided in response to the last meeting's request for clarification on the types of liquor licenses available and the process for seeking approval.

Motion: Ms. Sieger, supported by Ms. Dunn, moved approval of the minutes from the February 12, 2020 meeting as presented. Motion carried unanimously.

4. Accept February 29, 2020 Financial Statements

Jana Wallace introduced the financial statements for the first eight months of the fiscal year ending June 30, 2020 noting the Statement B administration line item appears to be trending high due to a delay in payroll allocation but otherwise expenditures are below mid-year expectations.

Motion: Ms. Dunn, supported by Ms. Sieger, moved to accept February 29, 2020 Financial Statements as recommended. Motion carried unanimously.

5. Grand River Engagement and Activation Planning

Andy Guy stated as we continue to evaluate long-term governance models for developing, managing, and sustaining the public assets within the Grand River corridor, community engagement and outreach continues to be a top priority. In order to develop a defined structure or process for participation, DGRI would like to partner with Public Agency led by West Michigan Center for Arts + Technology (a social design studio that specializes in finding new ways to hear and learn from the community) as well as Aligned Planning (a local urban design studio) to collaborate on this project. Work will begin in March and culminate in a public presentation of outcomes early summer of 2020.

Ms. Dunn asked if this would create a model for future community engagement. Mr. Guy stated that is the expectation; the intent is to develop a tool kit that can be applied to other projects or to be used by other organizations.

Motion: Ms. Dunn, supported by Ms. Sieger, moved to approve funding in the amount not to exceed \$30,000 to support Grand River engagement and activation planning. None opposed. Motion carried unanimously.

6. <u>Downtown Skate Park and Bike Park Funding</u>

Ms. Van Driel provided a history of the 555 North Monroe site which was received as a grant from the State of Michigan in 2018. Events and programming at this site, by DGRI and other partners, have included the very successful Movies on Monroe, public art, seating, yoga, and silent discos. A steering committee was created to help guide the implementation of a community desired skate park Downtown and 555 Monroe was determined an ideal location. This committee recommends a partnership with AGA Nation to build, program, and maintain the park for a 3-year term. Ms. Van Driel presented concept renderings of some of the amenities proposed for this skate park, noting elements in our urban core. She stated the park would be open and operational year-round from dawn to dusk with potential programming to begin in May or June and community outreach has already begun with Monroe North Business Association, DNN, YMCA, Skate, scoot and bike community, and others through partner booths at events. The Goal 5 Alliance has recommended the DDA support this project in an amount not to exceed \$200,000.

Motion: Ms. Dunn, supported by Mr. Talen, moved to authorize the Executive Director to enter into an agreement with AGA Nation for an amount not to exceed \$200,000 for the installation of Downtown Skate and Bike Park.

7. Arena Place TIF Assignment

Mr. Kelly stated in 2014 the DDA entered into a support agreement with Arena Place Development to facilitate the construction of Arena Place on the previously DDA owned Area 1 parking lot. The developer used tax increment revenues as part of the project financing and that original agreement has been terminated. The developer has entered into an interim loan agreement with a new financial institution and is requesting the assignment of the remaining reimbursable tax increment revenues be reassigned as security. Mr. Wendt clarified the assignment is requested for the transition from construction to permanent financing.

Mr. Avila, supported by Ms. Dunn, moved to approve the resolution authorizing the Assignment of Tax Increment Revenues related to the financing of Arena Place. None opposed. Motion carried unanimously.

8. <u>470 Market OPRE Consent</u>

Mr. Kelly stated the City of Grand Rapids received an application for an Obsolete Property Rehabilitation Exemption (OPRE) at 470 Market Avenue SW. With DDA approval, this would freeze taxable value on the property for 10 years, forgoing an estimated \$1.24 million to support the reconstruction of this property into a market rate apartment building.

Members of the development team, Mike Obloy and Nick Kowiesky of 3M Properties, presented an overview of the project and answered questions from the board. Mr. Eddie and Ms. Sieger recommended the team participate in more community engagement.

Ms. Dunn, supported by Mr. Talen, moved to recommend the approval of the OPRE Certificate for the redevelopment of the 470 Market to the Grand Rapids City Commission. Others supported. Mr. Avila opposed. Motion carried.

9. <u>158 Oakes Development Agreement</u>

Mr. Kelly stated a Request for Proposal (RFP) was issued back in June 2019 for the DDA owned property at 158 Oakes St. SW which is adjacent to the Studio Park project. After consideration of 3 qualified offers, the Strategic Land Use Committee recommended the proposal from Loeks Theaters to build office space and parking, resulting in several hundred new jobs in downtown Grand Rapids. The DDA approved the Committee's recommendation August 14, 2019 and a Letter of Understanding on September 11, 2019 between Loeks and the DDA. At this time, a Purchase and Development Agreement is being recommended for execution which includes: a closing date on or before March 29, 2020 at the purchase price of \$1,800,000, construction to commence within 5 years of closing and completed 24 months from commencement, the project shall be no less than 130,000 square feet of mixed use including an active ground floor, office, and parking, the authorization for the DDA to operate surface parking until construction begins, and the option for DDA to repurchase the property from Loeks at the same price if construction does not commence within the time specified. Project incentives will be considered at a later time. Loeks has also agreed to provide the DDA with \$250,000 at closing as an irrevocable letter of credit. Mr. Loeks addressed questions from the Board.

Ms. Sieger, supported by Ms. Schottke, moved to approve the resolution authorizing the DDA Board Chair to enter into the Development and Purchase Agreement between the DDA and Loeks Theatre, Inc. for 158 Oakes Street SW. None opposed. Motion carried unanimously.

10. FY2021 Budget Discussion

Mr. Kelly reminded the board of the budgeting process, noting the City Commission will vote on the recommended authority budgets on April 28th. He presented DDA budget priorities, committed obligations, ongoing support, multi-year priorities, and FY21 opportunities which include river governance, Spectrum campus (right of way improvements and utilities), FUSE, retail strategy implementation, Economics of Place Assessment, Calder Plaza, Lyon Square, and Rosa Parks improvements. Mr. Kelly stated we do not yet have revenue projections for FY21 but provided FY19 and FY20 budgeted revenues for comparison; revenues for FY21 will be forecasted in a more detailed package for next month's discussion. Mr. Talen asked that a 5-year plan be provided for discussion. Mr. Kelly agreed.

7. <u>Economics of Place Assessment Presentation</u>

Mr. Kelly introduced Chris Leinberger, Chris Zimmerman, and other members of Places Platform and Smart Growth America, the consulting team facilitating an Economics of Place Assessment the DDA approved last December. Mr. Leinberger stated place management (the fourth level of governance) is fundamentally changing how we live, work, and manage ourselves. He presented metropolitan land use options, stating there is a shift across the nation to walkable urban places from drivable subdivisions, walkable neighborhoods, and edge cities. He presented data on the Grand Rapids market shift and research that indicates metros with the highest levels of walkable urbanism are the most educated and wealthy (as measured by GDP per capita), and, surprisingly, the most socially equitable. Chris Zimmerman presented an overview of the net fiscal impact of development patterns. He stated sprawl is expensive; delivering services (police, fire, trash, sewer and water) is less efficient with fewer taxpayers and high density development subsidizes low density. Smart Growth America has created a fiscal impact model as a scenario analysis tool to quantify growth for a specific area. Mr. Zimmerman presented the evaluated scenarios for multiple cities which all revealed low density development rarely pays for itself whereas Downtown infill yields a premium.

Mr. Winn asked how we solve the issue of affordable housing. Mr. Leinberger stated there are at least 14 different tools within this model to potentially apply but recommended approaching affordable housing by both bringing opportunity to low income places and bringing affordable housing into areas of high opportunity (such as the east side). Mr. Eddie asked how wealth impact trickles out to non-walkup neighborhoods. Mr. Zimmerman suggested bringing a walkability pattern of development into neighborhoods. Mr. Leinberger stated there are 8 different types of walk ups in this country including downtown, downtown adjacent, innovation districts, urban commercial, universities, and suburban town centers but a knowledge-based economy (which is driving wealth creation) *must* be in walkable urban places. Mr. Zimmerman reiterated you cannot avoid dealing with the affordable housing issue; plan for success and build in mechanisms to create a future supply of affordable housing.

Mr. Kelly stated this has important implications for the DDA (and the City) as we continue to consider incentives, funding, and land use; this will also help inform our next City-wide master plan update soon to be in process. He stated this is the beginning of the study and more will be shared as the work progresses.

10. President and CEO Report

Mr. Kelly highlighted a few of the many ongoing projects. He stated Area 7,8, and 9 study proposals are due tomorrow (from 28 registered firms) and a contract will be considered next month along with a World of Winter recap, a Disability Advocates update, and an ArtPrize request. He was pleased to report the Portland Loo was approved by the Historic Preservation Society for installation in July.

11. <u>Board Member Discussion</u>

None

12. Public Comment

None

13. <u>Adjournment</u>

The meeting adjourned at 10.05 a.m.



Agenda Item 3. April 8, 2020

DDA Meeting

DATE: April 2, 2020

TO: Rick Winn

Chairman

FROM: Jana M. Wallace

Downtown Development Authority Treasurer

SUBJECT: FY2020 Interim Financial Statements as of March 31, 2020

Attached are the Authority's interim financial statements for the first nine months of the fiscal year ending June 30, 2020. The attached statements include:

Statement A: Balance Sheet

Statement B: Comparison of FY2020 Budget vs Actual Results

Statement C: Statement of FY2020 Project Expenditures Statement D: Schedule of March, 2020 Expenditures

In March, the Authority issued gainsharing rebate payments totaling \$687,385.59. These rebates are 10% of the net tax increment revenues captured, as required by the Authority's December, 2016 Development Plan Amendment.

City of GR - Operating and Promotions	\$108,364.60
City of GR - Capital Reserve	49,592.06
City of GR - Refuse	63,477.83
City of GR - Library - Operating	79,521.86
City of GR - Library - Capital OPTED OUT	-
City of GR - Parks	37,590.78
Interurban Transit Partnership	57,748.96
Grand Rapids Community College	69,849.42
County of Kent - Operating	168,894.68
County of Kent – Jail	30,854.19
County of Kent - Senior Citizens	19,543.24
County of Kent - Veterans	1,947.98
County of Kent - Zoo/Museum NOT CAPTURED	-
County of Kent - Child Developmt NOT CAPTURED	-
TOTAL	\$687,385.59

On Statement B, the Local Tax Increment Fund Administration line item appears to be trending higher than expected; however, included in the total are five months of DGRI payroll which need to be re-allocated to Authority, Monroe North TIFA, and Downtown Improvement District projects. Otherwise, expenditures for all three Authority funds are below mid-year expectations. The Authority has sufficient cash to support budgeted expenditures.

Please contact me at 616-456-4514 or at jwallace@grcity.us if you have any questions.

Attachments

STATEMENT A

DOWNTOWN DEVELOPMENT AUTHORITY

Balance Sheet As of March 31, 2020

	Non-Tax Funds	Debt Increment	Local Tax Increment	TOTAL
ASSETS				
Pooled Cash and Investments	\$ 4,733,682	\$ 10,152,948	\$ 8,758,942	\$ 23,645,572
Petty Cash	-	-	500	500
Loan Receivable - Project Developer	388,848	-	-	388,848
General Fixed Assets	-	-	87,946,535	87,946,535
Accumulated Depreciation on Fixed Assets	-	-	(57,452,061)	(57,452,061)
Future Tax Increment Revenues Anticipated	<u> </u>	19,110,000	15,500	19,125,500
TOTAL ASSETS	\$ 5,122,530	\$ 29,262,948	\$ 39,269,416	\$ 73,654,894
LIABILITIES AND FUND EQUITY				
Liabilities				
Current Liabilities	\$ -	\$ -	\$ 984	\$ 984
Current Year Estimated Excess Capture	-	4,236,018	-	4,236,018
Deposit - Area 4 Developer Damage	1,000	-	-	1,000
Prior Year Property Tax Appeals	-	14,347	33,320	47,667
Deferred Revenue - 158 Oakes SW LOU	75,000	-	-	75,000
Deferred Revenue - Developer Loan	388,848	-	-	388,848
Contract Payable	· -	-	15,500	15,500
Bonds Payable	-	19,110,000	-	19,110,000
TOTAL LIABILITIES	464,848	23,360,365	49,804	23,875,017
Fund Balance / Equity:				
Investments in General Fixed Assets,				
net of Accumulated Depreciation	-	-	30,494,474	30,494,474
Non-Tax Increment Reserve	4,123,380	-	-	4,123,380
Reserve for Authorized Projects	-	-	8,696,543	8,696,543
Reserve for Brownfield Series 2012A Bonds	530,998	-	-	530,998
Reserve for Compensated Absences	-	-	10,000	10,000
Reserve for Eligible Obligations	-	5,902,583	-	5,902,583
Reserve for Encumbrances	3,304		18,595	21,899
TOTAL FUND EQUITY	4,657,682	5,902,583	39,219,612	49,779,877
TOTAL LIABILITIES & FUND EQUITY	\$ 5,122,530	\$ 29,262,948	\$ 39,269,416	\$ 73,654,894

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STATEMENT B

DOWNTOWN DEVELOPMENT AUTHORITY

Comparison of FY2020 Budget vs Actual Results July 1, 2019 - March 31, 2020

	Non-Tax Funds			D	ebt Tax	Incre	nent	Local Tax Increment			
	Budget		Actual	Bu	dget	Δ	ctual		Budget	Actual	
REVENUES											
Property Tax Increment - General	\$ -	\$	-	\$ 11,7	78,166	\$ 11	,466,518	\$	5,738,550		
Property Tax Increment - Transit Millage	-		-		-		-		524,663	583,933	
Property Tax Increment - Prior Year Appeals	-		-	((25,000)		5,910		(75,000)	5,193	
Property Tax Increment - County/GRCC/City/ITP Rebates			-		-		-		(618,821)	(687,386)	
Special Assessments - Areaway	15,000		-		-		-		-	-	
Earnings from Investments - General	108,466		79,713		60,252		123,352		142,199	157,149	
Earnings from Investments - Prior Year Accrual Reversal	-		(43,290)		-		(40,447)		-	(60,438)	
Interest Paid by Developer - The Gallery on Fulton Note	17,498		=		-		-		-	-	
Property Rental - DASH Parking Lots	950,000		396,519		-		-		-	-	
Property Rentals - YMCA Customer Parking	51,207		43,350		-		-		-	-	
Event Sponsorships and Fees	50,000		11,530		-		-		-	-	
Valent-ICE Sculpture Reimbursements	15,000		12,525		-		-		-	-	
Contributions - Lyon Square Reconstruction	-		-		-		-		900,000	-	
Contributions - Arena Plaza Reconstruction	-		-		-		-		440,000	440,148	
Principal Repayments - The Gallery on Fulton Note	100,000		-		-		-		-	-	
Reimbursements and Miscellaneous Revenues	2,000		163		-		-		5,000	556	
From / (To) Fund Balance	1,810,129				(60,252)		-		3,060,084	-	
TOTAL REVENUE	S_\$ 3,119,300	\$	500,510	\$ 11,7	'53,166	\$ 11	,555,333	\$	10,116,675	\$ 6,742,259	
EXPENDITURES											
GR Forward Projects:											
Goal #1: Restore the River as the Draw and	\$ 30,000	\$	23,888	\$	_	\$	_	\$	1,500,000	\$ 316,850	
Create a Connected and Equitable River Corridor	ψ σσ,σσσ	Ψ	20,000	*		*		*	.,000,000	ψ 0.0,000	
Orosto a Composto ana Equitazio (1116) Comasi											
Goal #2: Create a True Downtown Neighborhood	165,000		16,742		-		-		1,965,000	1,084,308	
Which is Home to a Diverse Population											
Goal #3: Implement a 21st Century Mobility Strategy	200,000		60,000						1,715,000	620,955	
Goal #5. Implement a 21st Gentury Mobility Strategy	200,000		00,000		-		-		1,7 13,000	020,933	
Goal #4: Expand Job Opportunities and Ensure	50,000		23,514		-		-		450,000	227,777	
Continued Vitality of the Local Economy											
Ocal #F. Deimochtic Dublic Ocaca Coltuma and	0.000.000		700 005						0.400.000	404 440	
Goal #5: Reinvest in Public Space, Culture, and	2,669,000		709,865		-		-		2,460,000	464,149	
Inclusive Programming Total GR Forward Project	s \$ 3,114,000	\$	834,009	\$	-	\$		\$	8,090,000	\$ 2,714,039	
Administration											
Debt Service for Bond Issues	5,300		3,676		-		-		1,250,000	1,111,652	
Debt del vice foi Dolla 1990e9	5,300		3,676	7 ′	-		- 477 750				
	5,300		3,676 -	,	- 230,500		- 477,750		1,250,000 776,675	1,111,652 393,436	
Estimated Capture to be Returned	- -		- -	4,5	522,666		-		776,675		
Estimated Capture to be Returned TOTAL EXPENDITURE	- -	\$	3,676	4,5	•	\$	- 477,750 - 477,750	\$			

