



March 16, 2015

Re: Intent to Participate

This letter is to confirm the mutual intent of both Michigan Economic Development Corporation and the City of Grand Rapids to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the CDBG-NDR application.

The City of Grand Rapids is nationally recognized for its work in sustainability and resilience. Its staff, in partnership with West Michigan Environmental Action Council, has recently completed the Grand Rapids Climate Resiliency Report, which serves as a basis for future resiliency work. The City plans to be a sub-recipient that will, if the grant is awarded, implement projects specific to improving community resiliency. The City will assign several key staff to support the grant outcomes.

It is understood that this letter is only an expression of our intent and a binding partner agreement [or other agreement] detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Gregory Sundstrom
City Manager

cc: Haris Alibasic
Office of Energy and Sustainability – City of Grand Rapids

Appendix D
PARTNERHSIP AGREEMENT
BETWEEN MICHIGAN STRATEGIC FUND (MSF)
AND
CITY OF GRAND RAPIDS
FOR
Community Development Block Grant National Disaster Resilience Competition
(CDBG-NDR)

THIS AGREEMENT, entered this 23rd day of October, 2015 by and between the Michigan Strategic Fund (herein called the "Applicant") and City of Grand Rapids (herein called the "Partner").

WHEREAS, the Applicant has applied for funds from the United States Department of Housing and Urban Development under the Disaster Relief Appropriations Act, 2013, Public Law 113-2, for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition ("Grant Funds"); and

WHEREAS, the Applicant wishes to engage the Partner to assist the Applicant in using such Grant Funds if awarded;

NOW, THEREFORE, it is agreed between the parties hereto, contingent upon the award of CDBG-NDR Grant Funds to the Applicant, that;

I. SUBRECIPIENT AGREEMENT/DEVELOPER AGREEMENT/CONTRACT

If the Applicant is awarded a CDBG-NDR grant from HUD, the Applicant shall execute a written subrecipient agreement, developer agreement, contract, or other agreement, as applicable, with the Partner, for the use of the CDBG-NDR Grant Funds before disbursing any CDBG-NDR Grant Funds to the Partner. The written agreement must conform with all CDBG-NDR requirements and shall require the Partner to comply with all applicable CDBG-NDR requirements, including those found in Disaster Relief Appropriations Act, 2013 (Public Law 113-2), title I of the Housing and Community Development Act of 1974 (42 USC 5302 et seq.), the CDBG program regulations at 24 CFR part 570, the Notice of Funding Availability for HUD's National Community Development Block Grant Resilient Disaster Recovery Allocation and any subsequent published amendments (the CDBG-NDR NOFA), the Applicant's CDBG-NDR NOFA application, and any other Applicant requirements.

II. SCOPE OF SERVICE

A. Activities

The Partner will be responsible for using CDBG-NDR Grant Funds to carry out activities in a manner satisfactory to the Applicant and consistent with any standards required as a condition of providing Grant Funds to Partner. Such use must be in compliance with the CDBG-NDR NOFA, the Applicant's application for CDBG-NDR assistance and the Applicant's Grant Agreement for CDBG-NDR. Such use will include the activities provided in Exhibit A.

B. Project Schedule

CDBG-NDR funding is subject to strict statutory deadlines for expenditure. In accordance with section 904(c) of title IX of the Disaster Relief Appropriations Act, 2013, a Grantee is required to expend all CDBG-NDR Grant Funds within two years of the date that HUD signs the grant agreement, unless granted a waiver by HUD. Consistent with this duty, the Partner is required to complete all CDBG-NDR assisted activities identified in section II.A above within 24 months, unless granted permission by the Applicant and HUD.

The Partner agrees to implement the Project Schedule in Exhibit A.

C. Staffing

Any changes in the key personnel assigned or their general responsibilities under this project are subject to the prior approval of the Applicant.

III. BUDGET

The Partner agrees to implement the project based on the budget provided in Exhibit A. The original proposed Budget may be adjusted should HUD award less than the amount requested by the Applicant. The Applicant shall have sole authority to make Partner funding determinations if not prescribed by HUD.

The Applicant may require a more detailed budget breakdown than the one contained herein, and the Partner shall provide such supplementary budget information in a timely fashion in the form and content prescribed by the Applicant. Any amendments to the budget must be approved in writing by both the Applicant and the Partner.

IV. SEVERABILITY

If any provision of this Agreement is held invalid, the remainder of the Agreement shall not be affected thereby and all other parts of this Agreement shall nevertheless be in full force and effect.

V. SECTION HEADINGS AND SUBHEADINGS

The section headings and subheadings contained in this Agreement are included for convenience only and shall not limit or otherwise affect the terms of this Agreement.

VI. WAIVER

The Applicant's failure to act with respect to a breach by the Partner does not waive its right to act with respect to subsequent or similar breaches. The failure of the Applicant to exercise or enforce any right or provision shall not constitute a waiver of such right or provision.

VII. ENTIRE AGREEMENT

This Agreement between the Partner and the Applicant for the use of CDBG-NDR Grant Funds, supersedes all prior or contemporaneous communications and proposals, whether electronic, oral, or written between the Partner and the Applicant with respect to this Agreement. By way of signing this agreement, the Partner is bound to perform obligations contained within this agreement or any HUD approved amendment thereof. Any amendment to this agreement must receive prior approval by HUD.

Date October 23, 2015

IN WITNESS WHEREOF, the Parties have executed this contract as of the date first written above.

[Applicant]
By Mark Morante
Mark Morante, Fund Manager
Michigan Strategic Fund Manager

[Partner]
By Eric DeLong
Eric DeLong
Acting City Manager

Attest Darlene O'Neal
Darlene O'Neal
Grand Rapids City Clerk

Countersigned: Jeff Hood
By: Jeff Hood
Deputy Chief Financial Officer

APPROVED AS TO FORM AND LEGAL SUFFICIENCY:

Fed. I. D. # 386004689

Catherine M. Mish
Catherine Mish
City Attorney

Exhibit A: Grand Rapids		SOURCES			CDBG-NDR USES				
Name	CDBG-NDR	Direct Leverage	TOTAL SOURCES	Acquisition-General	Rehab/Recon of Public Improvements	Rehab of Residential Prop	Admin	Non-CDBG-NDR	TOTAL USES
ADMINISTRATION	\$ 5,113,620	\$ -	\$ 5,113,620	\$ -	\$ -	\$ -	\$ 5,113,620	\$ -	\$ 5,113,620
Grand Rapids Administration (3%)	\$ 5,113,620	\$ -	\$ 5,113,620				\$ 5,113,620		\$ 5,113,620
PROMOTING RESILIENT HOUSING	\$ 3,500,000	\$ 300,000	\$ 3,800,000	\$ -	\$ -	\$ 3,500,000	\$ -	\$ 300,000	\$ 3,800,000
Grand Rapids Resilient Housing	\$ 3,500,000	\$ 300,000	\$ 3,800,000	\$ -	\$ -	\$ 3,500,000	\$ -	\$ 300,000	\$ 3,800,000
RESTORING STREAMS AND WETLANDS AND MINIMIZING POLLUTION	\$ 4,666,224	\$ 600,000	\$ 5,266,224	\$ -	\$ 4,666,224	\$ -	\$ -	\$ 600,000	\$ 5,266,224
Grand Rapids Green Infrastructure in Threshold Area Parks (Lincoln and Richmond)	\$ 4,666,224	\$ 600,000	\$ 5,266,224	\$ -	\$ 4,666,224	\$ -	\$ -	\$ 600,000	\$ 5,266,224
STRENGTHENING URBAN RESILIENCE	\$ 162,287,780	\$ 171,512,726	\$ 333,800,506	\$ -	\$ 162,287,780	\$ -	\$ -	\$ 171,512,726	\$ 333,800,506
West Side Urban Revitalization, Flood Protection and Trail Network	\$ 81,741,572	\$ 71,435,950	\$ 153,177,522	\$ -	\$ 81,741,572	\$ -	\$ -	\$ 71,435,950	\$ 153,177,522
Grand River Whitewater Rapids Restoration	\$ 28,043,574	\$ 4,740,826	\$ 32,784,400	\$ -	\$ 28,043,574	\$ -	\$ -	\$ 4,740,826	\$ 32,784,400
East Side Urban Revitalization, Flood Protection and Trail Network	\$ 52,502,634	\$ 95,335,950	\$ 147,838,584	\$ -	\$ 52,502,634	\$ -	\$ -	\$ 95,335,950	\$ 147,838,584
Project Sub Total	\$ 170,454,004	\$ 172,412,726	\$ 342,866,730	\$ -	\$ 166,954,004	\$ 3,500,000	\$ -	\$ 172,412,726	\$ 342,866,730
Grant Total	\$ 175,567,624	\$ 172,412,726	\$ 347,980,350	\$ -	\$ 166,954,004	\$ 3,500,000	\$ 5,113,620	\$ 172,412,726	\$ 347,980,350
Budget Estimates Only: Reimbursement Based on Actual Costs									

Complete Project Schedule		
Activities, if applicable	Start Date	End Date
Engineering and/or Design	10/1/2014	9/30/2022
Property Acquisition	5/1/2016	12/31/2018
Bidding	10/1/2014	3/1/2021
CDBG Funded Activities	5/1/2016	9/30/2022
Non-CDBG Funded Activities	10/1/2014	9/30/2022

OFFICE OF THE ADMINISTRATOR

Daryl J. Delabbio, PhD, County Administrator/Controller

Kent County Administration Building 300 Monroe Avenue, N.W. Grand Rapids, Michigan 49503-2206
Phone: (616) 632-7576 • e-mail: daryl.delabbio@kentcountymi.gov



March 13, 2015.

Re: Intent to Participate

This letter is to confirm the mutual intent of both the State of Michigan and Kent County to collaborate and enter into a partner agreement or other similar agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the State of Michigan's CDBG-NDR application.

Kent County sustained damage in the 2013 major flood of the Grand River and the County looks forward to being a subrecipient of funding under the CDBG-NDR grant. This funding will allow the County to make repairs to damaged infrastructure, to provide greater protection to our residents in the low and moderate income areas that were flooded, and to make preparations and infrastructure improvements that will allow us to both prevent future damage and react more quickly and completely when faced with another on-coming disaster or emergency need.

It is understood that this letter is only an expression of our intent and a binding partner agreement [or other agreement] detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Very truly yours,

A handwritten signature in blue ink, reading "Daryl J. Delabbio", is written over a faint, larger blue outline of the same signature.

Daryl J. Delabbio, Ph.D.
Administrator/Controller

Appendix D
PARTNERSHIP AGREEMENT
BETWEEN MICHIGAN STRATEGIC FUND (MSF)
AND
THE COUNTY OF KENT
FOR
Community Development Block Grant National Disaster Resilience Competition
(CDBG-NDR)

THIS AGREEMENT, entered this 22nd day of October 2015 by and between the Michigan Strategic Fund (herein called the "Applicant") and County of Kent (herein called the "Partner").

WHEREAS, the Applicant has applied for funds from the United States Department of Housing and Urban Development under the Disaster Relief Appropriations Act, 2013, Public Law 113-2, for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition ("Grant Funds"); and

WHEREAS, the Applicant wishes to engage the Partner to assist the Applicant in using such Grant Funds if awarded;

NOW, THEREFORE, it is agreed between the parties hereto, contingent upon the award of CDBG-NDR Grant Funds to the Applicant, that;

I. SUBRECIPIENT AGREEMENT/DEVELOPER AGREEMENT/CONTRACT

If the Applicant is awarded a CDBG-NDR grant from HUD, the Applicant shall execute a written subrecipient agreement, developer agreement, contract, or other agreement, as applicable, with the Partner, for the use of the CDBG-NDR Grant Funds before disbursing any CDBG-NDR Grant Funds to the Partner. The written agreement must conform with all CDBG-NDR requirements and shall require the Partner to comply with all applicable CDBG-NDR requirements, including those found in Disaster Relief Appropriations Act, 2013 (Public Law 113-2), title I of the Housing and Community Development Act of 1974 (42 USC 5302 et seq.), the CDBG program regulations at 24 CFR part 570, the Notice of Funding Availability for HUD's National Community Development Block Grant Resilient Disaster Recovery Allocation and any subsequent published amendments (the CDBG-NDR NOFA), the Applicant's CDBG-NDR NOFA application, and any other Applicant requirements.

II. SCOPE OF SERVICE

A. Activities

The Partner will be responsible for using CDBG-NDR Grant Funds to carry out activities in a manner satisfactory to the Applicant and consistent with any standards required as a condition of providing Grant Funds to Partner. Such use must be in compliance with the CDBG-NDR NOFA, the Applicant's application for CDBG-NDR assistance and the Applicant's Grant Agreement for CDBG-NDR. Such use will include the activities provided in Exhibit A.

B. Project Schedule

CDBG-NDR funding is subject to strict statutory deadlines for expenditure. In accordance with section 904(c) of title IX of the Disaster Relief Appropriations Act, 2013, a Grantee is required to expend all CDBG-NDR Grant Funds within two years of the date that HUD signs the grant agreement, unless granted a waiver by HUD. Consistent with this duty, the Partner is required to complete all CDBG-NDR assisted activities identified in section II.A above within 24 months, unless granted permission by the Applicant and HUD.

The Partner agrees to implement the Project Schedule in Exhibit A.

C. Staffing

Any changes in the key personnel assigned or their general responsibilities under this project are subject to the prior approval of the Applicant.

III. BUDGET

The Partner agrees to implement the project based on the budget provided in Exhibit A. The original proposed Budget may be adjusted should HUD award less than the amount requested by the Applicant. The Applicant shall have sole authority to make Partner funding determinations if not prescribed by HUD.

The Applicant may require a more detailed budget breakdown than the one contained herein, and the Partner shall provide such supplementary budget information in a timely fashion in the form and content prescribed by the Applicant. Any amendments to the budget must be approved in writing by both the Applicant and the Partner.

IV. SEVERABILITY

If any provision of this Agreement is held invalid, the remainder of the Agreement shall not be affected thereby and all other parts of this Agreement shall nevertheless be in full force and effect.

V. SECTION HEADINGS AND SUBHEADINGS

The section headings and subheadings contained in this Agreement are included for convenience only and shall not limit or otherwise affect the terms of this Agreement.

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The Applicant's failure to act with respect to a breach by the Partner does not waive its right to act with respect to subsequent or similar breaches. The failure of the Applicant to exercise or enforce any right or provision shall not constitute a waiver of such right or provision.