STATEMENT C

DOWNTOWN DEVELOPMENT AUTHORITY Statement of FY2020 Project Expenditures As of March 31, 2020

	As of M	arch 31, 2020					
	EV2020 B	roject Budgete		Evnon	dituras	Remaining FY2020	
Project Name	%	roject Budgets Amount		Month	ditures Fiscal Year	Budgets	
Arena South Implementation		50,000		-	7,191	42,809	
Downtown Plan		250,000		33,632	190,157	59,843	
Grand River Activation		-		-	1,512	(1,512)	
Lyon Square Improvements		900,000		-	2,002	897,998	
Parks Design		300,000		97,102	110,072	189,928	
River Trail Improvements	40.000/		_	-	5,916	(5,916)	
GRForward Goal # 1 - Local Tax Increment	13.39%	\$ 1,500,000	\$	130,734	\$ 316,850	\$ 1,183,150	
Downtown Speakers Series		15,000		-	23,498	(8,498)	
Riverwalk Maintenance		15,000			390	14,610	
GRForward Goal # 1 - Non-Tax Increment	0.27%	\$ 30,000	\$	-	\$ 23,888	\$ 6,112	
Affordable Housing Support		250,000				250,000	
Development Project Guidance		50,000		227	6,725	43,275	
Development Project Reimbursements		1,400,000		-	1,039,585	360,415	
Downtown Census		15,000		-	-	15,000	
Downtown Enhancement Grants		250,000		-	31,969	218,031	
Weston Street - Sheldon to LaGrave Ave					6,029	(6,029)	
GRForward Goal # 2 - Local Tax Increment	17.54%	\$ 1,965,000	\$	227	\$ 1,084,308	\$ 880,692	
Heartside Quality of Life Implementation		125,000			356	124,644	
Stakeholder Engagement Programs		40,000		4,802	16,386	23,614	
GRForward Goal # 2 - Non-Tax Increment	1.47%	\$ 165,000	\$	4,802	\$ 16,742	\$ 148,258	
Gitt Gittara Goarn 2 Hon Fax morement	1.47 /0	Ψ 100,000	٠	4,002	ų 10,74 <u>2</u>	Ψ 1-10,200	
Accessibility and Mobility Repairs		75,000		11,156	67,310	7,690	
Bicycle Friendly Improvements		125,000				125,000	
CBD/Heartside/Arena S Streetscape Improvs		360,000		42,540	384,919	(24,919)	
DASH North Shuttle Services		120,000		-	120,000	-	
Division Ave - Fulton to Wealthy Streetscape Impro	OVS	310,000		1,043	47,252	262,748	
Michigan / Ottawa Gateway New Downtown Circulator Infrastructure		50,000 475,000		-	-	50,000 475,000	
Wayfinding System Improvements		200,000		834	- 1,474	198,526	
GRForward Goal # 3 - Local Tax Increment	15.31%	\$ 1,715,000	\$	55,573	\$ 620,955	\$ 1,094,045	
		* 1,112,222	•	,		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Transportation Demand Mnmt Program		200,000			60,000	140,000	
GRForward Goal # 3 - Non-Tax Increment	1.79%	\$ 200,000	\$	-	\$ 60,000	\$ 140,000	
Economic Development and Innovation		450,000		104,746	227,777	222,223	
GRForward Goal # 4 - Local Tax Increment	4.02%	\$ 450,000	\$	104,746	\$ 227,777	\$ 222,223	
Cita Ciwara Coar# 4 - Locar rax increment	4.02 /0	4 400,000	٠	•	¥ 22.,	¥ 222,220	
Downtown Workforce Programs		50,000		5,037	17,147	32,853	
Letter of Understanding - 158 Oakes SW	0.450/		_	538	6,367	(6,367)	
GRForward Goal # 4 - Non-Tax Increment	0.45%	\$ 50,000	\$	5,575	\$ 23,514	\$ 26,486	
Arena Plaza Improvements: Local Tax Increment		672,000		8,793	8,968	663,032	
Calder Plaza Improvements: Local Tax Increment		672,000		-	14,000	658,000	
Downtown Marketing and Inclusion Efforts		416,000		68,025	220,141	195,859	
Downtown Tree Plantings		100,000		-	74,954	25,046	
Heartside Public Restroom Facilities Construction		50,000		10,385	45,074	4,926	
Public Realm Improvements: Local Tax Increment		200,000		-	10,422	189,578	
Sheldon Blvd - Weston to Cherry Street		200,000		-	34,065	165,935	
Snowmelt System Repairs / Investigation		25,000		-	-	25,000	
State of Downtown Event & Annual Report		25,000		1,944	27,901	(2,901)	
Urban Recreation Improvements	24 06%	100,000	\$	90 147	28,624 \$ 464,149	71,376 \$ 1 005 951	
GRForward Goal # 5 - Local Tax Increment	21.96%	\$ 2,460,000	Ψ	89,147	y 404,143	\$ 1,995,851	
Arena Plaza Improvements: Non-Tax Increment		600,000		-	-	600,000	
Bridge Lighting Operations		10,000		-	-	10,000	
Calder Plaza Improvements: Non-Tax Increment		600,000		-	-	600,000	
DGRI Event Production		270,000		28,928	195,659	74,341	
Diversity Programming		50,000		-	74,325	(24,325)	
Downtown Ambassadors		222,000		53,002	114,734	107,266	
Experience - Miscellaneous		50,000		4 470	17,964	32,036	
Holiday Décor Program		60,000		1,470	44,109	15,891	
Major Event Sponsorship		70,000		5,000	10,000	60,000	
Police Foot Patrols Project and Fixed Asset Maintenance		35,000 25,000		-	35,000 2,187	22,813	
Public Realm Improvements: Non-Tax Increment		200,000		-	۷, ۱۵۱	200,000	
Public Space Activation		250,000		11,290	81,717	168,283	
Rosa Parks Circle Skating Operations		40,000		- 1,200	-	40,000	
Special Events - Grants		25,000		5,325	10,325	14,675	
Special Events - Office of		75,000		-,	50,000	25,000	
Special Events - Training Program		5,000		1,500	3,057	1,943	
Ticketed Events - Police Services		80,000		-	70,788	9,212	
Winter Avenue Building Lease		2,000		-		2,000	
GRForward Goal # 5 - Non-Tax Increment	23.82%	\$ 2,669,000	\$	106,515	\$ 709,865	\$ 1,959,135	
TOTAL	100.00%	\$ 11,204,000	\$	497,319	\$ 3,548,048	\$ 7,655,952	
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STATEMENT D

DOWNTOWN DEVELOPMENT AUTHORITY

Schedule of FY2020 Expenditures March, 2020

Source	Date Posted	Vendor	Purpose / Project	Description		Amount
Local		Places Platform, LLC	Economic Development and Innovation	Economic, Fiscal, Social Equity Assessment 2/20	\$	97,500.00
Local	3/31/2020		Administration	DDA Payroll Wages, 401, Taxes-March 2020	·	83,896.36
Local		Bishop Land Design, LLC	Parks Design	16077-Lyons Square (BLD-1136)		56,802.50
Local	3/26/2020	Bishop Land Design, LLC	Parks Design	16077-Lyon Square (BLD-1142)		40,300.00
Local	3/26/2020	Anlaan Corporation	CBD/Heartside/Arena S Streetscape Improvs	19011-Bridge/Mich (Riverwalk Trail) (#1901103)-DDA		39,901.12
Local	3/19/2020	HR&A Advisors, Inc.	Downtown Plan	River Guidance consulting 01/16/20 - 02/15/2020		32,753.22
Non-Tax		Mydatt Service dba Block by Block	Downtown Ambassadors	Ambassador Program 02/2020		26,356.12
Non-Tax		Mydatt Service dba Block by Block	Downtown Ambassadors	Ambassador team 1/2020		26,356.12
Non-Tax		Ice Sculptures Ltd	DGRI Event Production	Valent-Ice WOW Ice Sculptures 2020		15,400.00
Local		DropDrop.com LLC	Downtown Marketing & Inclusion Efforts	Branding video Arena transformation 2020		15,000.00
Local		Priority Health	Administration	Health Insurance April May June 2020		14,452.18
Local Non-Tax		City Treasurer - Budget Office Creos Experts-Conseils Inc	Administration Public Space Activation	Support services allocation - March, 2020 Prismatica Artwork Display World of Winter 2020		10,722.08 9,902.72
Local		Moore & Bruggink Inc	Heartside Public Restroom Construction	Public Restroom engineering 2/20		8,873.47
Local		Adtegrity.com, Inc.	Downtown Marketing & Inclusion Efforts	Advertising: WinterFest OOH 2020		5,999.98
Local		Federal Square Bldg Co. #1, LLC	Administration	Office Lease: 29 Pearl Street 3/2020		5,843.13
Local		MKSK INC	Arena Plaza Improvs: Local Tax Increment	Van Andel Plaza construction admin/reimbs 03/20		5,637.78
Local	3/17/2020	Ezekiel DeWan Fowle	Downtown Marketing & Inclusion Efforts	Cultivate Grand Rapids 2020		5,000.00
Local		Fridah Kanini	Downtown Marketing & Inclusion Efforts	Sponsor - A Glimpse of Africa Festival 2020		5,000.00
Non-Tax	3/23/2020	Gilda's Club of Grand Rapids	Major Event Sponsorship	LaughFest 2020 sponsorship - payment 1 of 2		5,000.00
Local	3/17/2020	Ingalls Pictures	Downtown Marketing & Inclusion Efforts	Post-production World of Winter 2020 video		5,000.00
Local	3/2/2020	West Michigan Hispanic Chamber	Downtown Marketing & Inclusion Efforts	Minority Business 2020 Awards Gala Sponsorship		5,000.00
Local	3/17/2020	McAlvey Merchant & Associates	Administration	Governmental Consulting Feb 2020		4,500.00
Non-Tax	3/17/2020	West Michigan Hockey Inc	Special Events - Grants	Great Skate Winterfest Sponsorship 2020		4,500.00
Local		Dickinson Wright PLLC	Administration	DDA Legal Matters 01/20		4,081.09
Local		Lott3Metz Architecture, LLC	Economic Development and Innovation	Downtown sketchup model 01/2020		3,900.00
Local		Disability Advocates of Kent County	Accessibility and Mobility Repairs	Charrette expenses 01/2020		3,750.00
Local		Disability Advocates of Kent County	Accessibility and Mobility Repairs	Disability Advocates Feb 2020		3,750.00
Local		SVK Media And Publishing, LLC	Downtown Marketing & Inclusion Efforts	Solace Magazine Spring/Summer 2020		3,510.00
Non-Tax Local		Grand Rapids Event Mnmt LLC	DGRI Event Production	World of Winter event services 2020		3,280.00 3.150.00
Non-Tax		Lott3Metz Architecture, LLC Heartside Gleaning Initiative	Economic Development and Innovation Stakeholder Engagement Programs	GR Forward Map data revisions 01/2020 Gleaners volunteer incentives sponsorship 2020		3,080.00
Local		Disability Advocates of Kent County	Accessibility and Mobility Repairs	Design charrette research and reporting 03/20		3,000.00
Local		Erika Townsley	Downtown Marketing & Inclusion Efforts	Photography Services at various locations 03/20		3,000.00
Local		Adtegrity.com, Inc.	Downtown Marketing & Inclusion Efforts	Advertising: World of Winter 2020		2,994.59
Local		MKSK INC	Arena Plaza Improvs: Local Tax Increment	Van Andel Plaza reimbursables 02/20		2,819.85
Local	3/23/2020	Hubbell, Roth & Clark Inc	CBD/Heartside/Arena S Streetscape Improvs	19011-Bridge & MichiganImprove (#0175953)-DDA		2,638.89
Non-Tax	3/19/2020	West Bend Mutual Insurance Company	Downtown Workforce Programs	Event Insurance: Relax @ Rosa 2020		2,537.00
Local		Grand Rapids Urban League	Downtown Marketing & Inclusion Efforts	2020 African American Male Achievmt conf sponsor		2,500.00
Local		Grand Rapids Urban League	Downtown Marketing & Inclusion Efforts	2020 MLK breakfast sponsorship		2,500.00
Non-Tax		James Forrest Hughes	Downtown Workforce Programs	Relax @ Rosa 2020 sound services pmt 1/3		2,500.00
Non-Tax		Baker Tent Rental	DGRI Event Production	Equip: World of Winter 02/2020		2,366.25
Local	3/25/2020		Administration	Life & S/T & L/T disability ins - 4/1/20 to 4/30/20		2,124.53
Local Local		International Downtown Assn Grand Rapids Pride Center	Administration Downtown Marketing & Inclusion Efforts	Nonprofit Membership 01/2020-12/31/2020 TGNC 2020 sponsorship		2,027.26 2,025.00
Local		Archie Sudue	Downtown Marketing & Inclusion Efforts	Mel Styles Passion/Fashion Charity Show 2020		2,000.00
Local		Fifth Third Bank P-Card - 02/2020	Administration	Professional Development		1,805.00
Local		Blue Cross Blue Shield of Michigan	Administration	Dental Insurance Premium 3/20-5/20		1,802.44
Non-Tax		Bryan Esler Photo, Inc.	DGRI Event Production	Photographer: World of Winter 02/2020		1,680.00
Local		Mighty Co.	Downtown Marketing & Inclusion Efforts	Website support: Newsletter form 03/2020		1,659.00
Local	3/30/2020	Serendipity Publishing LLC	Downtown Marketing & Inclusion Efforts	Revue ad April 2020		1,575.00
Local	3/12/2020	Fifth Third Bank P-Card - 02/2020	Downtown Marketing & Inclusion Efforts	Marketing: Food & Bev		1,565.92
Local	3/17/2020	Knigh Watch Inc	Heartside Public Restroom Construction	Portland Loo camera install 2/20		1,512.00
Non-Tax		Grand Rapids Event Mnmt LLC	Special Events - Training Program	Event management training program 02/2020		1,500.00
Non-Tax		Michigan Landscape Services	Holiday Décor Program	Holiday Decor 02/2020		1,470.00
Local		Mighty Co.	Downtown Marketing & Inclusion Efforts	Website support: map update, link fixes 02/2020		1,275.00
Non-Tax		SMG Strategies, Inc.	Stakeholder Engagement Programs	Civicize.Me Training workshop 11/9/19		1,125.00
Non-Tax		Grand Rapids Running Tours	DGRI Event Production	WOW Walking Tours 02/2020		1,050.00
Local		City Treasurer - Risk Management	Administration	Monthly General Insurance Allocation		1,047.00
Local Local		Moore & Bruggink Inc Verdigris Venues, LLC	State of Downtown Event & Annual Report	17109-Division-Wealthy to Cherry (#180137.1-14) 2020 SOODT venue space rental		1,043.47 1,000.00
Local		City of Grand Rapids	Administration	Staff services - payroll period ended 03/21/2020		987.79
Local		City of Grand Rapids	Administration	Staff services - payroll period ended 03/07/2020		971.21
Local		Fifth Third Bank P-Card - 02/2020	State of Downtown Event & Annual Report	State of Our Downtown; poster mailing tubes		943.52
Local		TGG, Inc.	Administration	Life & S/T & L/T disability ins - 3/1/20 to 3/31/20		937.79
Local		The KR Group, Inc.	Administration	IT Services phone install, new acct 01/2020		935.43
Non-Tax		Grand Rapids Running Tours	Special Events - Grants	Chilly Challenge walking tours sponsor 02/2020		825.00
Local		The KR Group, Inc.	Administration	IT Network Services 03/20		762.20
		The KR Group, Inc.	Administration	IT Services 4/20		762.20
Local						
Local		Mighty Co.	Downtown Marketing & Inclusion Efforts	Website support: 03/2020		675.00

Page 2

NexTax 3/3/2000 Orbifstan Holfer DORTON Production DORTON Plans Dorton		Date		Activity #			
No-Tax 392200 Sylf printing & Communications Communication Communicati				Purpose / Project	Description		Amount
Local 30/12/200 Displace Displace Activated Commercial File Administration FERRIARY 2000 CTM VALIDATIONS 64.05.0			. •	DCPI Event Production	World of Winter signs 2/2020	•	647.00
Local S2/2020 Christian Helpford Communication Communi						φ	
No.Tra to 3/12/2020 Fifth Timit Bark R.P.Card - 12/2020 Downtown Plant Downtown Plant Plant Food & Bert Downtown Plant Downtown Plant Plant Food & Bert Special Spec			,				610.02
Decal			•		• • • • • • • • • • • • • • • • • • • •		600.00
NexTax \$1/2000 Filth Third Bank P. Card - 020/200 DGRI Event Production Development Production Section S							592.40
Local 3419/2020 Cameror Blake Warne Nover Tax 3419/2020 First Introl Bart Pound 1,000	Local	3/12/2020	Fifth Third Bank P-Card - 02/2020	Downtown Marketing & Inclusion Efforts	Marketing & Advertising		577.80
No.That 31/2/2000 Petin Fird Bank P. Card - 02/2000 DGRC Peter Production Centre of Understanding - 158 Oakes Vision Affinishation Office Leases: 29 Petert Street Mezz Office 03/2020 475.14 No.That 37/2000 Delaces Weight PLLC Letter of Understanding - 158 Oakes Vision Affinishation Office Leases: 29 Petert Street Mezz Office 03/2020 475.14 No.That 37/2000 Delaces Weight PLLC Letter of Understanding - 158 Oakes Legal Matters 01/20 48-20 No.That 37/2000 Matter Fibrate, LLC Letter of Understanding - 158 Oakes Legal Matters 01/20 48-20 Local 31/2000 Methor Fibrate, LLC Administration DGR Leases 03/20 400.00 No.That 37/2000 Angels Mursell DGR Level Production Weight Office 400.00 No.That 37/2000 Angels Mursell DGR Level Production Public Space Activation Public Space Activ	Non-Tax	3/12/2020	Fifth Third Bank P-Card - 02/2020	DGRI Event Production	Events: Rental		534.85
Local S1/20/200 Decision Wight PLLC Administration Office Lense: 29 Pearl Street Mez Office 03/2020 479-18 468-20 469-20 4							500.00
No.Fra 3/25/2020 Dickinson Wingit PLLC Letter of Understanding - 158 Oakes SW 158 Oakes Legal Matters 01/20 468-20							
Local 3/26/2020 Professoral Ministra Michigan Inc. Administration Janicola services FEBS 2000 0/220 451:33 450:34 451:34 4							
Local 3/22/200 Metro FiberNet, LLC				•	•		
Local 3/12/2020 Metro FiberNett, LLC			<u> </u>				
Local			•				
Non-Tax 37/12/2020 Anglate Mursell American DGRI Event Production Public Space Activation Advanced Public Spa							
Non-Tax 324/2020 Grand Rapids Running Tours Public Space Activation RAD women Walking Tours Sporsosylip 03/2020 490,000 400,			· · · · · · · · · · · · · · · · · · ·		·		400.00
Local	Non-Tax						400.00
Non-Tax 319/2020 SWIT Printing & Communications Public Space Activation RAD women handbills 03/2020 356.05 356.00 373/2020 Pight Printing Bank P-Card - 02/2020 Administration DAR Payrol Processing Fee-March 2020 335.00 DAR Payrol Processing Fee-March 2020 235.00 DAR Payrol Processing Fee-Mar	Local	3/26/2020	Valley City Sign Co	Wayfinding System Improvements	14025-Wayfinding/Parking Signage (#1402537)-DDA		394.00
Non-Tax 31/2020 Filth Third Bank P-Card - 02/2020 Agrin Street Production Acres Plaza fees 334.99	Local	3/2/2020	GreatAmerica Financial Svcs Corp	Administration	Copier lease 02/20		387.71
Local 3/31/2000 pright hird Bank P-Card - 02/2020 Administration DGRI Evert Production WOW fire inspection 01/2020 335.80 Non-Tax 3/5/2000 CRy Treasurer - Fire Dept DGRI Evert Production WOW fire inspection 01/2020 331.50 Non-Tax 3/5/2000 Production DGRI Evert Production World of Writer equip 2020 300.00 Non-Tax 3/5/2000 Production World of Writer equip 2020 300.00 World of Writer equip 2020 World of Writer equip 2020 300.00 World of Writer equip 2020 300.00 World of Writer equip 2020 World of Writer equip 2020 300.00 World of Writer equip 2020 300.00 World of Writer equip 2020 Writer equip 2020 Writer equip 2020 Writer equip 2020 Writer equi	Non-Tax						356.65
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Local 3/12/2002 Dickinson Wright PLLC Downtown Plan River project legal matters 01/20/20 286.00 279.50 279							
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Non-Tax 3/23/2020 Mario A Cascante Stakeholder Engagement Programs Action Planning training lunch 01/20 195.00	Local						198.00
Local 3/31/2020 MiBiz, Inc Administration One year Subscription to MiBiz 2019 195.00 Local 3/30/2020 Mighty Co. Downtown Marketing & Inclusion Efforts Website support: 3/22/20 187.50 Local 3/27/2020 David Specht Downtown Marketing & Inclusion Efforts WoW Paint the Park 02/20 180.00 Local 3/17/2020 The KR Group, Inc. Administration IT Network Services 02/2020 176.56 Non-Tax 3/19/2020 PeopleG2 Administration Criminal Background Check services 1/20 171.45 Local 3/11/2020 PCS Gophers Ltd Administration February, 2020 courier services 169.29 Non-Tax 3/12/2020 Fifth Third Bank P-Card - 02/2020 Administration Administration Administration Non-Tax 3/12/2020 Fifth Third Bank P-Card - 02/2020 Administration DGRI Event production DGRI Event production Non-Tax 3/12/2020 Fifth Third Bank P-Card - 02/2020 Public Space Activation PSA: Food & Bev 165.74 Non-Tax 3/12/2020 Fifth Third Bank P-Card - 02/2020 DGRI Event Production IT Services 3/20 153.16 Local 3/3/12/2020	Non-Tax	3/23/2020	Mario A Cascante	Stakeholder Engagement Programs	·		195.00
Local3/30/2020 Mighty Co.Downtown Marketing & Inclusion EffortsWebsite support: 3/22/20187.50Local3/2/2020 David SpechtDowntown Marketing & Inclusion EffortsWOW Paint the Park 02/20188.00Non-Tax3/1/2/2020 Fifth Third Bank P-Card - 02/2020AdministrationIT Network Services 02/2020176.56Non-Tax3/19/2020 Fifth Third Bank P-Card - 02/2020DGRI Event ProductionEvents: Food & Bev172.79Local3/19/2020 PeopleG2AdministrationCriminal Background Check services 1/20171.45Local3/11/2020 Pifth Third Bank P-Card - 02/2020AdministrationAdmin: Food & Bev165.74Non-Tax3/12/2020 Fifth Third Bank P-Card - 02/2020AdministrationDGRI events dry cleaning services 2/20165.20Non-Tax3/12/2020 Fifth Third Bank P-Card - 02/2020Public Space ActivationPSA: Food & Bev165.20Non-Tax3/12/2020 Fifth Third Bank P-Card - 02/2020DGRI Event ProductionDGRI events dry cleaning services 2/20165.20Non-Tax3/12/2020 Fifth Third Bank P-Card - 02/2020DGRI Event ProductionIT Services 3/20153.16Local3/30/2020 The KR Group, Inc.AdministrationEvents: Postage148.50Local3/12/2020 Fifth Third Bank P-Card - 02/2020DGRI Event ProductionEvents: Postage132.05Local3/12/2020 Fifth Third Bank P-Card - 02/2020AdministrationCell Phone Service 01/2020132.05Local3/12/2020 Fifth Third Bank P-Card - 02/2020AdministrationCell Phone Service 01/2020 <td>Non-Tax</td> <td>3/23/2020</td> <td>Mario A Cascante</td> <td>Stakeholder Engagement Programs</td> <td>Action Planning training lunch 01/20</td> <td></td> <td>195.00</td>	Non-Tax	3/23/2020	Mario A Cascante	Stakeholder Engagement Programs	Action Planning training lunch 01/20		195.00
Local 3/2/2020 David Specht Downtown Marketing & Inclusion Efforts WOW Paint the Park 02/20 180.00 Local 3/17/2020 The KR Group, Inc. Administration IT Network Services 02/2020 172.79 Non-Tax 3/12/2020 Fifth Third Bank P-Card - 02/2020 DGRI Event Production Events: Food & Bev 172.79 Local 3/19/2020 PeopleG2 Administration Criminal Background Check services 1/20 171.45 Local 3/11/2020 PGS Gophers Ltd Administration February, 2020 courier services 166.20 Non-Tax 3/12/2020 Fifth Third Bank P-Card - 02/2020 Administration DGRI events dry cleaning services 2/20 165.20 Non-Tax 3/24/2020 Cutris Laundry and Dry Cleaners, Inc. DGRI Event Production DGRI events dry cleaning services 2/20 165.20 Non-Tax 3/12/2020 Fifth Third Bank P-Card - 02/2020 DGRI Event Production FSA: Food & Bev 160.27 Local 3/3/2020 Cellco Partnership dba Verizon Administration IT Services 3/20 132.65 Local 3/12/2020 Fifth Third Bank P-Card - 02/2020 Administration Cell Phone Service 01/2020 132.05 Local <td>Local</td> <td>3/31/2020</td> <td>MiBiz, Inc</td> <td>Administration</td> <td>One year Subscription to MiBiz 2019</td> <td></td> <td>195.00</td>	Local	3/31/2020	MiBiz, Inc	Administration	One year Subscription to MiBiz 2019		195.00
Local3/17/2020 The KR Group, Inc.AdministrationIT Network Services 02/2020176.56Non-Tax3/12/2020 Fifth Third Bank P-Card - 02/2020DGRI Event ProductionEvents: Food & Bev172.79Local3/19/2020 PeopleG2AdministrationCriminal Background Check services 1/20171.45Local3/11/2020 Fifth Third Bank P-Card - 02/2020AdministrationFebruary, 2020 courier services169.29Non-Tax3/12/2020 Fifth Third Bank P-Card - 02/2020AdministrationAdministrationDGRI events dry cleaning services 2/20165.20Non-Tax3/12/2020 Fifth Third Bank P-Card - 02/2020Public Space ActivationDGRI events dry cleaning services 2/20165.20Non-Tax3/12/2020 Fifth Third Bank P-Card - 02/2020Public Space ActivationPSA: Food & Bev160.20Local3/30/2020 The KR Group, Inc.AdministrationIT Services 3/20153.16Non-Tax3/12/2020 Fifth Third Bank P-Card - 02/2020DGRI Event ProductionEvents: Postage148.50Local3/3/2020 Cellco Partnership dba VerizonAdministrationCell Phone Service 01/2020132.05Local3/19/2020 Cellco Partnership dba VerizonAdministrationCell Phone Service 02/2020132.05Local3/17/2020 Fifth Third Bank P-Card - 02/2020AdministrationCell Phone Service 02/2020132.05Local3/17/2020 Fifth Third Bank P-Card - 02/2020AdministrationCREOS equipment 2020121.25Local3/17/2020 Fifth Third Bank P-Card - 02/2020AdministrationCREOS equipment 2	Local	3/30/2020	Mighty Co.		• • • • • • • • • • • • • • • • • • • •		187.50
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Local3/19/2020 Cellco Partnership dba VerizonAdministrationCell Phone Service 02/2020132.05Local3/12/2020 Fifth Third Bank P-Card - 02/2020AdministrationAdmin: Memberships126.14Non-Tax3/17/2020 Kerkstra Portable Restroom Svc IncPublic Space ActivationCREOS equipment 2020121.25Local3/4/2020 Thomas E. PowellEconomic Development and InnovationMonroe Ctr Biz Assoc meeting refreshments 02/20108.00Local3/2/2020 Breck Graphics Inc dba AllegraAdministrationBusiness Cards: Sloan & Bonneaux 2/20104.24Local3/17/2020 Creative Studio PromotionsAdministrationOffice supplies: DGRI Jackets 02/20102.81Non-Tax3/27/2020 DTE EnergyDowntown Ambassadors351 Winter Ave NW - 03/2020 DDA's share100.97Local3/2/2020 David SpechtDowntown Marketing & Inclusion EffortsRibbon Cutting video 02/2020100.00Local3/17/2020 David SpechtDowntown Marketing & Inclusion EffortsPrismatica photography 03/20100.00Local3/4/2020 Samantha SuarezDowntown Marketing & Inclusion EffortsReimbursement for marketing ads 02/2020100.00					· ·		132.05
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Local3/4/2020 Thomas E. PowellEconomic Development and InnovationMonroe Ctr Biz Assoc meeting refreshments 02/20108.00Local3/2/2020 Breck Graphics Inc dba AllegraAdministrationBusiness Cards: Sloan & Bonneaux 2/20104.24Local3/17/2020 Creative Studio PromotionsAdministrationOffice supplies: DGRI Jackets 02/20102.81Non-Tax3/27/2020 DTE EnergyDowntown Ambassadors351 Winter Ave NW - 03/2020 DDA's share100.90Local3/2/2020 David SpechtDowntown Marketing & Inclusion EffortsRibbon Cutting video 02/2020100.00Local3/47/2020 David SpechtDowntown Marketing & Inclusion EffortsPrismatica photography 03/20100.00Local3/4/2020 Samantha SuarezDowntown Marketing & Inclusion EffortsReimbursement for marketing ads 02/2020100.00				Administration	Admin: Memberships		126.14
Local3/2/2020 Breck Graphics Inc dba AllegraAdministrationBusiness Cards: Sloan & Bonneaux 2/20104.24Local3/17/2020 Creative Studio PromotionsAdministrationOffice supplies: DGRI Jackets 02/20102.81Non-Tax3/27/2020 DTE EnergyDowntown Ambassadors351 Winter Ave NW - 03/2020 DDA's share100.97Local3/2/2020 David SpechtDowntown Marketing & Inclusion EffortsRibbon Cutting video 02/2020100.00Local3/17/2020 David SpechtDowntown Marketing & Inclusion EffortsPrismatica photography 03/20100.00Local3/4/2020 Samantha SuarezDowntown Marketing & Inclusion EffortsReimbursement for marketing ads 02/2020100.00	Non-Tax	3/17/2020	Kerkstra Portable Restroom Svc Inc		CREOS equipment 2020		121.25
Local3/17/2020 Creative Studio PromotionsAdministrationOffice supplies: DGRI Jackets 0/20102.81Non-Tax3/27/2020 DTE EnergyDowntown Ambassadors351 Winter Ave NW - 03/2020 DDA's share100.97Local3/2/2020 David SpechtDowntown Marketing & Inclusion EffortsRibbon Cutting video 02/2020100.00Local3/17/2020 David SpechtDowntown Marketing & Inclusion EffortsPrismatica photography 03/20100.00Local3/4/2020 Samantha SuarezDowntown Marketing & Inclusion EffortsReimbursement for marketing ads 02/2020100.00	Local	3/4/2020	Thomas E. Powell	Economic Development and Innovation	Monroe Ctr Biz Assoc meeting refreshments 02/20		108.00
Non-Tax3/27/2020 DTE EnergyDowntown Ambassadors351 Winter Ave NW - 03/2020 DDA's share100.97Local3/2/2020 David SpechtDowntown Marketing & Inclusion EffortsRibbon Cutting video 02/2020100.00Local3/17/2020 David SpechtDowntown Marketing & Inclusion EffortsPrismatica photography 03/20100.00Local3/4/2020 Samantha SuarezDowntown Marketing & Inclusion EffortsReimbursement for marketing ads 02/2020100.00	Local	3/2/2020	Breck Graphics Inc dba Allegra	Administration	Business Cards: Sloan & Bonneaux 2/20		104.24
Local3/2/2020 David SpechtDowntown Marketing & Inclusion EffortsRibbon Cutting video 02/2020100.00Local3/17/2020 David SpechtDowntown Marketing & Inclusion EffortsPrismatica photography 03/20100.00Local3/4/2020 Samantha SuarezDowntown Marketing & Inclusion EffortsReimbursement for marketing ads 02/2020100.00	Local	3/17/2020	Creative Studio Promotions	Administration	Office supplies: DGRI Jackets 02/20		102.81
Local3/17/2020 David SpechtDowntown Marketing & Inclusion EffortsPrismatica photography 03/20100.00Local3/4/2020 Samantha SuarezDowntown Marketing & Inclusion EffortsReimbursement for marketing ads 02/2020100.00	Non-Tax	3/27/2020	DTE Energy		351 Winter Ave NW - 03/2020 DDA's share		100.97
Local 3/4/2020 Samantha Suarez Downtown Marketing & Inclusion Efforts Reimbursement for marketing ads 02/2020 100.00			·	· ·			100.00
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Non- I ax 3/25/2U2U Dickinson Wright PLLC Administration Legal Matters 01/20 96.71				•	•		
	Non-Tax	3/25/2020	DICKINSON WRIGHT PLLC	Administration	Legai Matters 01/20		96.71

STATEMENT D - continued DOWNTOWN DEVELOPMENT AUTHORITY Schedule of Expenditures - FY2020 March, 2020