VII. ENTIRE AGREEMENT

This Agreement between the Partner and the Applicant for the use of CDBG-NDR Grant Funds, supersedes all prior or contemporaneous communications and proposals, whether electronic, oral, or written between the Partner and the Applicant with respect to this Agreement. By way of signing this agreement, the Partner is bound to perform obligations contained within this

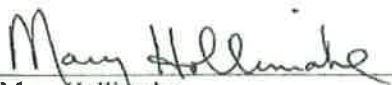
agreement or any HUD approved amendment thereof. Any amendment to this agreement must receive prior approval by HUD.

Date 10 / 22 / 2015

IN WITNESS WHEREOF, the Parties have executed this contract as of the date first written above.

[Applicant]
By: 
Mark Morante, Fund Manager
Michigan Strategic Fund Manager

[Partner]
By: 
Daryl J. Delabbio, Ph.D.
Kent County Administrator / Controller

Attest 
Mary Hollinrake
Kent County Clerk

Countersigned: 
By: Steve Duarte
Fiscal Services Director

APPROVED AS TO FORM AND LEGAL SUFFICIENCY:


Linda S. Howell
Kent County Assistant Corporate Counsel

Kent County Fed. I. D. # 38-6004862

Exhibit A: Kent County		SOURCES			CDBG-NDR USES				
Name	CDBG-NDR	Direct Leverage	TOTAL SOURCES	Acquisition-General	Rehab/Recon of Public Improvements	Rehab of Residential Prop	Admin	Non-CDBG-NDR	TOTAL USES
ADMINISTRATION	\$ 1,500,718	\$ -	\$ 1,500,718	\$ -	\$ -	\$ -	\$ 1,500,718	\$ -	\$ 1,500,718
Kent County Administration (3%)	\$ 1,500,718	\$ -	\$ 1,500,718	\$ -	\$ -	\$ -	\$ 1,500,718	\$ -	\$ 1,500,718
PRESERVING AND ENHANCING THE FLOODPLAIN	\$ 28,775,991	\$ 5,565,009	\$ 34,341,000	\$ 28,775,991	\$ -	\$ -	\$ -	\$ 5,565,009	\$ 34,141,000
Ada Thornapple River Corridor Greenway Acquisition	\$ 1,300,000	\$ 1,100,000	\$ 2,400,000	\$ 1,300,000	\$ -	\$ -	\$ -	\$ 1,100,000	\$ 2,400,000
Cascade Property Purchase - Riverfront Properties and 2984 TRD	\$ 1,650,000	\$ 1,700,000	\$ 3,350,000	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,700,000	\$ 3,350,000
Kent County Parks Acquisition of Lowlands for Floodwater Retention	\$ 18,426,500	\$ 2,206,500	\$ 20,633,000	\$ 18,426,500	\$ -	\$ -	\$ -	\$ 2,006,500	\$ 20,433,000
Plainfield Township River Restoration Acquisition	\$ 4,281,491	\$ 538,509	\$ 4,820,000	\$ 4,281,491	\$ -	\$ -	\$ -	\$ 538,509	\$ 4,820,000
Plainfield Riverine Home Acquisition	\$ 3,118,000	\$ 20,000	\$ 3,138,000	\$ 3,118,000	\$ -	\$ -	\$ -	\$ 20,000	\$ 3,138,000
PROMOTING RESILIENT HOUSING	\$ 1,420,000	\$ 100,000	\$ 1,520,000	\$ -	\$ -	\$ 1,420,000	\$ -	\$ 100,000	\$ 1,520,000
Kent County Resilient Housing	\$ 1,420,000	\$ 100,000	\$ 1,520,000	\$ -	\$ -	\$ 1,420,000	\$ -	\$ 100,000	\$ 1,520,000
RESTORING STREAMS AND WETLANDS AND MINIMIZING POLLUTION	\$ 19,027,940	\$ 9,714,500	\$ 28,742,440	\$ -	\$ 19,027,940	\$ -	\$ -	\$ 8,835,500	\$ 27,863,440
Ada Township Lift Station & Village Improvements	\$ 1,600,000	\$ 980,000	\$ 2,580,000	\$ -	\$ 1,600,000	\$ -	\$ -	\$ 980,000	\$ 2,580,000
GVMC/LGROW Water Quality	\$ 824,550	\$ 15,000	\$ 839,550	\$ -	\$ 824,550	\$ -	\$ -	\$ 15,000	\$ 839,550
Plainfield Sewer Sustainability & Restoration Projects	\$ 1,167,390	\$ 2,214,000	\$ 3,381,390	\$ -	\$ 1,167,390	\$ -	\$ -	\$ 2,214,000	\$ 3,381,390
Cascade Schoolhouse Creek Rehabilitation	\$ 500,000	\$ 100,000	\$ 600,000	\$ -	\$ 500,000	\$ -	\$ -	\$ 100,000	\$ 600,000
Cascade Thornapple Hills Drain Rehabilitation	\$ 200,000	\$ 200,000	\$ 400,000	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ 400,000
Cascade Schoolhouse Creek Regional Detention	\$ 750,000	\$ 1,000,000	\$ 1,750,000	\$ -	\$ 750,000	\$ -	\$ -	\$ 1,000,000	\$ 1,750,000
Kent County Millennium Park - Stormwater Management, Dredging, Grading & Greening for Retention & Sedimentation Control	\$ 3,825,000	\$ 2,175,000	\$ 6,000,000	\$ -	\$ 3,825,000	\$ -	\$ -	\$ 2,175,000	\$ 6,000,000
Kent County Parks Tributary Management & Ash Tree Removal in River & Stream Corridors	\$ 3,786,000	\$ 1,593,000	\$ 5,379,000	\$ -	\$ 3,786,000	\$ -	\$ -	\$ 714,000	\$ 4,500,000
Kent County Millennium Park Floodplain Landfill Remediation	\$ 2,500,000	\$ -	\$ 2,500,000	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,500,000
Kent County Drain Improvements	\$ 3,875,000	\$ 1,437,500	\$ 5,312,500	\$ -	\$ 3,875,000	\$ -	\$ -	\$ 1,437,500	\$ 5,312,500
STRENGTHENING URBAN RESILIENCE	\$ 800,000	\$ 100,000	\$ 900,000	\$ -	\$ 800,000	\$ -	\$ -	\$ 100,000	\$ 900,000
Kent DPW Flood Gate & Berm	\$ 800,000	\$ 100,000	\$ 900,000	\$ -	\$ 800,000	\$ -	\$ -	\$ 100,000	\$ 900,000
Project Sub Total	\$ 50,023,931	\$ 15,479,509	\$ 65,503,440	\$ 28,775,991	\$ 19,827,940	\$ 1,420,000	\$ -	\$ 14,400,509	\$ 64,424,440
Grant Total	\$ 51,524,649	\$ 15,479,509	\$ 67,004,158	\$ 28,775,991	\$ 19,827,940	\$ 1,420,000	\$ 1,500,718	\$ 14,400,509	\$ 65,925,158
Budget Estimates Only: Reimbursement Based on Actual Costs									

Complete Project Schedule		
Activities, if applicable	Start Date	End Date
Engineering and/or Design	4/1/2016	6/1/2017
Property Acquisition	6/1/2016	1/1/2021
Bidding	6/1/2016	6/1/2017
CDBG Funded Activities	6/1/2016	1/1/2021
Non-CDBG Funded Activities	1/1/2015	1/1/2021



MAYOR
Jack A. Poll

AT-LARGE COUNCILMEMBER
Sam Bolt

AT-LARGE COUNCILMEMBER
Dan Burrill

AT-LARGE COUNCILMEMBER
Kent Vanderwood

1ST WARD COUNCILMEMBER
William A. VerHulst

2ND WARD COUNCILMEMBER
Richard K. Pastoor

3RD WARD COUNCILMEMBER
Joanne M. Voorhees

CITY MANAGER
Curtis L. Holt

Appendix C
Partner Letter

October 26, 2015

To Whom It May Concern:

Re: Intent to Participate

This letter is to confirm the mutual intent of both the Michigan Strategic Fund and the City of Wyoming to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the Michigan Strategic Fund's CDBG-NDR application.