Page 3	
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_	Date	Activity #		
Source	Posted Vendor	Purpose / Project	Description	Amount
	from previous page			
_ocal	3/25/2020 Dickinson Wright PLLC	Administration	DDA Legal Matters 01/20	\$ 96.71
Non-Tax	3/17/2020 City Treasurer - Fire Dept	DGRI Event Production	WOW fire inspection 01/2020	90.50
.ocal	3/3/2020 Littlefoot Coffee Roasters	Administration	Meeting Supplies 02/2020	90.28
.ocal	3/24/2020 Curtis Laundry and Dry Cleaners, Inc.	Administration	DGRI dry cleaning services 2/20	84.73
lon-Tax	3/25/2020 DTE Energy	Downtown Ambassadors	351 Winter Ave NW - 02/2020 DDA's share	84.39
.ocal	3/12/2020 HR Collaborative LLC	Administration	HR Consultant services 02/20	66.00
√lon-Tax	3/27/2020 Consumers Energy	Downtown Ambassadors	351 Winter Ave NW - 03/2020 DDA's share	56.69
lon-Tax	3/26/2020 Dickinson Wright PLLC	Letter of Understanding - 158 Oakes SW	158 Oakes Legal Matters 01/20	52.80
.ocal	3/12/2020 Dickinson Wright PLLC	Administration	DDA Legal 12/19	49.85
√lon-Tax	3/12/2020 Fifth Third Bank P-Card - 02/2020	Public Space Activation	Women's Way: Public Space Activation	48.38
_ocal	3/17/2020 Fusin IT LLC	Administration	IT engineering 2/20	48.34
Non-Tax	3/13/2020 City Treasurer - MobileGR/Parking Svo	s Downtown Ambassadors	PARKING MONTHLY FEBRUARY 2020	48.00
_ocal	3/23/2020 Thomas E. Powell	Economic Development and Innovation	Monroe Ctr Biz Assoc meeting refreshments 03/20	48.00
ocal	3/24/2020 Breck Graphics Inc dba Allegra	Administration	Business Cards: K. VanDriel 3/20	46.92
ocal	3/3/2020 Staples Contract & Commercial Inc.	Administration	Office supplies 01/2020	46.61
ocal	3/3/2020 Thomas E. Powell	Economic Development and Innovation	Monroe Ctr Biz Assoc meeting refreshments 01/20	40.00
.ocal	3/24/2020 Model Coverall Service Inc	Administration	Floor Mat Rental 12/19	35.28
ocal	3/12/2020 Dickinson Wright PLLC	Administration	Ottawa Ave Extension 12/19	34.57
Non-Tax	3/17/2020 ACO Inc	DGRI Event Production	Supplies for events 02/2020	33.68
_ocal	3/3/2020 The KR Group, Inc.	Administration	IT Services 02/2020	31.68
ocal	3/18/2020 Amanda Sloan	Administration	Office Supplies reimb 3/20	29.80
ocal	3/19/2020 Selective Ins Company of America	Administration	Late fee for DDA liability ins endorsement 2020	22.17
Non-Tax	3/3/2020 ACO Inc	Public Space Activation	Supplies for Creos 02/2020	21.04
Non-Tax	3/5/2020 Megan Catcho	DGRI Event Production	Mileage Reimb. DGRI Events 01/2020	20.70
lon-Tax	3/3/2020 ACO Inc	DGRI Event Production	Supplies for World of Winter 02/2020	16.50
_ocal	3/19/2020 The KR Group, Inc.	Administration	digital cable 3/20	15.77
Non-Tax	3/3/2020 ACO Inc	Public Space Activation	Supplies for Creos 02/2020	14.56
Non-Tax	3/3/2020 ACO Inc	DGRI Event Production	Supplies for World of Winter 02/2020	11.42
lon-Tax	3/25/2020 Dickinson Wright PLLC	Letter of Understanding - 158 Oakes SW	158 Oakes Legal Matters 01/20	11.00
Non-Tax	3/26/2020 Dickinson Wright PLLC	Administration	Legal Matters 01/20	11.00
Von-Tax	3/12/2020 Dickinson Wright PLLC	Letter of Understanding - 158 Oakes SW	158 Oakes 12/19 legal services	10.08
ocal	3/12/2020 Dickinson Wright PLLC	Administration	Studio Park 12/19	9.73
_ocal	3/12/2020 Dickinson Wright PLLC	Administration	YMCA parking 12/19	6.16
_ocal	3/25/2020 Dickinson Wright PLLC	Development Project Guidance	Development Project Legal Matters 1/20	5.00
Non-Tax	3/3/2020 ACO Inc	Public Space Activation	Supplies for Creos 02/2020	3.69
Non-Tax	3/3/2020 ACO Inc	DGRI Event Production	Supplies for World of Winter 02/2020	2.90
Non-Tax	3/25/2020 Dickinson Wright PLLC	Administration	Legal Matters 01/20	2.29
Non-Tax	3/3/2020 ACO Inc	Public Space Activation	Supplies for Creos 02/2020	2.24
Non-Tax	3/3/2020 ACO Inc	DGRI Event Production	Supplies for World of Winter 02/2020	1.75
ocal	3/12/2020 ACO IIIC 3/12/2020 Dickinson Wright PLLC	Development Project Guidance	111 Lyon St 12/19	1.68
ocai	3/ 12/2020 DICKIIISUII WIIGIIL FLLC	Development Froject Guidance	TOTAL EXPENDITURES MARCH, 202	

DOWNTOWN DEVELOPMENT AUTHORITY



Agenda Item #4

April 8, 2020 DDA Meeting

DATE: April 8, 2020

TO: Downtown Development Authority

FROM: Kyama Kitavi

Economic Development Manager

SUBJECT: Development Area Liquor License Request – Bold Cigars LLC, 144 E. Fulton St.

The City Commission policy establishing procedures for the review and approval of development area liquor licenses requires the City Clerk to forward any such requests in the DDA district to the DDA Board for review and recommendation. In evaluating a proposal, the DDA Board may consider how the issuance of a license would promote economic growth in a manner consistent with adopted goals, plans or policies of the district.

Bold Cigars LLC, is requesting DDA Board consent to the issuance of a new Class C development area liquor license for their business location at 144 E. Fulton St. This cigar bar & lounge will provide a unique social gathering space for a diverse range of Grand Rapids residents and visitors. While it replaces another recently closed cigar lounge, this business is investing an additional \$100,000 in buildout, upgrades and improvements to the 2,550 square foot space.

Staff has reviewed the applicant's request and is recommending approval of the application. If approved by the DDA Board, the request will proceed to the City Commission for consideration.

Recommendation:

Approve the resolution for the issuance of a development area liquor license for Bold Cigars LLC, 144 E. Fulton St.



DOWNTOWN DEVELOPMENT AUTHORITY



Agenda Item #5

April 8, 2020 DDA Meeting

DATE: April 8, 2020

TO: Downtown Development Authority

FROM: Kyama Kitavi

Economic Development Manager

SUBJECT: Development Area Liquor License Request – GRNoir LLC dba GRNoir Wine &

Jazz, 35 S. Division Ave.

The City Commission policy establishing procedures for the review and approval of development area liquor licenses requires the City Clerk to forward any such requests in the DDA district to the DDA Board for review and recommendation. In evaluating a proposal, the DDA Board may consider how the issuance of a license would promote economic growth in a manner consistent with adopted goals, plans or policies of the district.

GRNoir LLC dba GRNoir Wine & Jazz, is requesting DDA Board consent to the issuance of a redevelopment area liquor license for their business location at 35 S. Division Ave. GRNoir Wine & Jazz will provide a unique experience with its focus on a venue to enjoy different wines and live jazz providing an alternative to the city's various breweries. This is an effort that will help revitalize a formerly vacant location in the heart of downtown with about \$300,000 being invested by the owners to buildout the space.

Staff has reviewed the applicant's request and is recommending approval of the application. If approved by the DDA Board, the request will proceed to the City Commission for consideration.

Recommendation:

Approve the resolution for the issuance of a redevelopment area liquor license for GRNoir LLC, 35 S. Division Ave.





434 Bridge Street NW

DOWNTOWN DEVELOPMENT AUTHORITY



Agenda Item #6

April 8, 2020 DDA Meeting

DATE: April 8, 2020

TO: Downtown Development Authority

FROM: Kyama Kitavi

Economic Development Manager

SUBJECT: Development Area Liquor License Request – CJ Sisters DBA 40 Pearl, 40 Pearl

St.

The City Commission policy establishing procedures for the review and approval of development area liquor licenses requires the City Clerk to forward any such requests in the DDA district to the DDA Board for review and recommendation. In evaluating a proposal, the DDA Board may consider how the issuance of a license would promote economic growth in a manner consistent with adopted goals, plans or policies of the district.

CJ Sisters DBA 40 Pearl, is requesting DDA Board consent to the issuance of a new Class C development area liquor license for their business location at 40 Pearl St. CJ Sisters' mission is to showcase the finest craft wine and spirits from Michigan, pairing them with various charcuterie, seasonal soups and salads, seafood and more. Since opening in 2017 \$875,000 has been invested into the location including \$275,000 to upgrade the kitchen.

Staff has reviewed the applicant's request and is recommending approval of the application. If approved by the DDA Board, the request will proceed to the City Commission for consideration.

Recommendation:

Approve the resolution for the issuance of a development area liquor license for CJ Sisters dba 40 Pearl, 40 Pearl St.



DOWNTOWN DEVELOPMENT AUTHORITY



Agenda Item #7

April 8, 2020 DDA Meeting

DATE: April 8, 2020

TO: Downtown Development Authority

FROM: Melvin Eledge Jr.

Operations Manager

SUBJECT: Grandville Avenue Infrastructure Improvements

During the Fall of 2019 DGRI staff performed an audit of the downtown right of way amenities and discovered that 2 of the benches and 3 of the trash cans on Grandville Ave. needed significant repair and 1 bench was extremely damaged due to an apparent collision.

After discussing repair options with Landscape Forms, the vendor whom we purchased the benches and trash cans from, it became clear that the repair costs would exceed the purchase cost of new trash cans and benches and it would make more sense to replace the amenities outright.

Given that the amenities need to be replaced it would be practical to replace the existing amenities with the new amenities outlined in the streetscape guidelines developed by DGRI in 2019.

Additionally, this work will coincide well with beautification work to amend and repair 9 beds along Williams near Grandville and 4 beds along Grandville near Weston.

Recommendation: To authorize the \$36,540 to purchase 5 Plainwell benches and 12 Poe litter cans to replace damaged amenities as well as upgrade the amenities on Granville Ave.

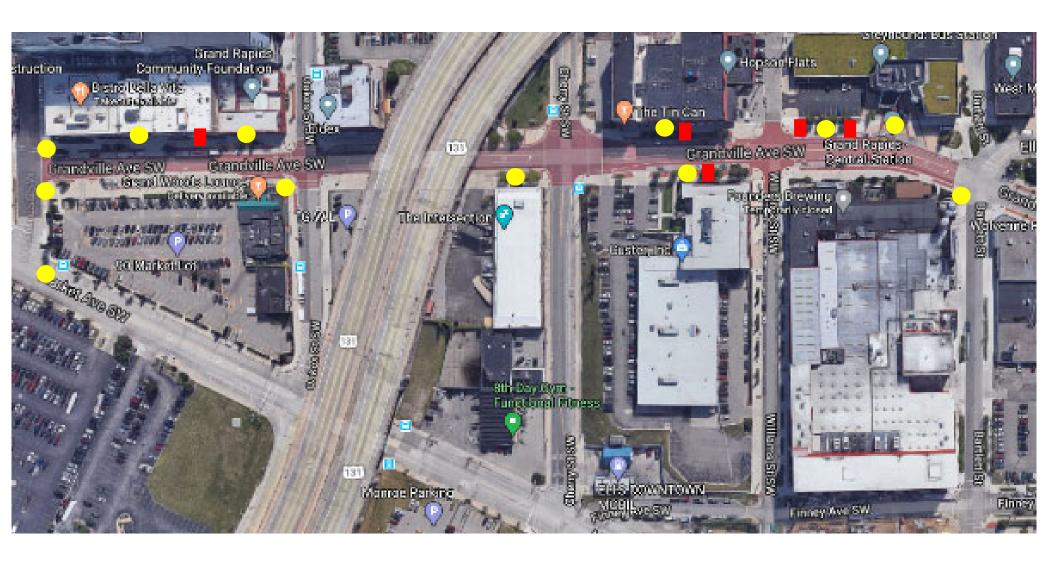


Grandville Amenities Overview





Grandville Ave Updated Amenities



DOWNTOWN DEVELOPMENT AUTHORITY



DATE: April 3, 2020

TO: Downtown Development Authority

FROM: Melvin Eledge Jr.

Operations Manager

SUBJECT: Portland Loo Construction

Agenda Item #8 April 8, 2020 DDA Meeting

After extensive community conversations, Downtown Grand Rapids Inc. (DGRI) identified the Portland Loo (Loo) as a solution to the lack of public restroom facilities in the Heartside area. The Loo is a stand-alone public restroom that is extremely durable and easy to maintain. In November 2019 the project was advanced when the DDA board approved \$121,270 for the purchase of the Loo and to hire Moore & Bruggink to perform the design engineering.

Since the design and engineering were completed, the project has successfully gone through the City's design process and received approval to proceed from the Historic Preservation Commission on March 4, 2020.

On March 31st, we received 2 bids for site construction and after thorough evaluation it is recommended Wyoming Excavators carry out the site construction and installation of the Loo. The work will include the following:

- Concrete Curb and Gutter Removal & Replacement
- Removal & Salvage of Brick Street Pavers
- Utility Line Installation and Connections to the Loo
- Installation of Concrete Footings and base for the Loo
- Installation of the Portland Loo

The total cost for site construction is \$127.786 and is broken down as follows:

- \$91,206 Base bid for the construction work
- \$14,000 Site inspections, field observations by Moore & Bruggink
- **\$5.000 Permits**
- \$5,171 Administrative Fees (5%)
- \$12,409 Contingencies (12%)



Additionally, the City has budgeted \$50,000 for the construction of the Loo and these funds will be requested at City Commission later this spring, now that the bids have been finalized.

Recommendation: Authorize the Board Chair to execute a contract with Wyoming Excavators for site construction and installation of the Portland Loo with work totaling \$127,786 (of which the DDA's portion will not exceed \$77,786) to support the installation of the Loo on South Division.

DOWNTOWN DEVELOPMENT AUTHORITY



DATE: April 8, 2020

TO: Downtown Development Authority

FROM: Melvin Eledge Jr.

Operations Manager

SUBJECT: Beautification, Maintenance and Placemaking Contractor

Agenda Item #09 April 8, 2020 DDA Meeting

In August 2015 the Downtown Development Authority Board approved a new contract with Block by Block to become the contractor for cleaning and maintenance services in downtown. The clean team was then subsequently "merged" with the existing Downtown Ambassador program, services also provided by Block by Block, into a singular Downtown Ambassador team with a wide scope and set of responsibilities related to Downtown Grand Rapids Inc's work as an economic and placemaking entity.

In January 2020 DGRI staff issued an RFP for its Beautification, Maintenance and Placemaking services program. The RFP was sent directly to established, known firms that typically provide these kinds of services as well as publicly listed in the International Downtown Association (IDA) website. On February 26th, DGRI staff received 1 qualified proposal.

DGRI staff requested the existing DID reauthorization committee review the proposal and provide feedback and recommendations to staff as to the quality and content of the received proposal.

Regarding the proposal received it was noted that Block by Block was significantly increasing the starting and existing wage of the ambassadors to offer a more equitable and desirable wage, they were exploring different approaches to address existing issues and offering to lend additional support for the ambassadors to better address social service issues.

It is expected the new Block by Block contract would begin July 1, 2020.

Recommendation: Recommend approval of the BBB Contract to the DGRI Board of Advisors and authorize DDA funding for an amount not to exceed \$222,000 for contractual services in FY21.



DOWNTOWN DEVELOPMENT AUTHORITY



Agenda Item #10

April 8, 2020 DDA Meeting

DATE: April 8, 2020

TO: Downtown Development Authority

FROM: Tim Kelly, AICP

Executive Director

SUBJECT: DDA Economic Relief Funding

The ongoing COVID-19 pandemic is creating uncertainty and challenges in our community and economy unlike anything we have seen in modern history – possibly ever. The health crisis is constantly evolving, and as we rightly prioritize community health above all else, each day that passes with the "Stay Home – Stay Safe" Executive Order has significant impacts on the people in our City and the businesses – small and large – that make up our local economy.

Given these challenges, in collaboration with community partners DGRI is participating in numerous relief efforts. Those include helping to provide up to date information to stakeholders, participating in the development of the **covidwm.org** website and continuing to monitor legislation from the State and Federal governments to bring our community resources and funding during this difficult time. While much critical work has been done to this point, we know that more will need to be done in the coming weeks and months so that we are positioned for a quick recovery.

As such, and to maintain flexibility in this constantly changing environment, staff is seeking authorization of funding in an amount NTE \$200,000 to deploy resources during the pandemic. Examples of possible expenditures include purchasing gift cards, marketing and advertising campaigns for business that remain operational, expanding website capacity to accept and deploy fundraising, among others. While deploying the funds efficiently to where they are most needed is critical, to maintain accountability and oversight, staff is also recommending formation of a committee to generate ideas and monitor expenditures. Suggested participants include the DDA Board Chair, DDA Vice Chair, and one additional volunteer from the Board. As with all expenditures, a monthly report will be provided at DDA Board meetings for public and Board member review.

Recommendation: Authorize funding in an amount not to exceed \$200,000 and form a three (3) person subcommittee of DDA Board members to support immediate economic relief during the COVID-19 pandemic.



DOWNTOWN DEVELOPMENT AUTHORITY



DATE: April 3, 2020

TO: Downtown Development Authority

FROM: Tim Kelly, AICP

Executive Director

SUBJECT: FY2021 Budget and Priority Plan

Agenda Item #11 April 8, 2020 DDA Meeting

Each year the Downtown Development Authority (DDA) recommends and adopts a one-year budget and five-year priority plan to reflect the priorities for Downtown investment. With the approval of GR Forward in December 2015 as an amendment to the City's Master Plan, the DDA and DGRI have clearly defined objectives and the proposed budgets are built to reflect and implement the community objectives for Downtown. For fiscal year 2021 (FY21), the DDA budgets, which include the local tax increment fund (LTI), non-tax increment fund (NTI), and school tax increment (STI) consist of both new projects from GR Forward and carry forward priorities that span multiple fiscal years.

Among the requests for FY21 is funding to implement the recommendations from a number of completed and soon to be completed planning initiatives. Among them are the ongoing Grand River Governance organizing initiative, the River for All Design Guidelines, the Disability Advocates of Kent County and Common Notice Report, and the Downtown Streetspace Guidelines. In addition, funding is also recommended to complete and initiate major capital improvements to Downtown public spaces, including Ecliptic at Rosa Parks Circle and the Van Andel Arena Plaza.

Carry-forward priorities from previous years include completing strategic planning for Areas 7, 8 and 9, finalizing implementation of improved Downtown transit shelters, continued funding to support retail businesses, and completing installation of a public restroom in the Heartside neighborhood.

Lastly, in light of the ongoing and unprecedented COVID-19 pandemic, \$1,000,000 has been identified in the LTI and NTI Goal 4 budgets to support what will need to be a robust community-wide recovery effort. Further, because of the uncertainty today about the scale and scope that will be needed, we are prepared to deploy additional resources through future budget amendments.



When examined by GR Forward goal the breakdown from the LTI and NTI budgets is as follows:

- Goal 1 (Restore the River as the Draw): \$1,775,000
- Goal 2 (Create a True Downtown Neighborhood Home to a Diverse Population): \$1,615,000
- Goal 3 (21st Century Mobility Strategy): \$2,880,000
- Goal 4 (Ensure Job Opportunities and Ensure Vitality of the Local Economy) \$1,485,000
- Goal 5 (Reinvest in Public Space, Culture and Inclusive Programming): \$3,540,000

As in previous years, the Downtown Grand Rapids Inc. Alliances played an important role in developing the budget. Beginning in January 2020, staff began soliciting input from the five goal Alliances charged with advising on projects and priorities. This 3-month, iterative process culminated in all five Alliances tendering recommendations to the three fiduciary Boards of DGRI (DDA, DID, and MNTIFA) regarding their ambitions for the coming fiscal year. The attached budget narrative provides additional detail on the various priorities that emerged during that process.

Following a recommendation from the DDA Board, DGRI staff will present the recommended DDA FY21 budgets to the City Commission on April 28, 2020, requesting bottom-line appropriation. After receiving City Commission appropriation, the Board will adopt their final annual budget and priority plans at the next scheduled meeting.

Recommendation: Recommend the FY2021 DDA Budget Summary to the Grand Rapids City Commission and request fund appropriation.

Downtown Development Authority

Local Tax Increment Only
Proposed FY2021 Revenue and Appropriation Request and FY2022 - 2025 Forecasts
Prepared on April 2, 2020