The City of Wyoming is a municipal corporation located in the Grand Rapids metropolitan area of Kent County, Michigan. The City has long experience with administration of CDBG funds, and with the type of projects proposed: park planning, design and development, and housing rehabilitation.

The City of Wyoming will complete design of the projects, implement them, administer contracts, and complete fiduciary and reporting duties associated with the grant.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,

Curtis L. Holt
City Manager

Appendix D
PARTNERSHIP AGREEMENT
BETWEEN MICHIGAN STRATEGIC FUND [MSF]
AND
CITY OF WYOMING, MICHIGAN
FOR
Community Development Block Grant National Disaster Resilience Competition
(CDBG-NDR)

THIS AGREEMENT, entered this 20th day of October, 2015 by and between the Michigan Strategic Fund (herein called the "Applicant") and the City of Wyoming, Michigan (herein called the "Partner").

WHEREAS, the Applicant has applied for funds from the United States Department of Housing and Urban Development under the Disaster Relief Appropriations Act, 2013, Public Law 113-2, for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition ("Grant Funds"); and

WHEREAS, the Applicant wishes to engage the Partner to assist the Applicant in using such Grant Funds if awarded;

NOW, THEREFORE, it is agreed between the parties hereto, contingent upon the award of CDBG-NDR funds to the Applicant, that;

I. SUBRECIPIENT AGREEMENT/DEVELOPER AGREEMENT/CONTRACT

If the Applicant is awarded a CDBG-NDR grant from HUD, the Applicant shall execute a written subrecipient agreement, developer agreement, contract, or other agreement, as applicable, with the Partner, for the use of the CDBG-NDR Grant Funds before disbursing any CDBG-NDR Grant Funds to the Partner. The written agreement must conform with all CDBG-NDR requirements and shall require the Partner to comply with all applicable CDBG-NDR requirements, including those found in Disaster Relief Appropriations Act, 2013 (Public Law 113-2), title I of the Housing and Community Development Act of 1974 (42 USC 5302 et seq.), the CDBG program regulations at 24 CFR part 570, the Notice of Funding Availability for HUD's National Community Development Block Grant Resilient Disaster Recovery Allocation and any subsequent published amendments (the CDBG-NDR NOFA), and the Applicant's CDBG-NDR NOFA application, and any other Applicant requirements.

II. SCOPE OF SERVICE

A. Activities

The Partner will be responsible for using CDBG-NDR Grant Funds to carry out activities in a manner satisfactory to the Applicant and consistent with any standards required as a condition of providing Grant Funds to Partner. Such use will be in compliance with the CDBG-NDR NOFA, the Applicant's application for CDBG-NDR assistance and the Applicants Grant Agreement for CDBG-NDR. Such use will include the activities provided in Exhibit A.

B. Project Schedule

CDBG-NDR funding is subject to strict statutory deadlines for expenditure. In accordance with section 904(c) of title IX of the Disaster Relief Appropriations Act, 2013, a Grantee is required to expend all CDBG-NDR funds within two years of the date that HUD signs the grant agreement, unless granted a waiver by HUD. Consistent with this duty, the Partner is required to complete all CDBG-NDR assisted activities identified in section II.A above within 24 months, unless granted permission by the Applicant and HUD.

The Partner agrees to implement the Project Schedule in Exhibit A.

C. Staffing

Any changes in the key personnel assigned or their general responsibilities under this project are subject to the prior approval of the Applicant.

III. BUDGET

The Partner agrees to implement the project based on the budget provided in Exhibit A. The original proposed Budget may be adjusted should HUD award less than the amount requested by the Applicant. The Applicant shall have sole authority to make Partner funding determinations if not prescribed by HUD.

The Applicant may require a more detailed budget breakdown than the one contained herein, and the Partner shall provide such supplementary budget information in a timely fashion in the form and content prescribed by the Applicant.. Any amendments to the budget must be approved in writing by both the Applicant and the Partner.

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V. SECTION HEADINGS AND SUBHEADINGS

The section headings and subheadings contained in this Agreement are included for convenience only and shall not limit or otherwise affect the terms of this Agreement.

VI. WAIVER

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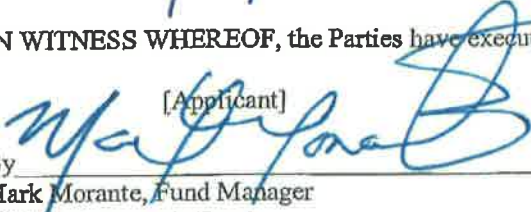
VII. ENTIRE AGREEMENT

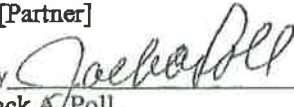
This Agreement between the Partner and the Applicant for the use of CDBG-NDR funds, supersedes all prior or contemporaneous communications and proposals, whether electronic, oral, or written between the Partner and the Applicant with respect to this Agreement. By way of signing this agreement, the Partner is bound to perform obligations contained within this

agreement or any HUD approved amendment thereof. Any amendment to this agreement must receive prior approval by HUD.

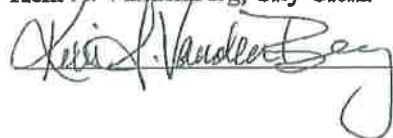
Date 10/22/15

IN WITNESS WHEREOF, the Parties have executed this contract as of the date first written above.

[Applicant]
By 
Mark Morante, Fund Manager
Michigan Strategic Fund

[Partner]
By 
Jack A. Poll
Title Mayor

Attest:
Kelli A. Vandenberg, City Clerk



APPROVED AS TO FORM


LEGAL COUNSEL

Exhibit A: Wyoming		SOURCES			CDBG-NDR USES				
Activity Name	CDBG-NDR	Direct Leverage	TOTAL SOURCES	Acquisition-General	Rehab/Recon of Public Improvements	Rehab of Residential Prop	Admin	Non-CDBG-NDR	TOTAL USES
ADMINISTRATION	\$ 42,267	\$ -	\$ 42,267	\$ -	\$ -	\$ -	\$ 42,267	\$ -	\$ 42,267
Wyoming Administration (3%)	\$ 42,267	\$ -	\$ 42,267	\$ -	\$ -	\$ -	\$ 42,267	\$ -	\$ 42,267
PROMOTING RESILIENT HOUSING	\$ 299,500	\$ -	\$ 299,500	\$ -	\$ -	\$ 299,500	\$ -	\$ -	\$ 299,500
Wyoming Resilient Housing	\$ 299,500	\$ -	\$ 299,500	\$ -	\$ -	\$ 299,500	\$ -	\$ -	\$ 299,500
RESTORING STREAMS AND WETLANDS AND MINIMI	\$ 1,109,412	\$ 300,000	\$ 1,409,412	\$ -	\$ 1,109,412	\$ -	\$ -	\$ 300,000	\$ 1,409,412
Wyoming Jackson Park Phase I	\$ 1,109,412	\$ 300,000	\$ 1,409,412	\$ -	\$ 1,109,412	\$ -	\$ -	\$ 300,000	\$ 1,409,412
Project Sub Total	\$ 1,408,912	\$ 300,000	\$ 1,708,912	\$ -	\$ 1,109,412	\$ 299,500	\$ -	\$ 300,000	\$ 1,708,912
Grant Total	\$ 1,451,179	\$ 300,000	\$ 1,751,179	\$ -	\$ 1,109,412	\$ 299,500	\$ 42,267	\$ 300,000	\$ 1,751,179