T. I. A. D. 1. 4. ID.	FY2019		FY2020		FY2021	FY2022	FY2023	FY2024	FY2025	FY2021-25	
Table 1 - Projected Revenue	Final	Budget	Thru 03/31/20	Estimate	Request	Forecast	Forecast	Forecast	Forecast		NOTES
Local Tax Increment	\$ 5,718,230	\$ 5,738,550	\$ 6,303,104	\$ 6,200,000	\$ 6,262,000	\$ 6,324,620	\$ 6,387,866	\$ 6,451,745	\$ 6,516,262	\$31,942,493	FY2020 Estimate plus 1.0% growth annually
Public Transit Millage Increment	522,053	524,663	583,933	583,933	589,772	595,670	601,627	607,643	613,719	3,008,432	FY2020 Estimate plus 1.0% growth annually
Sub-Total Tax Increment Revenues	\$ 6,240,283			\$ 6,783,933	\$ 6,851,772	\$ 6,920,290	\$ 6,989,493		\$ 7,129,982	\$34,950,925	
Gainsharing Property Tax Rebates @ 10% or 15%	(618,900)	(618,821)	(687,386)	(687,386)	(683,677)	(690,029)	(1,045,424)	(1,055,908)	(1,067,247)		City, County, GRCC, & The Rapid rebates.
Prior Year Tax Increment Adjustments	75,400	(75,000)	5,193	(30,000)	(15,000)	(20,000)	(20,000)	(20,000)	(15,000)		Reserve for reductions due to assessment appeals
Sub-Total Tax Increment Revenues - Net Interest on Investments	\$ 5,696,783 252,587	\$ 5,569,392 142,199	\$ 6,204,844 96,711	\$ 6,066,547 156,639	\$ 6,153,095 112,396	\$ 6,210,261 72,645	\$ 5,924,069 72,645	\$ 5,983,480 92,959	\$ 6,047,734 113,272	\$30,318,639	FY2020-25 City Treasurer estimates on 3/17/2020
Lyon Square Partner Contributions	250,000	900.000	90,711	130,039	112,390	72,045	72,043	92,939	113,272	403,517	Partial support for reconstruction; offset by expenditures
Reimbursements - GRKCCAA for Arena Improvements	59,851	440,000	440,148	440,148	_	-	-	-	-	-	Arena Plaza exterior improvements
Reimbursements - FEMA 2013 Grd River Flood Damage	4,608	-	-	-	_	_	-	-	-	-	Repairs made shortly after damages
Reimbursements & Fees - Miscellaneous	2,714	5,000	556	2,500	5,000	5,000	5,000	5,000	5,000	25,000	Bid packet fees, incentive applications, etc
TOTAL PROJECTED REVENUES	\$ 6,266,543	\$ 7,056,591	\$ 6,742,259	\$ 6,665,834	\$ 6,270,491	\$ 6,287,906	\$ 6,001,714	\$ 6,081,439	\$ 6,166,006	\$30,807,556	-
Table 2 - Administration											
General Administration	1,131,589	1,250,000	1,111,652	1,250,000	1,300,000	1,339,000	1,379,170	1,420,545	1,463,161	6,901,877	Fixed costs, staff, supplies, tech, legal, A-87 costs, etc.
City of Grand Rapids Legacy Costs	37,863	÷ 4.050.000	- 6 4 444 050	- - 4 050 000		f 4 222 222	- + 4 270 470	- - 1 100 F1F	\$ 1.463.161	\$ 6.901.877	Former emp pension/OPEB \$189,315 @ \$37,863/yr for 5 years
Sub-Total Administration	\$ 1,169,452	\$ 1,250,000	\$ 1,111,652	\$ 1,250,000	\$ 1,300,000	\$ 1,339,000	\$ 1,379,170	\$ 1,420,545	\$ 1,463,161	\$ 6,901,877	
Table 3 - Debt Service for Bond Issues											
Series 2003B/2013B CCBA Bonds - DeVos Place	324,225	326,125	302,625	326,125	321,400	315,100	318,400	316,200	-	1,271,100	Debt matures 12/01/2023. Final d/s pmt is in FY2024.
Series 2008 KCDC Bonds - Floodwall Refunding	15,782	15,683	15,373	15,683	15,810	-			-		Debt matures 11/01/2020. Final d/s pmt is in FY2021.
Series 2012A BRDA Bonds - Ionia South of Wealthy	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	375,000	Debt matures 06/01/2032. Final d/s pmt is in FY2032.
Series 2019 LTGO Bonds - Lyon Square Improvements	-	359,267	-	-	-	-	-	-	-	-	Debt financing no longer necessary
Debt Service Support for Debt Increment Fund	-	-	-	_	_	718,308	-	_	-	718,308	For projected cash shortfall in FY2022
Paying Agent Fees - Van Andel Arena & Floodwall Bonds	675	600	438	600	600	500	-	_	_		Paying agent fees for Floodwalls & Debt Increment Bonds
Sub-Total Debt Service	\$ 415,682	\$ 776,675		\$ 417,408		\$ 1,108,908	\$ 393,400	\$ 391,200	\$ 75,000	\$ 2,381,318	_1 dying agent rees for 1 bodwais a best morement bonds
Sub-Total Debt Service	\$ 415,00Z	Ψ 770,073	ψ 333, 4 30	Ψ 417,400	¥ 412,010	ψ 1,100,300	ψ 333, 4 00	ψ 331,200	Ψ 75,000	Ψ 2,301,310	
Table 4 - Project Expenditures: Committed and Planned											
Goal #1: Restore the River as the Draw and Create a Cor			Corridor								
Arena South Implementation	\$ 20,232	\$ 50,000	\$ 7,191	\$ 7,191	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Ionia Avenue festoon lighting
River Governance					150,000	150,000	200,000	-	-		Support to establish Grand River governance framework
Downtown Plan	104,956	250,000	190,157	250,000	100,000			-	-		Areas 7/8/9 planning
Grand River Activation	- 0.070	-	1,512	1,512	-	800,000	800,000	-	-	1,600,000	White water planning, engin, design, & implementation
Lyon Square Improvements Pearl Street Gateway Enhancements	9,072 (10,094)	900,000	2,002	2,002	_		-			-	Expenditures offset by partner contributions Pedestrian enhancements to gateway treatment
River Edge Improvements	41.147		5.916	5,916	1,500,000	500,000				2,000,000	
				\$ 266,621	\$ 1,750,000		\$ 1,000,000	\$ -	\$ -	\$ 4,200,000	- "Intradit dotate improvements to rever edges, incidating trails and it
Sub-Total	\$ 165,313	\$ 1,200,000	\$ 206,778	\$ 200,021		\$ 1,450,000	Φ 1,000,000				
Sub-Total	\$ 165,313	\$ 1,200,000	\$ 206,778	\$ 200,021	Ψ 1,7 50,000	\$ 1,450,000	\$ 1,000,000	•	·	Ψ 4,200,000	
Goal #2: Create a True Downtown Neighborhood Which	is Home to a Di	verse Populat			Ψ 1,700,000	\$ 1,450,000	\$ 1,000,000	·			
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support	is Home to a Di	verse Populat 250,000	ion -	133,425	-	-	-		· 	-	Two-year pilot to initiate direct DDA support program
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance	is Home to a Di 506 4,598	verse Populati 250,000 50,000	ion - 6,725	133,425 25,000	- 50,000	50,000	50,000	50,000	50,000	- 250,000	Legal / staff-time expended on behalf of devel projects
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements	is Home to a Di	verse Populat 250,000 50,000 1,400,000	ion -	133,425	-	-	-	50,000 1,500,000	50,000 1,500,000	- 250,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census	is Home to a Di 506 4,598 1,004,600	verse Populati 250,000 50,000 1,400,000 15,000	6,725 1,039,585	133,425 25,000 1,073,137	50,000 1,400,000	50,000 1,450,000	50,000 1,470,000	1,500,000	1,500,000	250,000 7,320,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Build/update comprehensive residential demographic census
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants	is Home to a Di 506 4,598 1,004,600 - 411,162	verse Populat 250,000 50,000 1,400,000	6,725 1,039,585 - 31,969	133,425 25,000	- 50,000	50,000	50,000			250,000 7,320,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement, & streetscape improvs
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census	is Home to a Di 506 4,598 1,004,600	verse Populati 250,000 50,000 1,400,000 15,000 250,000	6,725 1,039,585 - 31,969 6,029	133,425 25,000 1,073,137 - 50,000	50,000 1,400,000 - 75,000	50,000 1,450,000 - 75,000	50,000 1,470,000 - 75,000	1,500,000 - 75,000 -	1,500,000	250,000 7,320,000 - 375,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Build/update comprehensive residential demographic census
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Census Weston Street - Sheldon to LaGrave Ave.	is Home to a Di 506 4,598 1,004,600 - 411,162 95,261	verse Populati 250,000 50,000 1,400,000 15,000 250,000	6,725 1,039,585 - 31,969	133,425 25,000 1,073,137 - 50,000	50,000 1,400,000 - 75,000	50,000 1,450,000	50,000 1,470,000	1,500,000 - 75,000 -	1,500,000 - 75,000 -	250,000 7,320,000 - 375,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement, & streetscape improvs
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy	is Home to a Di 506 4,598 1,004,600 - 411,162 95,261 \$ 1,516,127	verse Populati 250,000 50,000 1,400,000 15,000 250,000 - \$ 1,965,000	6,725 1,039,585 - 31,969 6,029 \$ 1,084,308	133,425 25,000 1,073,137 - 50,000 - \$ 1,281,562	50,000 1,400,000 - 75,000 - \$ 1,525,000	50,000 1,450,000 - 75,000 - \$ 1,575,000	50,000 1,470,000 - 75,000 - \$ 1,595,000	1,500,000 - 75,000 - \$ 1,625,000	1,500,000 - 75,000 - \$ 1,625,000	250,000 7,320,000 - 375,000 - \$ 7,945,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs	is Home to a Di 506 4,598 1,004,600 - 411,162 95,261 \$ 1,516,127	verse Populat 250,000 50,000 1,400,000 15,000 250,000 - \$ 1,965,000	6,725 1,039,585 - 31,969 6,029	133,425 25,000 1,073,137 - 50,000	50,000 1,400,000 - 75,000 - \$ 1,525,000	50,000 1,450,000 - 75,000 - \$ 1,575,000	50,000 1,470,000 - 75,000 - \$ 1,595,000	1,500,000 - 75,000 - \$ 1,625,000	1,500,000 - 75,000 - \$ 1,625,000	250,000 7,320,000 - 375,000 - \$ 7,945,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements	is Home to a Di 506 4,598 1,004,600 411,162 95,261 \$ 1,516,127 5,650 58,063	verse Populat 250,000 50,000 1,400,000 15,000 250,000 - \$ 1,965,000 75,000 125,000	6,725 1,039,585 31,969 6,029 \$ 1,084,308	133,425 25,000 1,073,137 50,000 - \$ 1,281,562	50,000 1,400,000 - 75,000 - \$ 1,525,000 150,000 125,000	50,000 1,450,000 - 75,000 - \$ 1,575,000 75,000	50,000 1,470,000 75,000 75,000 75,000 75,000	1,500,000 - 75,000 - \$ 1,625,000 75,000 75,000	1,500,000 75,000 - \$ 1,625,000 75,000 75,000	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bike parking, protected bike lane, bike share
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements DASH North Shuttles Services	is Home to a Di 506 4,598 1,004,600 - 411,162 95,261 \$ 1,516,127 5,650 58,063 100,381	verse Populat 250,000 50,000 1,400,000 15,000 250,000 	6,725 1,039,585 31,969 6,029 \$ 1,084,308 67,310	133,425 25,000 1,073,137 - 50,000 - \$ 1,281,562	50,000 1,400,000 - 75,000 - \$ 1,525,000	50,000 1,450,000 75,000 \$ 1,575,000 75,000 75,000 175,000	50,000 1,470,000 75,000 \$ 1,595,000 75,000 75,000 150,000	1,500,000 - 75,000 - \$ 1,625,000 - 75,000 - 75,000 150,000	1,500,000 75,000 - \$ 1,625,000 75,000 75,000 150,000	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bike parking, protected bike lane, bike share DASH service from North Monroe area to main downtown
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements DASH North Shuttles Services Michigan / Ottawa Gateway	is Home to a Di 506 4,598 1,004,600 411,162 95,261 \$ 1,516,127 5,650 58,063	verse Populat 250,000 50,000 1,400,000 15,000 250,000 - \$ 1,965,000 75,000 125,000 120,000 50,000	6,725 1,039,585 31,969 6,029 \$ 1,084,308	133,425 25,000 1,073,137 50,000 \$ 1,281,562 75,000 - 120,000	\$ 1,525,000 150,000 1,400,000 75,000 150,000 125,000 175,000	50,000 1,450,000 - 75,000 - \$ 1,575,000 75,000	50,000 1,470,000 75,000 75,000 75,000 75,000	1,500,000 - 75,000 - \$ 1,625,000 75,000 75,000	1,500,000 - 75,000 \$ 1,625,000 - 75,000 75,000 150,000	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000 800,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bike parking, protected bike lane, bike share DASH service from North Monroe area to main downtown Improvs to Michigan/Ottawa gateway on MDOT property
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements DASH North Shuttles Services Michigan / Ottawa Gateway New Downtown Circulator Infrastructure	is Home to a Di 506 4,598 1,004,600 411,162 95,261 \$ 1,516,127 5,650 58,063 100,381 10,000	verse Populat 250,000 50,000 1,400,000 15,000 250,000 	6,725 1,039,585 31,969 6,029 \$ 1,084,308 67,310 120,000	133,425 25,000 1,073,137 50,000 \$ 1,281,562 75,000 120,000 50,000	\$1,525,000 1,400,000 75,000 \$1,525,000 150,000 125,000 175,000 400,000	50,000 1,450,000 75,000 \$ 1,575,000 75,000 75,000 175,000	50,000 1,470,000 75,000 \$ 1,595,000 75,000 75,000 150,000	1,500,000 - 75,000 - \$ 1,625,000 75,000 150,000 -	1,500,000 75,000 * 1,625,000 * 75,000 75,000 150,000 -	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000 800,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bike parking, protected bike lane, bike share DASH service from North Monroe area to main downtown Improvs to Michigan/Ottawa gateway on MDOT property Bus wraps, digital / information infrastructure, etc.
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements DASH North Shuttles Services Michigan / Ottawa Gateway New Downtown Circulator Infrastructure Streetscape Improvements: CBD, Heartside, Arena S.	is Home to a Di 506 4,598 1,004,600 - 411,162 95,261 \$ 1,516,127 5,650 58,063 100,381	verse Populat 250,000 50,000 1,400,000 15,000 250,000 75,000 125,000 120,000 50,000 475,000 360,000	6,725 1,039,585 31,969 6,029 \$ 1,084,308 67,310 120,000	133,425 25,000 1,073,137 50,000 - \$ 1,281,562 75,000 - 120,000 - 50,000 420,000	\$1,525,000 1,400,000 -75,000 - \$1,525,000 125,000 175,000 - 400,000 1,340,000	50,000 1,450,000 75,000 \$ 1,575,000 75,000 75,000 175,000	50,000 1,470,000 75,000 \$ 1,595,000 75,000 75,000 150,000	1,500,000 - 75,000 - \$ 1,625,000 - 75,000 - 75,000 150,000	1,500,000 - 75,000 \$ 1,625,000 - 75,000 75,000 150,000	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000 800,000 400,000 2,390,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bike parking, protected bike lane, bike share DASH service from North Monroe area to main downtown Improvs to Michigan/Ottawa gateway on MDOT property Bus wraps, digital / information infrastructure, etc. River Trail & crossing; Monroe Center Alley; Division TOD Pilot, €
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements DASH North Shuttles Services Michigan / Ottawa Gateway New Downtown Circulator Infrastructure	is Home to a Di 506 4,598 1,004,600 411,162 95,261 \$ 1,516,127 5,650 58,063 100,381 10,000	verse Populat 250,000 50,000 1,400,000 15,000 250,000 	6,725 1,039,585 31,969 6,029 \$ 1,084,308 67,310 120,000	133,425 25,000 1,073,137 50,000 \$ 1,281,562 75,000 120,000 50,000	\$1,525,000 1,400,000 75,000 \$1,525,000 150,000 125,000 175,000 400,000	50,000 1,450,000 75,000 \$ 1,575,000 75,000 75,000 175,000	50,000 1,470,000 75,000 \$ 1,595,000 75,000 75,000 150,000	1,500,000 - 75,000 - \$ 1,625,000 75,000 150,000 -	1,500,000 75,000 * 1,625,000 * 75,000 75,000 150,000 -	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000 400,000 2,390,000 340,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bike parking, protected bike lane, bike share DASH service from North Monroe area to main downtown Improvs to Michigan/Ottawa gateway on MDOT property Bus wraps, digital / information infrastructure, etc.
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements DASH North Shuttles Services Michigan / Ottawa Gateway New Downtown Circulator Infrastructure Streetscape Improvements: CBD, Heartside, Arena S. Streetscape Improvements: Division - Fulton to Wealthy	is Home to a Di 506 4,598 1,004,600 411,162 95,261 \$ 1,516,127 5,650 58,063 100,381 10,000 - 270,920	verse Populat 250,000 50,000 1,400,000 15,000 250,000 \$ 1,965,000 75,000 125,000 120,000 50,000 475,000 360,000 310,000	6,725 1,039,585 31,969 6,029 \$ 1,084,308 67,310 - 120,000 - 384,919 47,252	133,425 25,000 1,073,137 50,000 \$ 1,281,562 75,000 120,000 420,000 310,000	\$1,525,000 1,400,000 -75,000 \$1,525,000 125,000 175,000 -400,000 1,340,000 340,000	50,000 1,450,000 - 75,000 \$ 1,575,000 75,000 75,000 175,000 - 450,000	50,000 1,470,000 75,000 \$ 1,595,000 75,000 75,000 150,000	1,500,000 - 75,000 - \$ 1,625,000 75,000 150,000 -	1,500,000 - 75,000 \$ 1,625,000 75,000 75,000 150,000 - 200,000 -	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000 400,000 2,390,000 340,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bilke parking, protected bike lane, bike share DASH service from North Monroe area to main downtown Improvs to Michigan/Ottawa gateway on MDOT property Bus wraps, digital / information infrastructure, etc. River Trail & crossing; Monroe Center Alley; Division TOD Pilot, € Division Ave lighting & pedestrian improvements - 8/14/19
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements DASH North Shuttles Services Michigan / Ottawa Gateway New Downtown Circulator Infrastructure Streetscape Improvements: CBD, Heartside, Arena S. Streetscape Improvements: Division - Fulton to Wealthy Wayfinding System Improvements Sub-Total	is Home to a Di 506 4,598 1,004,600 411,162 95,261 \$ 1,516,127 5,650 58,063 100,381 10,000 270,920 66,513 \$ 511,527	verse Populat 250,000 50,000 1,400,000 15,000 250,000 75,000 125,000 120,000 50,000 475,000 310,000 200,000 \$ 1,715,000	6,725 1,039,585 - 31,969 6,029 \$ 1,084,308 67,310 - 120,000 - 384,919 47,252 1,474 \$ 620,955	133,425 25,000 1,073,137 50,000 \$ 1,281,562 75,000 120,000 420,000 420,000 310,000 640	\$1,525,000 1,400,000 75,000 - \$1,525,000 125,000 175,000 - 400,000 1,340,000 200,000	50,000 1,450,000 75,000 \$ 1,575,000 75,000 75,000 175,000 - 450,000 200,000	50,000 1,470,000 75,000 5 1,595,000 75,000 75,000 150,000 - 200,000	1,500,000 - 75,000 75,000 75,000 75,000 150,000 - - 200,000	1,500,000 - 75,000 \$ 1,625,000 75,000 75,000 150,000 - 200,000 -	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000 800,000 2,390,000 340,000 400,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bilke parking, protected bike lane, bike share DASH service from North Monroe area to main downtown Improvs to Michigan/Ottawa gateway on MDOT property Bus wraps, digital / information infrastructure, etc. River Trail & crossing; Monroe Center Alley; Division TOD Pilot, € Division Ave lighting & pedestrian improvements - 8/14/19
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements DASH North Shuttles Services Michigan / Ottawa Gateway New Downtown Circulator Infrastructure Streetscape Improvements: Division - Fulton to Wealthy Wayfinding System Improvements Sub-Total Goal #4: Expand Job Opportunities and Ensure Continu	is Home to a Di 506 4,598 1,004,600 411,162 95,261 \$ 1,516,127 5,650 58,063 100,381 10,000 270,920 66,513 \$ 511,527 ed Vitality of the	verse Populat 250,000 50,000 1,400,000 15,000 250,000 75,000 125,000 120,000 50,000 475,000 360,000 310,000 200,000 \$ 1,715,000	6,725 1,039,585 31,969 6,029 \$ 1,084,308 67,310 120,000 - 384,919 47,252 1,474 \$ 620,955	133,425 25,000 1,073,137 50,000 \$ 1,281,562 75,000 120,000 420,000 420,000 640 \$ 975,640	\$1,525,000 1,400,000 75,000 150,000 125,000 175,000 400,000 1,340,000 200,000 \$2,730,000	75,000 75,000 75,000 75,000 75,000 75,000 175,000 175,000 200,000 \$ 975,000	50,000 1,470,000 75,000 5 1,595,000 75,000 150,000 - 200,000 - \$ 500,000	1,500,000 -75,000 -75,000 75,000 75,000 150,000 - 200,000 - \$ 500,000	1,500,000 - 75,000 \$ 1,625,000 75,000 75,000 150,000 200,000 - 3 \$ 500,000	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000 800,000 2,390,000 400,000 \$ 5,205,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bike parking, protected bike lane, bike share DASH service from North Monroe area to main downtown Improvs to Michigan/Ottawa gateway on MDOT property Bus wraps, digital / information infrastructure, etc. River Trail & crossing; Monroe Center Alley; Division TOD Pilot, € Division Ave lighting & pedestrian improvements - 8/14/19 Wayfinding, updates & repairs to wayfinding system
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements DASH North Shuttles Services Michigan / Ottawa Gateway New Downtown Circulator Infrastructure Streetscape Improvements: CBD, Heartside, Arena S. Streetscape Improvements: Division - Fulton to Wealthy Wayfinding System Improvements Sub-Total	is Home to a Di 506 4,598 1,004,600 411,162 95,261 \$ 1,516,127 5,650 58,063 100,381 10,000 270,920 66,513 \$ 511,527	verse Populat 250,000 50,000 1,400,000 15,000 250,000 75,000 125,000 120,000 50,000 475,000 310,000 200,000 \$ 1,715,000	6,725 1,039,585 - 31,969 6,029 \$ 1,084,308 67,310 - 120,000 - 384,919 47,252 1,474 \$ 620,955	133,425 25,000 1,073,137 50,000 \$ 1,281,562 75,000 120,000 420,000 420,000 310,000 640	\$1,525,000 1,400,000 75,000 - \$1,525,000 125,000 175,000 - 400,000 1,340,000 200,000	50,000 1,450,000 75,000 \$ 1,575,000 75,000 75,000 175,000 - 450,000 200,000	50,000 1,470,000 75,000 5 1,595,000 75,000 75,000 150,000 - 200,000	1,500,000 - 75,000 75,000 75,000 75,000 150,000 - - 200,000	1,500,000 - 75,000 \$ 1,625,000 75,000 75,000 150,000 - 200,000 -	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000 800,000 2,390,000 400,000 \$ 5,205,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bilke parking, protected bike lane, bike share DASH service from North Monroe area to main downtown Improvs to Michigan/Ottawa gateway on MDOT property Bus wraps, digital / information infrastructure, etc. River Trail & crossing; Monroe Center Alley; Division TOD Pilot, € Division Ave lighting & pedestrian improvements - 8/14/19
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements DASH North Shuttles Services Michigan / Ottawa Gateway New Downtown Circulator Infrastructure Streetscape Improvements: CBD, Heartside, Arena S. Streetscape Improvements: Division - Fulton to Wealthy Wayfinding System Improvements Sub-Total Goal #4: Expand Job Opportunities and Ensure Continu Economic Development and Innovation	is Home to a Di 506 4,598 1,004,600 411,162 95,261 \$ 1,516,127 5,650 58,063 100,381 10,000 270,920 66,513 \$ 511,527 ed Vitality of the 35,689	verse Populat 250,000 50,000 1,400,000 15,000 250,000 75,000 125,000 120,000 50,000 475,000 360,000 310,000 200,000 \$ 1,715,000	6,725 1,039,585 31,969 6,029 \$ 1,084,308 67,310 120,000 - 384,919 47,252 1,474 \$ 620,955	133,425 25,000 1,073,137 50,000 \$ 1,281,562 75,000 120,000 420,000 420,000 640 \$ 975,640	\$1,525,000 1,400,000 75,000 150,000 125,000 175,000 400,000 1,340,000 200,000 \$2,730,000	75,000 75,000 75,000 75,000 75,000 75,000 175,000 175,000 200,000 \$ 975,000	50,000 1,470,000 75,000 5 1,595,000 75,000 150,000 - 200,000 - \$ 500,000	1,500,000 -75,000 -75,000 75,000 75,000 150,000 - 200,000 - \$ 500,000	1,500,000 - 75,000 \$ 1,625,000 75,000 75,000 150,000 200,000 - 3 \$ 500,000	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000 800,000 2,390,000 400,000 \$ 5,205,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bike parking, protected bike lane, bike share DASH service from North Monroe area to main downtown Improvs to Michigan/Ottawa gateway on MDOT property Bus wraps, digital / information infrastructure, etc. River Trail & crossing; Monroe Center Alley; Division TOD Pilot, € Division Ave lighting & pedestrian improvements - 8/14/19 Wayfinding, updates & repairs to wayfinding system
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements DASH North Shuttles Services Michigan / Ottawa Gateway New Downtown Circulator Infrastructure Streetscape Improvements: Division - Fulton to Wealthy Wayfinding System Improvements Sub-Total Goal #4: Expand Job Opportunities and Ensure Continu Economic Development and Innovation Goal #5: Reinvest in Public Space, Culture, and Inclusive	is Home to a Di 506 4,598 1,004,600 411,162 95,261 \$ 1,516,127 5,650 58,063 100,381 10,000 270,920 66,513 \$ 511,527 ed Vitality of the 35,689	verse Populat 250,000 50,000 1,400,000 15,000 250,000 125,000 125,000 125,000 360,000 310,000 200,000 \$ 1,715,000 450,000 450,000	6,725 1,039,585 31,969 6,029 \$ 1,084,308 67,310 120,000 - 384,919 47,252 1,474 \$ 620,955 my	133,425 25,000 1,073,137 50,000 \$ 1,281,562 75,000 120,000 420,000 420,000 640 \$ 975,640	\$ 1,525,000 1,400,000 75,000 150,000 125,000 175,000 400,000 1,340,000 200,000 \$ 2,730,000	75,000 75,000 75,000 75,000 75,000 75,000 175,000 175,000 200,000 \$ 975,000	50,000 1,470,000 75,000 5 1,595,000 75,000 150,000 - 200,000 - \$ 500,000	1,500,000 -75,000 -75,000 75,000 75,000 150,000 - 200,000 - \$ 500,000	1,500,000 - 75,000 \$ 1,625,000 75,000 75,000 150,000 200,000 - 5 \$ 500,000	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000 800,000 2,390,000 400,000 \$ 5,205,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bike parking, protected bike lane, bike share DASH service from North Monroe area to main downtown Improvs to Michigan/Cltawa gateway on MDOT property Bus wraps, digital / information infrastructure, etc. River Trail & crossing; Monroe Center Alley; Division TOD Pilot, € Division Ave lighting & pedestrian improvements - 8/14/19 Wayfinding, updates & repairs to wayfinding system Retail innovation, dntn biz support/recruitment/research
Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements DASH North Shuttles Services Michigan / Ottawa Gateway New Downtown Circulator Infrastructure Streetscape Improvements: CBD, Heartside, Arena S. Streetscape Improvements: Division - Fulton to Wealthy Wayfinding System Improvements Sub-Total Goal #4: Expand Job Opportunities and Ensure Continu Economic Development and Innovation	is Home to a Di 506 4,598 1,004,600 411,162 95,261 \$ 1,516,127 5,650 58,063 100,381 10,000 270,920 66,513 \$ 511,527 ed Vitality of the 35,689	verse Populat 250,000 50,000 1,400,000 15,000 250,000 75,000 125,000 120,000 50,000 475,000 360,000 310,000 200,000 \$ 1,715,000	6,725 1,039,585 31,969 6,029 \$ 1,084,308 67,310 120,000 - 384,919 47,252 1,474 \$ 620,955	133,425 25,000 1,073,137 50,000 \$ 1,281,562 75,000 120,000 420,000 420,000 640 \$ 975,640	\$1,525,000 1,400,000 75,000 150,000 125,000 175,000 400,000 1,340,000 200,000 \$2,730,000	75,000 75,000 75,000 75,000 75,000 75,000 175,000 175,000 200,000 \$ 975,000	50,000 1,470,000 75,000 \$ 1,595,000 75,000 150,000 200,000 \$ 500,000	1,500,000 - 75,000 75,000 75,000 150,000 200,000 200,000 450,000	1,500,000 -75,000 75,000 75,000 75,000 150,000 200,000 \$ 500,000 450,000	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000 800,000 400,000 2,390,000 340,000 \$ 5,205,000 500,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bike parking, protected bike lane, bike share DASH service from North Monroe area to main downtown Improvs to Michigan/Ottawa gateway on MDOT property Bus wraps, digital / information infrastructure, etc. River Trail & crossing; Monroe Center Alley; Division TOD Pilot, € Division Ave lighting & pedestrian improvements - 8/14/19 Wayfinding, updates & repairs to wayfinding system
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Goal #2: Create a True Downtown Neighborhood Which Affordable Housing Support Development Project Guidance Development Project Tax Increment Reimbursements Downtown Census Downtown Enhancement Grants Weston Street - Sheldon to LaGrave Ave. Sub-Total Goal #3: Implement a 21st Century Mobility Strategy Accessibility and Mobility Repairs Bicycle Friendly Improvements DASH North Shuttles Services Michigan / Ottawa Gateway New Downtown Circulator Infrastructure Streetscape Improvements: CBD, Heartside, Arena S. Streetscape Improvements: Division - Fulton to Wealthy Wayfinding System Improvements Sub-Total Goal #4: Expand Job Opportunities and Ensure Continu Economic Development and Innovation Goal #5: Reinvest in Public Space, Culture, and Inclusiv Arena Plaza Improvements - Local Tax Increment Share Calder Plaza Improvements - Local Tax Increment Share Downtown Marketing and Inclusion Efforts Downtown Tree Plantings Heartside Public Restroom Facility Construction	is Home to a Di 506 4,598 1,004,600 411,162 95,261 \$ 1,516,127 5,650 58,063 100,381 10,000 270,920 66,513 \$ 511,527 ed Vitality of the 35,689 e Programming 295,708 76,894	verse Populati 250,000 50,000 1,400,000 15,000 250,000 75,000 125,000 310,000 310,000 475,000 450,000 450,000 450,000 450,000 672,000 416,000 100,000 50,000	6,725 1,039,585 31,969 6,029 \$ 1,084,308 67,310 120,000 - 384,919 47,252 1,474 \$ 620,955 my 227,777 8,968 14,000 220,141 74,954 45,074	133,425 25,000 1,073,137 50,000 - \$ 1,281,562 75,000 - 120,000 420,000 310,000 640 \$ 975,640 250,000 20,000 416,000 150,000	\$1,525,000 1,400,000 75,000 150,000 125,000 175,000 -400,000 2,730,000 \$2,730,000 \$500,000 420,000 150,000 150,000 150,000	75,000 75,000 75,000 75,000 75,000 75,000 175,000 175,000 200,000 \$ 975,000 450,000 450,000 420,000 100,000	\$ 1,595,000 75,000 75,000 75,000 75,000 75,000 150,000 - 200,000 - \$ 500,000 450,000 - 420,000 75,000	1,500,000 - 75,000 75,000 75,000 150,000 200,000 500,000 450,000	1,500,000 - 75,000 75,000 75,000 75,000 150,000 - 200,000 450,000 450,000 - 420,000 420,000	250,000 7,320,000 375,000 \$ 7,945,000 450,000 425,000 800,000 2,390,000 400,000 \$ 5,205,000 2,550,000 250,000 2100,000 425,000 250,000 250,000	Legal / staff-time expended on behalf of devel projects Partial reimbursements for development projects Partial reimbursements for development projects Build/update comprehensive residential demographic census Building re-use; areaway abatement; & streetscape improvs DDA contribution to street design upgrades and amenities Inclusive design implementation; Collective impact plan Bike parking, protected bike lane, bike share DASH service from North Monroe area to main downtown Improvs to Michigan/Ottawa gateway on MDOT property Bus wraps, digital / information infrastructure, etc. River Trail & crossing; Monroe Center Alley; Division TOD Pilot, € Division Ave lighting & pedestrian improvements - 8/14/19 Wayfinding, updates & repairs to wayfinding system Retail innovation, dntn biz support/recruitment/research Van Andel Arena public space Calder Plaza Improvements Grow vibrancy & diversity for a more welcoming downtown Investments in urban tree canopy Facility construction only.