Budget Estimates Only: Reimbursement Based on Actual Costs

Complete Project Schedule		
Activities, if applicable	Start Date	End Date
Engineering and/or Design	4/1/2016	3/31/2019
Property Acquisition	n/a	n/a
Bidding	7/1/2016	12/31/2016
CDBG Funded Activities	4/1/2016	3/31/2019
Non-CDBG Funded Activities	4/1/2016	3/31/2019



October 23, 2015

Secretary Castro
U.S. Department of Housing and Urban Development (HUD)
Washington DC

Re: CDBG-NDR Leverage

Dear Secretary:

The Michigan Economic Development Corporation is providing direct leverage for the proposed CDBG-NDR-assisted project, the Grand Strategy, as submitted by the State of Michigan. The following dollars are firmly committed and support the following:

Administration	\$178,000
----------------	-----------

These dollars have already been spent or are set aside for this project to develop the application.

As Senior Vice President of Community Development, I am authorized to commit these dollars.

Sincerely,

A handwritten signature in blue ink, appearing to read "Mark J. Morante", with a stylized flourish at the end.

Mark J. Morante, Senior Vice President
Community Development and Michigan Strategic Fund Manager



October 23, 2015

RE: CDBG-NDR Leverage

Secretary Castro
U.S. Department of Housing and Urban Development (HUD)
Washington DC

Dear Secretary:

Ada Township is providing direct leverage for the proposed CDBG-NDR-assisted project, the Grand Strategy, as submitted by the State of Michigan. The following dollars are firmly committed and support the following:

Project	Direct Leverage Amount
Ada Township Lift Station & Village Improvements	\$980,000
Ada Thornapple River Corridor Greenway Acquisition	\$1,100,000

These dollars and projects are currently available to Ada Township. This commitment is subject to the award of CDBG-NDR grant funds to the State of Michigan.

As an officer of the Company I am authorized to commit these dollars and projects.

Sincerely,

George Haga
Ada Township Supervisor



CASCADE CHARTER TOWNSHIP

2865 Thornhills SE Grand Rapids, Michigan 49546-7140

October 23, 2015

RE: CDBG-NDR Leverage

Secretary Castro
U.S. Department of Housing and Urban Development (HUD)
Washington DC

Dear Secretary:

Cascade Township is providing direct leverage for the proposed CDBG-NDR-assisted project, the Grand Strategy, as submitted by the State of Michigan. The following dollars are firmly committed and support the following:

Project	Direct Leverage Amount
Cascade Property Purchase - Riverfront Properties and 2984 TRD	\$1,700,000
Cascade Schoolhouse Creek Rehabilitation	\$100,000
Cascade Thornapple Hills Drain Rehabilitation	\$200,000
Cascade Schoolhouse Creek Regional Detention	\$1,000,000

These dollars and projects are currently available to Cascade Township. This commitment is subject to the award of CDBG-NDR grant funds to the State of Michigan.

As an officer of the Company I am authorized to commit these dollars and projects.

Sincerely,

Ben Swayze
Cascade Township Manager



KENT COUNTY
PARKS
FOUNDATION

October 23, 2015

RE: CDBG-NDR Leverage

Secretary Castro
U.S. Department of Housing and Urban Development (HUD)
Washington DC

Dear Secretary:

Kent County Parks Foundation is providing direct leverage for the proposed CDBG-NDR-assisted project, the Grand Strategy, as submitted by the State of Michigan. The following dollars are firmly committed and support the following:

Project	Direct Leverage
Kent County Parks Acquisition of Lowlands for Floodwater Retention	\$ 799,500
Kent County Parks Tributary Management & Ash Tree Removal in River & Stream Corridors	\$ 1,100,000

These dollars and projects include a mix of currently available funds and funds that the Foundation intends to raise either internally or through partners. This commitment is subject to the award of CDBG-NDR grant funds to the State of Michigan.

As an officer of the Company I am authorized to commit philanthropy dollars and project priorities.

Sincerely,

Jim Conner

Vice President of the Board of Directors



"Rolling Plains and Beautiful Fields"

PLAINFIELD CHARTER TOWNSHIP

October 23, 2015

RE: CDBG-NDR Leverage

Secretary Castro
U.S. Department of Housing and Urban Development (HUD)
Washington DC

Dear Secretary:

Plainfield Township is providing direct leverage for the proposed CDBG-NDR-assisted project, the Grand Strategy, as submitted by the State of Michigan. The following dollars are firmly committed and support the following:

Project	Direct Leverage Amount
Plainfield Township River Restoration Acquisition	\$538,509
Plainfield Riverine Home Acquisition	\$20,000
Plainfield Sewer Sustainability & Restoration Projects	\$2,214,000

These dollars and projects are currently available to Plainfield Township. This commitment is subject to the award of CDBG-NDR grant funds to the State of Michigan.

Last, Plainfield Township has identified supporting leverage for the following project:

- **Forest Ridge Lift Station/Strategic Plan for Stormwater/Drain Improvements** – This is a large, built in place lift station that is constructed within the Grand River flood plain. Its main floor is 1.4' below the current FEMA 100 year flood elevation. During the 2013 Grand River flood, the station was an island and kept in operation by accessing the station daily using waiters and a boat. A new station will be built above and outside of the Grand River flood plain (above the 500 year flood elevation) approximately 500' south of the current site. The cost of this project is \$4,716,000 and Plainfield Charter Township is committed to this project. The money is in the Township's approved budget for 2016.

As an officer of the company I am authorized to commit these dollars and projects.

Sincerely,


Cameron VanWyngarden
Superintendent
Plainfield Charter Township

6161 Belmont Avenue * Belmont, Michigan * 49306-9609
Phone (616) 364-8466 * Fax (616) 364-6537 * www.plainfieldchartertwp.org

EXECUTIVE
OFFICE



CITY OF GRAND RAPIDS

October 22, 2015

Secretary Julian Castro
U.S. Department of Housing and Urban Development
451 7th Street S.W.
Washington, DC 20410

RE: CDBG-NDR Leverage

Dear Secretary Castro:

The **City of Grand Rapids** is providing over \$14.6 million in **direct** leverage for the proposed CDBG-NDR-assisted project, the **Grand Strategy**, as submitted by the State of Michigan. The following dollars are firmly committed and support the **Grand Strategy** proposal with specific projects identified below.

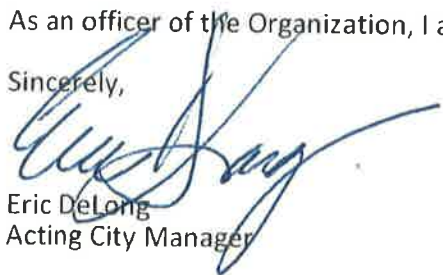
- Under **Promoting Resilient Housing** Category: **Grand Rapids Resilient Housing** - \$300,000
- Under **Restoring Streams and Wetland and Minimizing Pollution** Category: **Grand Rapids Green Infrastructure in Threshold Area Parks (Lincoln & Richmond Parks)** - \$600,000
- Under **Strengthening Urban Resilience** Category: **East Side Urban Revitalization, Flood Protection and Trail Network** - \$5,835,950
- Under **Strengthening Urban Resilience** Category: **West Side Urban Revitalization, Flood Protection and Trail Network** - \$7,935,950

Every one of these projects is located in the threshold target area and will benefit vulnerable, low- to moderate-income residents by increasing resiliency to flood events and providing social, environmental, and economic values as well. These projects will enhance resiliency by increasing the reliability of the floodwall system during inclement weather conditions and make homes themselves better able to deal with storm events. They will also demonstrate the viability of emerging and nascent planning strategy elsewhere in the region, and serve as replicable models for other communities.

These dollars and projects are currently available to the City of Grand Rapids. This commitment is subject to the award of CDBG-NDR grant funds to the State of Michigan.

As an officer of the Organization, I am authorized to commit these dollars and projects.

Sincerely,


Eric DeLong
Acting City Manager

OFFICE OF THE ADMINISTRATOR

Daryl J. Delabbio, PhD, County Administrator/Controller



Kent County Administration Building 300 Monroe Avenue, N.W. Grand Rapids, Michigan 49503-2206
Phone: (616) 632-7576 • Fax: (616) 632-7585 • e-mail: daryl.delabbio@kentcountymi.gov

October 21, 2015

RE: CDBG-NDR Leverage

The Honorable Julian Castro
Secretary of Housing & Urban Development
U.S. Department of Housing & Urban Development (HUD)
451 7th Street S.W.
Washington DC 20410

Dear Mr. Secretary:

Kent County is providing direct leverage for the proposed CDBG-NDR-assisted project, the Grand Strategy, as submitted by the State of Michigan. The following dollars are firmly committed and support the following:

Project	Direct Leverage
Kent County Parks Acquisition of Lowlands for Floodwater Retention	\$1,407,000
Kent County Millennium Park - Stormwater Management, Dredging, Grading & Greening for Retention & Sedimentation Control	\$2,175,000
Kent County Parks Tributary Management & Ash Tree Removal in River & Stream Corridors	\$493,000
Kent County Millennium Park Floodplain Landfill Remediation	\$0
Kent DPW Flood Gate & Berm	\$100,000
Kent County Resilient Housing	\$100,000

These dollars and projects are currently available to Kent County. This commitment is subject to the award of CDBG-NDR grant funds to the State of Michigan.

As an officer of the County I am authorized to commit these dollars and projects.

Sincerely,

A handwritten signature in blue ink, appearing to read "Daryl J. Delabbio".

Daryl J. Delabbio, Ph.D.
County Administrator/Controller



MAYOR
Jack A. Poll

AT-LARGE COUNCILMEMBER
Sam Bolt

AT-LARGE COUNCILMEMBER
Dan Burrill

AT-LARGE COUNCILMEMBER
Kent Vanderwood

1ST WARD COUNCILMEMBER
William A. VerHulst

2ND WARD COUNCILMEMBER
Richard K. Pastoor

3RD WARD COUNCILMEMBER
Joanne M. Voorhees

CITY MANAGER
Curtis L. Holt

October 22, 2015

RE: CDBG-NDR Leverage

Secretary Castro
U.S. Department of Housing and Urban Development (HUD)
Washington DC

Dear Secretary:

The City of Wyoming is providing direct leverage for the proposed CDBG-NDR-assisted project, the Grand Strategy, as submitted by the State of Michigan. The following dollars are firmly committed and support the following:

Project	Direct Leverage Amount
Jackson Park Phase I	\$300,000

These dollars and projects are currently available to Wyoming. This commitment is subject to the award of CDBG-NDR grant funds to the State of Michigan.

As an officer of the company I am authorized to commit these dollars and projects.

Sincerely,

A handwritten signature in black ink, appearing to read 'C. Holt'.

Curtis Holt
City Manager



GRAND VALLEY METROPOLITAN COUNCIL

ADA TOWNSHIP • ALGOMA TOWNSHIP • ALLENDALE TOWNSHIP • ALPINE TOWNSHIP • BELDING • BYRON TOWNSHIP • CALEDONIA TOWNSHIP • CANNON TOWNSHIP • CASCADE TOWNSHIP • CEDAR SPRINGS
COOPERSVILLE • COURTLAND TOWNSHIP • EAST GRAND RAPIDS • GAINES TOWNSHIP • GEORGETOWN TOWNSHIP • GRAND RAPIDS • GRAND RAPIDS TOWNSHIP • GRANDVILLE • GREENVILLE • HASTINGS
HUDSONVILLE • IONIA • JAMESTOWN TOWNSHIP • KENT COUNTY • KINTWOOD • LOWELL • LOWELL TOWNSHIP • MIDDLEVILLE • NELSON TOWNSHIP • OTTAWA COUNTY • PLAINFIELD TOWNSHIP
ROCKFORD • SPARTA • SAND LAKE • TALLMADGE TOWNSHIP • WALKER • WAYLAND • WYOMING

October 23, 2015

RE: CDBG-NDR Leverage

Secretary Castro

U.S. Department of Housing and Urban Development (HUD)

Washington DC

Dear Secretary:

The Grand Valley Metro Council is providing direct leverage for the proposed CDBG-NDR-assisted project, the Grand Strategy, as submitted by the State of Michigan. The following dollars are firmly committed and support the following:

Project	Direct Leverage Amount
GVMC/LGROW Water Quality	\$15,000

These dollars and projects are currently available to the Metro Council. This commitment is subject to the award of CDBG-NDR grant funds to the State of Michigan.

As an officer of the Company I am authorized to commit these dollars and projects.

Sincerely,

John Weiss

Executive Director



OFFICE OF THE DRAIN COMMISSIONER

William R Byl, Drain Commissioner

October 23, 2015

RE: CDBG-NDR Leverage

Secretary Castro
U.S. Department of Housing and Urban Development (HUD)
Washington DC

Dear Secretary:

The Kent County Drain Commissioner is providing direct leverage for the proposed CDBG-NDR-assisted project, the Grand Strategy, as submitted by the State of Michigan. The following dollars are firmly committed and support the following:

Project	Direct Leverage
Kent County Drain Improvements	\$1,437,500

These dollars and projects are currently available to Kent County Drain Commissioner. This commitment is subject to the award of CDBG-NDR grant funds to the State of Michigan.

As Drain Commissioner I am authorized to commit these dollars and projects.

Sincerely,



William R. Byl
Kent County Drain Commissioner



Date: October 19, 2015

TO: U.S. Department of Housing and Urban Development

RE: CDBG-NDRC Leverage

Rockford Construction is providing direct leverage for the proposed CDBG-NDR-assisted project, *The Grand Strategy*, as submitted by the State of Michigan and local partners. The following dollars are firmly committed and support **Strengthening Urban Resilience – West Side Urban Revitalization, Flood Protection and Trail Network**.

- \$34,000,000 to develop Fulton Place, a mixed-use development project anchored by more than 100 residential units and 10,000 SF of retail.
- \$25,000,000 to develop a mixed-use development anchored by New Holland Brewing Co, which will include 36 apartments and additional retail.

These developments will not receive any NRDC funds directly. But both are critical to the success of the **West Side Urban Revitalization, Flood Protection and Trail Network** project and strengthening overall urban resilience. Both developments recently broke ground and, among other benefits, will:

- Clean and redevelop underutilized properties located in very close proximity to the river identified as the threshold area.
- Re-establish their respective streets – Bridge Street and Fulton Street – as gateways from the Near Westside, across the Grand River, to Downtown.
- Enhance pedestrian connections from the Near Westside to the Grand River.
- Reactivate urban land for both public and private use.
- Increase the availability of housing, businesses and jobs within the urban core.