Sheldon Boulevard - Fulton Street to Weston Street Snowmelt System Capital Repairs State of Downtown / Annual Report Urban Recreation Improvements	57,742 30,370 3,887 103,622	200,000 25,000 25,000 100,000	34,065 - 27,901 28,624	- 30,000 40,000	- 25,000 50,000	- 25,000 50,000	- 25,000 50,000	- 25,000 50,000	- 25,000 50,000	- - 125,000 250,000	Parks programming, fitness equip, winter rec improvs, etc
Veterans Park Improvements Sub-Total	14,909 \$ 1.131.637	\$ 2.760.000	\$ 574.221	\$ 1.366.072	\$ 1.745.000	\$ 1.195.000	\$ 570.000	\$ 545,000	\$ 545.000	\$ 4.600.000	_Construct new park designed by Veterans' MP Committee
Total Project Expenditures	\$ 3,360,293	\$ 8,090,000		\$ 4,139,895	, , ,,,,,,	\$ 5,645,000	\$ 4,115,000	\$ 3,120,000	\$ 3,120,000	\$24,500,000	-
Total Expenditures	\$ 4,945,427	\$10,116,675	\$ 4,219,127	\$ 5,807,303	\$10,212,810	\$ 8,092,908	\$ 5,887,570	\$ 4,931,745	\$ 4,658,161	\$33,783,195	=
Table 4 - Excess / (Deficit) of Revenues Over Expenses Fund Balance - Beginning Plus: Projected Revenue Less: Administration and Debt Service Less: Project Expenditures Fund Balance - Ending	\$ 4,870,890 6,266,543 (1,585,134) (3,360,293) \$ 6,192,006	\$ 6,192,006 7,056,591 (2,026,675) (8,090,000) \$ 3,131,922	\$ 6,192,006 6,742,259 (1,505,088) (2,714,039) \$ 8,715,138	\$ 6,192,006 6,665,834 (1,667,408) (4,139,895) \$ 7,050,537	6,270,491 (1,712,810)	\$ 3,108,218 6,287,906 (2,447,908) (5,645,000) \$ 1,303,216	\$ 1,303,216 6,001,714 (1,772,570) (4,115,000) \$ 1,417,360	\$ 1,417,360 6,081,439 (1,811,745) (3,120,000) \$ 2,567,054	\$ 2,567,054 6,166,006 (1,538,161) (3,120,000) \$ 4,074,899	\$ 7,050,537 30,807,556 (9,283,195) (24,500,000) \$ 4,074,899	
Fund Balance Target - 15% of Annual Exps	\$ 741,814	\$ 1,517,501	\$ 632,869	\$ 871,095	\$ 1,531,922	\$ 1,213,936	\$ 883,136	\$ 739,762	\$ 698,724		dda21priorplan.xls jmw 040220

dda21priorplan.xls jmw 04022020

Downtown Development Authority

Non-Tax Fund Only
Proposed FY2021 Revenue and Appropriation Request and FY2022 - 2025 Forecasts
Prepared April 2, 2020

	FY2019	<u> </u>	FY2020		FY2021	FY2022	FY2023	FY2024	FY2025	FY2021-25	
Table 1 - Projected Revenue	Final		YTD Actual 1	Estimate	Request	Forecast	Forecast	Forecast	Forecast	TOTAL	NOTES
Property Rental - YMCA Parking Lot	\$ 366,938 50,700	\$ 950,000 51,207	\$ 396,519 43,350	\$ 725,000 61,603	\$ 738,000 72,000	\$ 731,240 72,000	\$ 745,380 72,000	\$ 738,552 72,000	\$ 752,834 72,000	\$3,706,006 360,000	Use of the former DASH 8 lot
Areaway Special Assessment	258	15,000								-	City View, Mel Trotter, Touchstone
Interest on Investments	175,760	108,466	36,423	98,129	70,412	45,510	45,510	58,235	70,961		FY2020-25 City Treasurer estimates on 3/17/2020
The Gallery Promissory Note - Interest The Gallery Promissory Note - Principal	21,998 100,000	17,498 100,000	-	17,498 100,000	12,998 100,000	8,498 100,000	3,998 88,848	-			4.5% simple interest due April 1 annually Due April 1 annually through April 1, 2023
Event Sponsorships & Fees	58,770	50,000	11,530	25,000	25,000	25,000	25,000	25,000	25,000		Sponsorships and fees from vendors like food trucks
Valent-ICE Sculpture Reimbursements	13,725	15,000	12,525	15,000	15,000	15,000	15,000	15,000	15,000		Offset costs of sponsor sculptures
Land Sales - 158 Oakes SW & Ottawa Ave	13,723	15,000	12,525	1,934,545	197,670	197,671	13,000	15,000	13,000		Oakes sold 3/27/20; Ottawa Ave approved 12/11/19
Miscellaneous	3,375	2,000	163	200	2,000	2,000	2,000	2.000	2,000	10,000	
TOTAL PROJECTED REVENUE		\$1,309,171	\$ 500,510	\$2,976,975	\$1,233,080	\$1,196,919	\$ 997,736	\$ 910,787	\$ 937,795	\$5,276,317	
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Table 2 - Committed and Planned Expenditur Goal #1: Restore the River as the Draw and 0		l sected and Fo	guitable River	Corridor							
	\$ 1,675				\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 75,000	Events featuring city-building experts
Riverwalk Assessment	,	-	- 20,100	- 20,.00	10,000	0,000	0,000	-	-	10,000	
Riverwalk Maintenance	5,590	15,000	390	15,000	-	-	-	-	-	-	Walkway repairs and maintenance
Sub-Total		\$ 30,000		\$ 38,498	\$ 25,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 85,000	,
		_ ا									
Goal #2: Create a True Downtown Neighborl Heartside Quality of Life Implementation	nood Which is	s Home to a D 125,000	Diverse Popula 356	ation 356	50,000	50,000	50,000	_		150 000	Includes restrooms, public inebriate center, etc.
Stakeholder Engagement Programs	26.131	125,000 40,000	16,386	35,000	40,000	40,000	40,000	-	-		Resident and merchant engagement programs
Stakeholder Engagement Programs Sub-Total	26,131 26,131	40,000 165,000	16,386	35,000 35,356	90,000	90,000	90,000			270,000	
Sub-10tal	20,131	165,000	10,742	33,330	30,000	90,000	90,000	-	-	270,000	
Goal #3: Implement a 21st Century Mobility S	trategy	1									
DASH Lease	6,110	200,000	60,000	200,000	150,000	75,000	75,000	75,000	75,000	450,000	DASH support and streetscape improvements
		1									
Goal #4: Expand Job Opportunities and Ens											
Downtown Workforce Program	25,112	50,000	17,147	35,000	35,000	35,000	35,000	35,000	35,000		Events & programs geared to engaging dntn workforce
Economic Relief Funding	-	-	-	-	700,000	-	-	-	-	700,000	Business support for COVID-19 relief efforts
Letter of Understanding - 158 Oakes SW		50,000	6,367		735,000	35,000	25.000	35,000	35,000	875,000	Expenditures offset by \$75,000 developer deposit
	25,112	50,000	23,514	35,000	735,000	35,000	35,000	35,000	35,000	875,000	
Goal #5: Reinvest in Public Space, Culture,	and Inclusive	Programmine	a								
Arena Plaza Improvements - Non-Tax	-	600,000	-	-	600,000	-	-	-	-	600,000	Improvements to Van Andel Arena Plaza
Bridge Lighting Operations	-	10,000	-	10,000	50,000	50,000	15,000	15,000	15,000	145,000	Electricity and maintenance for lighting
Calder Plaza Improvements - Non-Tax	-	600,000	-	-	-	1,250,000	1,000,000	-	-	2,250,000	Programming improvements per stakeholder input
DGRI Event Production	300,105	270,000	195,659	270,000	165,000	165,000	165,000	165,000	165,000	825,000	DGRI-produced events, i.e. Valent-ICE, etc.
Diversity Programming	59,335	50,000	74,325	74,325	50,000	50,000	50,000	50,000	50,000		Community relations to build more inclusive downtown
Downtown Ambassadors	222,474	222,000	114,734	222,000	222,000	222,000	-	-	-	444,000	Hospitality and safety program
Educational Partnerships Initiatives	1,000	-	-	-	-	-	-	-	-	-	
Experience Miscellaneous	32,058	50,000	17,964	30,000	50,000	50,000	50,000	50,000	50,000		Available for emerging ideas and opportunities
Holiday Décor Program	58,137	60,000	44,109	44,109	75,000	60,000	60,000	60,000	60,000	315,000	
Major Event Sponsorship	82,632	70,000	10,000	15,000	40,000	40,000	40,000	40,000	40,000	200,000	
Police Foot Patrols	4,170	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	175,000	
Project and Fixed Asset Maintenance	5,120	25,000	2,187	10,000	-	-	-	-	-	-	Asset maintenance not budgeted elsewhere
Public Realm Improvements	04540	200,000	- 04 747	-	-	-	-	-	-	4 200 000	Punkara/gamaa/murala/puhli
Public Space Activation Rosa Parks Circle Ice Skating Support	84,542 40.000	250,000 40,000	81,717	200,000 40.000	350,000 40,000	250,000 40.000	200,000 40.000	200,000 40.000	200,000 40.000		Buskers/games/murals/public art/enlivening interventions Skate rink operations
Special Events - Grant Programs	40,000 24,594	40,000 25,000	10,325	40,000 10,325	40,000 35,000	40,000 35,000	40,000 35,000	40,000 35,000	40,000 35,000		Skate rink operations Support for new and emerging events
Special Events - Grant Programs Special Events - Office of	24,594 50,000	75,000	50,000	75,000	75,000	75,000	35,000	35,000	35,000		Partial support for Special Events Management staff
Special Events - Onice of Special Events - Training Program	4,699	5,000	3,057	5,000	6,000	6,000	6,000	6,000	6,000		Workshops to assist and train event producers
Ticketed Events - Police Services	155,896	80,000	70,788	80,000		-	-	-	-	-	Pedestrian safety - Van Andel Arena & DeVos Place
Winter Avenue Building	640	2,000		2,000	2,000	2,000	2,000	2,000	2,000	10,000	Maintenance and repairs
Sub-Total	1,125,402	2,669,000	709,865	1,122,759	1,795,000	2,330,000	1,698,000	698,000	698,000	7,219,000	
Administration	4.456	E 200	3,676	5,300	5,400	E E60	5,729	5,901	6,078	20 660	Miscellaneous expenditures
Administration	1,156	5,300	3,676	5,300	5,400	5,562	5,729	5,901	0,070	20,009	Miscellarieous experiultures
TOTAL PROJECTED EXPENDITURES	\$ 1,191,176	\$3,119,300	\$ 837,685	\$1,436,913	\$2,800,400	\$2,550,562	\$1,918,729	\$ 828,901	\$ 829,078	\$8,927,669	_
Table 3 - Excess / (Deficit) of Revenues Over	Fynenses	1									
	\$ 5,394,509	\$4,994,857	\$ 4,994,857	\$4.994.857	\$6.534.919	\$4,967,599	\$3,613,955	\$2,692,962	\$2,774,849	\$6.534.919	
Plus: Projected Revenue	791,524	1,309,171	500,510	2,976,975	1,233,080	1,196,919	997,736	910,787	937,795	5,276,317	
Less: Committed & Planned Expenditures	(1.191.176)	(3.119.300)	(837.685)	(1.436.913)	(2.800.400)	(2.550.562)	(1.918.729)	(828,901)	(829.078)	(8.927.669)	1
Ending Fund Balance - Before Reserve		\$3,184,728		\$6,534,919	\$4,967,599	\$3,613,955	\$2,692,962	\$2,774,849		\$2,883,566	<u>-</u>
Reserve for Brownfield 2012A Bonds	(531,291)	(530,999)	(530,999)	(530,999)	(531,483)	(531,591)	(531,257)	(530,781)	(530,187)		Per Ionia Ave Improvements Repayment Agreement
Ending Fund Balance - With Reserve				\$6,003,920	\$4,436,116				\$2,353,379	\$2,353,379	
	Ψ 1,100,000	\$2,00 0,120	Ψ 4,120,000	ψ0,000,0±0	ψ +,+30,110	\$5,00Z,30 T	\$2,101,703	\$2,244,000	ΨΣ,000,010	ΨΣ,000,010	
Fund Balance Target - 15% of Annual Exps											=

Downtown Development Authority

Debt Tax Increment Fund Only

Proposed FY2021 Revenue and Appropriation Request and FY2022 - 2025 Forecasts Prepared on April 2, 2020