The revitalization of Grand Rapids' West Side is now just getting underway. *The Grand Strategy* to restore the economic, environmental and social values of the Grand River will support and catalyze this movement. Fully implementing the Grand Strategy will better protect urban neighborhoods like the Westside from severe flooding, while delivering a remarkable new amenity that significantly enhances the neighborhood's character and quality of life.

As a principal of the Company I am authorized to commit these dollars and projects. We thank you for the opportunity to participate in the National Disaster Resilience Competition.

Sincerely,

A handwritten signature in black ink, reading 'Michael E. Mraz'.

Michael E. Mraz
Partner, Real Estate Development

Rockford
Construction
Company, Inc.

Tel. 616.285.6933
Fax 616.285.8001

601 First Street NW
Grand Rapids, MI 49504

- OFFICE
- MEDICAL
- EDUCATIONAL
- RETAIL
- INDUSTRIAL
- RENOVATION
- COMMERCIAL
- RESIDENTIAL

October 23, 2015

RE: CDBG-NDR Leverage

Secretary Castro
U.S. Department of Housing and Urban Development
451 7th Street S.W.
Washington, DC 20410

Dear Secretary Castro:

The Grand Rapids Public Museum is providing direct leverage for the proposed CDBG-NDR-assisted project, the *Grand Strategy*, as submitted by the State of Michigan. The following dollars are firmly committed and support the following:

Project	Direct Leverage Amount
West Side Urban Revitalization, Flood Protection and Trail Network	\$4,500,000

These dollars are currently available to the Museum and will leverage work only at the museum site. This commitment is subject to the award of CDBG-NDR grant funds to the State of Michigan.

As an officer of the Company I am authorized to commit these dollars and projects.

Sincerely,



Dale A. Robertson
President & CEO



272 Pearl Street NW
Grand Rapids, Michigan 49504
616.456.3977
grpm.org



DATE: October 14, 2015

TO: Secretary Julian Castro
U.S. Department of Housing and Urban Development (HUD)
451 7th Street SW
Washington, D.C. 20410

RE: CDBG-NDR Leverage in support of the State of Michigan application

Dear Secretary Castro:

The City of Grand Rapids Downtown Development Authority (DDA) will provide direct leverage for the proposed CDBG-NDR-assisted project, *The Grand Strategy*, as submitted by the State of Michigan.

The DDA firmly commits \$1,500,000 towards eligible projects in Downtown Grand Rapids. More specifically, the DDA is committed to invest in projects that support urban revitalization and flood protection within the DDA boundaries. The DDA is especially committed to projects that strengthen the community's resiliency by transforming the Grand River corridor from a liability to a distinct asset that delivers far-reaching economic, environmental and social benefits.

These funds are currently available to the City of Grand Rapids Downtown Development Authority. This commitment is subject to the award of CDBG-NDR grant funds to the State of Michigan.

As the Board Chair of the DDA I am authorized to commit these dollars and projects. This letter reflects a motion made by the DDA's Board of Directors on October 14, 2015.

Sincerely,

Brian Harris, Chair
Downtown Development Authority
City of Grand Rapids, MI



October 14, 2015

Grand Rapids WhiteWater is committing to provide direct leverage for the State of Michigan's CDBG-NDR-assisted Urban Resiliency project within *The Grand Strategy*. The following dollars are firmly committed to the River Restoration/Whitewater portion of the project.

- River Restoration/Whitewater: \$4,740,826

This project will support flood protection and resiliency, and provide a wide variety of environmental, economic and social benefits within the threshold target area of the application. This commitment is contingent upon award of the HUD CDBG-NDR grant.

These dollars are available to Grand Rapids WhiteWater, and as an officer I am authorized to commit these dollars that support the overall project.

A handwritten signature in blue ink, appearing to read "Chris Muller".

Chris Muller

Board President

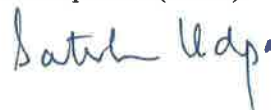
502 2nd Street, Suite 300 • Grand Rapids, MI 49504
616-881-2888 • www.grandrapidswhitewater.org

MICHIGAN STATE UNIVERSITY

October 22, 2015

To: U.S. Department of Housing and Urban Development (HUD)

From: Satish Udpa, Executive Vice President



Re: CDBG-NDR Leverage

Michigan State University is committed to investing \$88 million in a new research facility that is being constructed within the East Side Flood Protection, Urban Revitalization and Trail Network Project area. This research facility is integral to the success of the overall strategy and provides supporting leverage for the proposed CDBG-NDR-assisted project, the Grand Strategy, as submitted by the State of Michigan.

Although the University's research facility will not receive any NDRC funds directly, the facility is critical to the East Side Flood Protection, Urban Revitalization and Trail Network Project as it will produce hundreds of new jobs to the threshold area. The development of the research facility site will result in cleaning and redeveloping brownfield sites within very close proximity to the river and identified as part of the threshold text. The research facility project will implement on-site green infrastructure and low impact development and has enabled City investment in adjacent public streets, pedestrian connections along the river and between the river and the urban core. The research facility project also reactivates vacant urban land for both public and private use. Developments like this one are critical to the success of the East Side Flood Protection, Urban Revitalization and Trail Network project, and are also required for the Grand Strategy to be effective as a resiliency model.



OFFICE OF THE
EXECUTIVE
VICE PRESIDENT FOR
ADMINISTRATIVE
SERVICES

Satish Udpa
Executive Vice President
for Administrative Services

Michigan State University
Hannah Administration Building
426 Auditorium Road, Room 412
East Lansing, Michigan
48824

Phone 517.355.5014
Fax 517.353.6772
www.admnsv.msu.edu

Garrick J. Rochow
*Vice President &
Chief Customer Officer*

October 14, 2015

Consumers Energy is committing to provide direct leverage for the State of Michigan's HUD-CDBG-NDRC grant application. The following dollars are firmly committed to support the Resilient Housing project.

- Rebates and the installation of energy saving devices in the amount of \$200,000

These rebates and installations will enhance the comfort of residents' homes, while also reducing energy usage and costs. They will demonstrate the overall strategy of reducing energy waste. This commitment is contingent upon award of the HUD-CDBG-NDRC grant.

These dollars and projects are available to Consumers Energy, a Michigan based utility, and as an officer of the Company I am authorized to commit these dollars and projects that support the overall project.

Respectfully,



Garrick J. Rochow

Garrick J. Rochow
*Vice President &
Chief Customer Officer*

September 23, 2015

Consumers Energy is providing a supporting commitment/supporting leverage for the proposed CDBG-NDR-assisted project or program, *The Grand Strategy*, as submitted by the State of Michigan. The following projects and dollars are firmly committed and support the overall project.

- Grand Rapids West Side Energy District (Rockford Development), \$3,020,000
- Ellsworth Substation, Downtown Grand Rapids Infrastructure, \$8,000,000
- Metro Vaults, Downtown Grand Rapids Infrastructure, \$1,200,000

These projects will enhance the resiliency and reliability of the electric system during inclement weather conditions. They will also demonstrate the viability of utilizing emerging technology elsewhere in the City and region.

These dollars and projects are available to Consumers Energy, a Michigan based utility, and as an officer of the Company I am authorized to commit these dollars and projects that support the overall project.