	FY2019		FY2020		FY2021	FY2022	FY2023	FY2024	FY2025	FY2021-25	
Table 1 - Projected Revenue	Actual	Budget	YTD Actual 1	Estimate	Request	Forecast	Forecast	Forecast	Forecast	TOTAL	NOTES
Property Tax Increment	\$ 9,529,474	\$ 11,778,166	\$ 11,466,518	\$ 11,351,853	\$ 11,465,372	\$ 11,580,025	\$ -	\$ -	\$ -	\$ 23,045,397	FY2021 and FY2022 growth at 1.0%
Prior Year Tax Increment Adjustments	90,127	(25,000)	5,910	(25,000)	(25,000)	(35,000)	-	-	-	(60,000)	Assessment appeal reimbursements/adjustments
Interest on Investments	161,810	60,252	82,905	101,165	72,591	46,918	-	-	-	119,509	FY2020-22 City Treasurer's 3/17/2020 estimates
Transfer from Local Tax Increment Fund	-	-	-	-	-	718,308	-	-	-	718,308	To cover projected cash shortfalls
Draw from Series 1994 Debt Service Reserve Funds	865,858	-	-	-	-	-	-	-	-	-	DSRF required only for Series 1994 bond issue
TOTAL PROJECTED REVENUE	\$10,647,269	\$ 11,813,418	\$ 11,555,333	\$ 11,428,018	\$ 11,512,963	\$ 12,310,251	\$ -	\$ -	\$ -	\$ 23,823,214	_
Table 2 - Committed Expenditures - Investment											
Debt service - 1994 Van Andel Arena CAB Bonds											Final debt service payment due 06/01/2019
Principal	\$ 144,554	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interest	700,446	-	-	-	-	-	-	-	-	-	
Debt service - 2009A Van Andel Arena Refunding											Final debt service payment due 05/01/2019
Principal	3,510,000										Final debt service payment due 05/01/2019
Interes	175.500	-	-	-	-	-	-	-	-	•	
interes	175,500	-	-	-	-	-	-	-	-	•	
Debt service - 2017 Van Andel Arena Refunding											Final debt service payment due 05/01/2022
Principal	2,080,000	6,275,000	-	6,275,000	6,345,000	6,490,000	-	-	-	12,835,000	
Interest	1,038,700	955,500	477,750	477,750	641,750	324,500	-	-	-	966,250	
SUB-TOTAL "ELIGIBLE OBLIGATIONS"	\$ 7,649,200	\$ 7,230,500	\$ 477,750	\$ 6,752,750	\$ 6,986,750	\$ 6,814,500	\$ -	\$ -	\$ -	\$ 13,801,250	=
Capture to be Returned ²	2,724,922	4,522,666	-	4,574,103	4,453,622	4,730,525	-	-	-	9,184,147	Excess revenue returned to State, GRPS, & KISD
TOTAL PROJECTED EXPENDITURES	\$10,374,122	\$ 11,753,166	\$ 477,750	\$ 11,326,853	\$ 11,440,372	\$ 11,545,025	\$ -	\$ -	\$ -	\$ 22,985,397	-
Table 3 - Excess / (Deficit) of Revenues Over Expense	e										
Net Fund Balance inc. Series 1994 DSRF - Beginning	\$ (346,271)	\$ (938,982)	\$ (938,982)	\$ (938,982)	\$ (837,817)	\$ (765,226)	\$ -	\$ -	\$ -	\$ (837,817)	1
Draw from Series 1994 Debt Service Reserve Funds	(865,858)	φ (555,552)	Ψ (000,002)	ψ (000,002)	Ψ (001,011)	Ψ (700,220)	Ψ -	Ψ -	Ψ -	ψ (001,011)	
Plus: Projected Revenue	10,647,269	11.813.418	11,555,333	11,428,018	11,512,963	12.310.251	_	_	_	23,823,214	
Less: Committed Expenditures/Payments	(10,374,122)	,, -	(477,750)	(11,326,853)	(11,440,372)	(11,545,025)	_	_	_	(22,985,397)	1
Net Fund Balance inc Series 1994 DSRF - Ending			\$ 10,138,601	\$ (837,817)			\$ -	\$ -	\$ -	\$ -	<u>-</u>
115. I and balance inc benes 1334 DSIVE - Ending	* (330,302)	(U/U,/30)	ψ 10,130,001	¥ (037,017)	w (105,220)	Ψ -	-	Ψ -	Ψ -	· -	=

Note 1 - Actual data as of March 31, 2020.

Note 2 - the DDA may only capture school millage-related property tax increment revenue in amounts sufficient to support eligible obligations existing prior to January 1, 1995 and for refunding bonds related to those eligible obligations.

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FY 2021 Recommended Budget

Narrative

The following narrative document outlines priority project areas developed with the five GR Forward Goal Alliances over the past few months. Projects and funding represent commitments to on-going obligations, as well as existing, on-going, and new projects in the next fiscal year.

Goal #1 – Creating a Connected and Equitable River Corridor

- River Governance Incubation (LTI)
- Support to advance on recommendations flowing from the work begun in FY20 to define a long-term organizational and funding strategy for Grand River corridor revitalization. In addition to continued project management support, this includes investment to develop three key organizing tools:
 - o An Equity Framework Plan that presents a shared definition around "equity" grounded in common goals, measurable outcomes and tactics.
 - A Corridor Framework Plan that maps the strategic assets, identifies opportunities for broader collaboration and defines key projects to support river corridor revitalization from Riverside Park to Millennium Park.
 - O River-specific engagement and activation that help reconnect Grand Rapidians to the Grand River socially, psychologically and recreationally. These efforts, organized in close collaboration with community partners, will support more informed and robust community participation in ongoing river planning and activation conversations. This item also includes support for implementation of the recommendations that flow from the FY20 DDA-funded community engagement process with WMCAT/Public Agency to solicit river programming and activation ideas.
- Downtown Plan (LTI)

Planning initiatives to further the goals of GR Forward. Proposed initiatives in FY2020 include:

- o Area 7, 8 and 9 visioning
- River Edge Improvement (LTI)

Funds to support rehabilitation of the existing trail along the east riverbank and infrastructure improvements to support increased recreational access and safety. More specifically:

o Stabilization and concrete repair of the existing trail from Louis Street to the Blue Bridge.

- o Conditions analysis of the existing boardwalk from Michigan Street to Louis Street.
- o Access and safety improvements at Fish Ladder Park
- o Access and safety improvements on City-owned property at Market and Wealthy Streets.
- o Coldbrook Edge opportunity site implementation

Parks Design (LTI)

Completion of design for Downtown parks. In FY2020, funds will be used to complete the design of Lyon Square (Phase II known as Lyon Plaza), Calder Plaza, and Ah Nab Awen Park. In addition, funding is allocated to complete preliminary designs and cost estimates for the connection from Belknap to Monroe North.

- Downtown Speaker Series (NTI)
 Funding to bring thought leaders in city building to Grand Rapids and advance key organization goals.
- Riverwalk Assessment (NTI)
 Funding to evaluate and recommend improvements to the existing Riverwalk.

Goal #2: Create a True Downtown Neighborhood Which is Home to a Diverse Population

- Development Project Guidance (LTI)
 Funding for legal and staff time expended on behalf of facilitating development projects.
- Development Project Tax Increment Reimbursements (LTI)
 Continued funding for the existing Development Support Program. Program funds will be used to further promote economic growth and development in Downtown by funding approved eligible expenses in new construction projects over \$5 million in new investment and in rehabilitation projects featuring over \$1 million in new investment. Proposed funding is to cover existing obligations, and to capitalize on new opportunities.
- Downtown Enhancement Grant (LTI)
 Funding for the Downtown Enhancement Grant Program. Funds will be used cover existing obligations, and to continue to assist property and business owners in the rehabilitation of the Downtown public realm. Funds are utilized to reimburse eligible activities, including installation of street furniture, snowmelt, and other public realm improvements.
- Heartside Quality of Life Plan Implementation (NTI)
 Funding to implement recommendations from the Heartside neighbors and businesses during the
 Quality of Life process. Specific activities will be developed in collaboration with the Goal 2 Alliance
 and will align with recommendations from GR Forward.

- Stakeholder Engagement Downtown Neighbor Network (NTI)
 Second year of a two-year pilot program to support Downtown and Downtown adjacent neighbors that are connected, informed and empowered to improve Downtown living. Activities may include:
 - o Communications and marketing of the DNN
 - o Regular events to connect stakeholders and bring together Downtown Residents
 - o Downtown Resident Survey and leadership training

Goal #3: Implement a 21st Century Mobility Strategy

- Inclusive Design Prototypes and Collective Impact Strategic Plan (LTI)
 Funding for two distinct initiatives in collaboration with Disability Advocates of Kent County and Common Notice to continue the inclusive and equity work initiated last year with the Inclusive Design Charrettes.
 - o Inclusive Design 2021: Move from prototype to programming for the top two (2) prototypes established during the initial work and continue inclusive design charrettes to bring three (3) additional prototypes to the point of implementation.
 - O Collective Impact Strategic Plan: Work across five agencies to determine a shared set of values, design principles and strategic objectives that will further the accessibility of Grand Rapids. This plan is proposed to continue with funding in FY22 to measure the social impact and the plan's successes and improvements.
- Bike Friendly Improvements (LTI)
 Funding to continue the implementation of bike parking infrastructure, Division Avenue Bikeway improvements, and enhanced network connections throughout Downtown in partnership with MobileGR.
- Streetscape Improvements: Pedestrian Improvements to Monroe Center Alley (LTI) Funding for professional fees and construction costs to implement the stakeholder-driven design created for the Monroe Center alley (between Division and Ionia) last year. Alley improvements will include new permeable paving, green infrastructure, landscape, pedestrian lighting, festoon lighting, seating, and sculptural entry archways.
- Streetscape Improvements: Division and Wealthy TOD Pilot and Improvements (LTI) Funding to pilot implementation of The Rapid's currently underway TOD (Transit Oriented Development) project that includes median work, pop-ups in the ICCF lot, art at the platforms, and activation/façade enhancements of the mixed-use buildings on the west side of Division. This project is in collaboration with The Rapid and students from U-Prep Academy.

• Streetscape Improvements: Furnishings (LTI)

Pedestrian and human-scaled enhancements along key Downtown corridors. Enhancements will include seating and other furnishings, lighting, trees, planters, and pedestrian-safety elements to improve street crossings. Proposed projects for FY21 include:

- o Grandville Ave (Weston to Bartlett)
- o Ottawa Ave
- o Pearl Street (Division to Monroe Ave)
- o Ionia (Michigan to Cherry)
- o Monroe Center (Monroe to Ottawa)
- o Bridge Street (Monroe to Seward)
- o Campau Promenade
- Streetscape Improvements: Ottawa Avenue from Michigan to Fulton (LTI) DDA share of funding to complete the resurfacing of Ottawa Avenue.
- Streetscape Improvements: Pedestrian Crossing Enhancements (LTI)

Pedestrian-safety enhancements at crosswalks and street crossings in collaboration with Mobile GR.

- o River trail crossing at Fulton Street
- o Rapid flashing beacons at Monroe/Campau and Ottawa adjacent to Calder Plaza
- o Conversion of pedestrian signal head to countdown signal heads
- o Market & Weston safety improvements including median refuge and rapid flashing beacons.
- Wayfinding System Implementation (LTI)

Funding to implement modernization of the Downtown wayfinding system.

DASH North Shuttle Lease (LTI)

Funding to help support the continued operation of DASH North and West, including maintaining weekend and evening service.

DASH North Shuttle Lease (NTI)

Funding to help support the continued operation of DASH North and West, including maintaining weekend and evening service.

Goal #4: Expand Job Opportunities and Ensure Continued Vitality of the Local Economy

Retail Attraction and Incubation RFP (LTI)

Expand funds available to attract underserved and unavailable retail options Downtown. The overarching goal is to build a unique retail market and experience that expands opportunities for all, including attracting and serving an increasing diverse population. This is done through gap support for individual businesses as well as supporting space activation activities such as pop up shops and incubations spaces geared towards retailers interested in doing business Downtown.

Business Resource Fair/Expo (LTI)

A half day event featuring as many small business resource providers as possible; from technical assistance providers and alternative financing. A place where those we are looking to do business downtown are able to explore the landscape of small business and entrepreneurship resources. This event will also be an opportunity for Entrepreneurial Support organizations to market their programs and resources directly including promotion for DGRI business programs and events like the Doing Business Downtown Seminar Series.

Doing Business Downtown Seminar Series (LTI)

A more focused series of panels, talks, and discussions on what it takes to do business downtown and some of the unique challenges that downtown businesses face such as dealing with social service needs or managing downtown events. This will be a quarterly series that will leverage relationships in the small business ecosystem as well with topics ranging from general business resources to contracting with DGRI or the City.

• Downtown Business Association Support (LTI)

This funding will be used explicitly to support the Business Association's organizational support. What this means depends on the association but will be for events, marketing and work that the Business Associations are doing themselves. Much will tie into the overall business development efforts such as the expo and seminar series.

Downtown Business/Retail Marketing (LTI)

Developing a branding/marketing strategy for downtown retail. A study on what is "Brand Rapids" would help inform market gaps and opportunity better informing where efforts should be focused. It would additionally allow for a more aggressive approach to promoting Downtown as a retail destination for both businesses and shoppers.

• Research (LTI)

A study of current retail conditions by looking at vacancy rates/locations and leakage/gap analysis in order to set a baseline within the context of local regional and national conditions. This also would increase the internal capacity to maintain the relevancy and accuracy of the data in order to measure and track the impact of DGRI efforts and programs. Ongoing efforts would include a map/listing of retail opportunities, maintaining a directory of downtown retailers and economic statistics that impact general business decisions.

- Downtown Workforce Program (NTI)
 Events and programs to engage the Downtown workforce.
- Economic Recovery Funding (LTI/NTI)
 Funding to support the economic recovery associated with the COVID-19 pandemic.

Goal #5: Reinvest in Public Space, Culture and Inclusive Programming

- Arena Plaza Improvements (LTI/NTI)
 Funding to complete the reconstruction of the plaza in front of Van Andel Arena.
- Downtown Marketing and Inclusion Efforts (LTI)
 The DDA's contribution to Downtown Marketing helps support communications that promote
 Downtown events and programming initiatives to Downtown stakeholders, residents, businesses,
 and customer audiences. This includes but is not limited to paid advertising, the production of
 marketing collateral, and ongoing maintenance and enhancements of a digital media platform that
 serves more than 85,000 users and reaches tens of thousands more.
- Downtown Tree Plantings (LTI)
 Investments in the urban tree canopy to achieve the canopy goals for Downtown.
- Heartside Public Restroom Facility Construction (LTI)
 Funding to complete the installation of the Portland Loo on Division Avenue.
- Public Realm Improvements (LTI)
 DDA share of the reconstruction of Ecliptic at Rosa Parks Circle expected to begin spring 2021.
- State of the Downtown Event/Annual Report (LTI)

DDA contribution to the State of the Downtown Event/Annual Report helps to support the programming activities and production for the annual event as well as the costs to support the marketing medium for DGRI's annual report.

• Urban Rec Improvements (LTI)

Funding for place management programs will include support for the pop-up dog park, parklet, dog waste and cigarette urn bins, trash receptacles, beautification, Calder Plaza, and equipment storage.

• Bridge Lighting Operations (NTI)

DDA contribution to Bridge Lighting Operations helps to support electricity and maintenance for lighting on the Indiana Railroad Bridge (Blue Bridge) and the Gillett Bridge.

• DGRI Event Production (NTI)

DDA contribution to DGRI Event Production contributes to the support of World of Winter which contributes to a month-long of various programming and events. This will also cover the support of a new fall event and a minimum of 3 bike, skate, and scoot events at the new bike and skate park.

• Diversity and Inclusion Programming (NTI)

The DDA's contribution to Community Relations and Engagement helps support efforts to create a more welcoming and inclusive Downtown, attract and serve more multicultural audiences and strengthen community ties in and to the Downtown neighborhood. This work includes but is not limited to event support and production, program sponsorship and partnership building to advance the collective vision of Downtown for the benefit of the entire community.

Downtown Ambassador Program (NTI)

Funding to extend the hospitality contract with Block by Block and continue deployment of the Downtown Ambassadors.

Experience Miscellaneous (NTI)

Funds not currently associated with projects but that provide the opportunity to take advantage of unforeseen projects, partnerships or initiatives that arise during the fiscal year.

• Holiday Décor Program (NTI)

DDA contribution to Holiday Décor Program helps to support the DDA's investment towards lighting and decorating the downtown during the winter and holiday season. This continued support will allow DGRI to continue to decorate the downtown with the replacement of existing decoration investments. This will also include the expansion into the Bridge St. business district, continue the new additions on south Division, update a cohesive design on Monroe North, add new elements to Rosa Parks Circle and add year-round lighting on the trees of Monroe Ctr.

Major Event Sponsorship (NTI)

DDA contribution to Major Event Sponsorship helps to support Downtown signature events like ArtPrize and LaughFest.

Police Foot Patrols (NTI)

DDA contribution to providing added public safety via additional police foot patrol services along key entertainment corridors throughout the summer months.

• Public Space Activation (NTI)

DDA contribution to Public Space Activation helps to continue and expand upon the Pop-Up Performer Program, public games, winter programming, public artwork programs, murals, Activate This Place placemaking grant program, alley activation, food truck initiatives, parks and river related programming, as well as other enlivening interventions that help create an ambiance at atmosphere within the downtown.

Rosa Parks Circle Ice Skating (NTI)

DDA contribution to Rosa Parks Circle Ice Skating helps to support skate rink operations including operations of the Zamboni, maintenance and upkeep of the rink.

- Special Events Grants Seasonal Event and Programming Sponsorship Program (NTI) DDA contribution to Special Events Event Sponsorship Support Program will help to support events and programming happening within the downtown that are seeking event support and that align with the community goals that were voiced through the Special Events Optimization process finalized in FY15. This program will help us to free and open to the public events that happen during Oct-Apr events to help encourage GR Forward goal of creating a 4-season city.
- City of Grand Rapids Office of Special Events Support (NTI)

 DDA contribution for The City of Grand Rapids Office of Special Event (OSE) support financially helps maintain and run the office's management in order to schedule, process and permit events looking to host an event within The City of Grand Rapids.
- Special Events Training Program (NTI)

DDA contribution to Special Events Management Training Program will help to support four educational workshops for events training in order to help assist event planners and producers to successfully plan and manage an event within the downtown and the City of Grand Rapids.

• Winter Avenue Building (NTI)

Funding for annual maintenance needs at the DDA owned building on Winter Avenue.