Respectfully,



Garrick J. Rochow



CITY OF GRAND RAPIDS

Date: **October 22, 2015**

Secretary Julian Castro
U.S. Department of Housing and Urban Development
451 7th Street S.W.
Washington, DC 20410

RE: CDBG-NDR Leverage

Dear Secretary Castro:

The **City of Grand Rapids** is providing over \$114 million in **supporting** leverage for the proposed CDBG-NDR-assisted project, the Grand Strategy, as submitted by the State of Michigan. The following dollars are firmly committed and support the **Grand Strategy** proposal with specific projects identified below.

- **Grand Rapids Tree Canopy, \$1,184,000**
- **Grand Rapids Green Streets, \$113,000,000**

These projects will enhance resiliency by reducing the volume of water entering the river in the threshold target area, thereby increasing the reliability of the floodwall system during the inclement weather conditions. They will also demonstrate the viability of emerging and nascent planning strategy elsewhere in the region, and serve as replicable models for other communities.

These dollars and projects are currently available to the City of Grand Rapids. This commitment is subject to the award of CDBG-NDR grant funds to the State of Michigan.

As an officer of the Organization, I am authorized to commit these dollars and projects.

Sincerely,

A handwritten signature in blue ink, appearing to read "Eric DeLong".

Eric DeLong
Acting City Manager



W.K.
KELLOGG
FOUNDATION®

A Partner With Communities Where Children Come First

October 19, 2015

This letter is provided by the W.K. Kellogg Foundation ("Foundation") to support the City of Grand Rapids' request to the State of Michigan's CDBG-NDR-assisted project or program, *The Grand Strategy*. The Foundation is dedicated to improving the lives of vulnerable children in the greater Grand Rapids area. In April/May 2015, the Foundation committed funding to the various entities and purposes as listed below.

- City of Grand Rapids to conduct a Labor Demand Study, \$99,300
- Heart of West Michigan United Way for the purpose of organizing service providers to train workers for in-demand jobs, \$185,000
- Southwest Organizations Unifying Resources for Community and Employees to support the Talent Pipeline Program, \$600,000
- City of Grand Rapids to support the Grand Rapids Jobs Initiative, \$103,963

These projects support efforts to create greater economic security among low- and moderate-income households in the Grand Rapids area. By identifying the number and type of jobs to be generated by infrastructure projects, workers can receive the training and develop the skills necessary to be prepared them for these jobs. The projects will also help to connect city residents to the jobs generated by infrastructure activities.

The Foundation is proud to partner with the City of Grand Rapids through these grant and contract awards. As the Foundation Program Officer on these awards, please do not hesitate to contact me if you have any questions or need additional information.

Sincerely,

A handwritten signature in black ink, appearing to read 'Andrew Brower', with a long, sweeping horizontal line extending to the right.

Andrew Brower
Program Officer
Grand Rapids, MI



"Rolling Plains and Beautiful Fields"

PLAINFIELD CHARTER TOWNSHIP

October 23, 2015

RE: CDBG-NDR Leverage

Secretary Castro
U.S. Department of Housing and Urban Development (HUD)
Washington DC

Dear Secretary:

Plainfield Township is providing direct leverage for the proposed CDBG-NDR-assisted project, the Grand Strategy, as submitted by the State of Michigan. The following dollars are firmly committed and support the following:

Project	Direct Leverage Amount
Plainfield Township River Restoration Acquisition	\$538,509
Plainfield Riverine Home Acquisition	\$20,000
Plainfield Sewer Sustainability & Restoration Projects	\$2,214,000

These dollars and projects are currently available to Plainfield Township. This commitment is subject to the award of CDBG-NDR grant funds to the State of Michigan.

Last, Plainfield Township has identified supporting leverage for the following project:

- **Forest Ridge Lift Station/Strategic Plan for Stormwater/Drain Improvements** – This is a large, built in place lift station that is constructed within the Grand River flood plain. Its main floor is 1.4' below the current FEMA 100 year flood elevation. During the 2013 Grand River flood, the station was an island and kept in operation by accessing the station daily using waiters and a boat. A new station will be built above and outside of the Grand River flood plain (above the 500 year flood elevation) approximately 500' south of the current site.

As an officer of the company I am authorized to commit these dollars and projects.

Sincerely,


Cameron VanWingarden
Superintendent
Plainfield Charter Township

6161 Belmont Avenue * Belmont, Michigan * 49306-9609
Phone (616) 364-8466 * Fax (616) 364-6537 * www.plainfieldchartertp.org

Michigan NDRC

Public Hearing Summaries

October 20, 2015

Meeting Summaries

Two public hearings were held on October 20, 2015 after the required 15-day public notice period. The first public hearing was held from 5:30 – 6:30p at the DeVos Place Convention Center, 303 Monroe Avenue, Grand Rapids, MI. Participants were invited to attend in person. This building is on a public bus line with bus stop in front of the building, accessible to persons in a wheelchair, and had signage showing the way to the public hearing meeting room for the hearing impaired.

The second public hearing was held at the Plainfield Township Hall, 6161 Belmont Avenue NE, Belmont, MI. Participants were invited to attend in person. This building is on a public bus line with bus stop in front of the building, accessible to persons in a wheelchair, and had signage showing the way to the public hearing meeting room for the hearing impaired.

West Michigan Resilience Team members were available to discuss the proposal using project summary handouts and info-graphics mounted on tripods. Comment cards were given to participants to complete and return or mail in later.

Comments

Comments received by participants of the two public hearings were documented as follows:

- Coordinated approach is good to address interrelated issues;
- Broaden tools for floodplain preservation, consider easements on private property;
- Emphasize human impacts;
- Include methods to mitigate climate contributions;
- Promote energy independence for first responders;
- Show imagery of a climate resilient home;
- Showcase the breadth of partnerships;
- Dam removals will improve the river;
- Preserve the Grand River floodplain;

A letter from West Michigan Environmental Action Council (WMEAC), attached, provides additional detail to several of the above comments.

Response to Comments

The comments caused several changes to be made to the Soundness of Approach, Capacity, and Need sections of the narrative. The West Michigan Resiliency Council will follow up with additional community meetings to receive feedback on the NDRC proposal.



1007 Lake Drive
Grand Rapids, MI 49506
616-451-3051
www.wmeac.org
fb.com/wmeac

To: Michigan Department of Economic Development (MEDC)

From: West Michigan Environmental Action Council (WMEAC)

Date: October 20, 2015

Re: Public Comment, The Grand Strategy and proposal to the National Disaster Resiliency Competition, US Office of Housing and Urban Development

West Michigan Environmental Action Council praises the work of the Michigan Department of Economic Development, Kent County, the Grand River Corridor Municipalities and partnering nonprofits who emerge from this process prepared to compete nationally to leverage climate resiliency investments for Kent County. The act of planning itself, leaves our region's families and communities better prepared to address climate impacts in our region. Thousands of families are less vulnerable today, as a result of your efforts. A bright future can be expected for our quickly growing economy and region.

Further, after many decades of advocacy, the environmental community is relieved to witness the moment when climate impacts are being recognized and prioritized for investment. The scale of commitment of time and energy on the part of our committed local government employees and elected officials is to be commended and will not be taken for granted.

WMEAC offers the following insights, intended to be generative and further strengthen an already strong program and proposal of investments:

Recommendation 1 – Mitigate Climate Contributions

Strengthen the presence of clean, renewable, and decentralized energy project concepts in the proposal. Climate mitigation priorities are a missing theme from the approach. Kent County needs more than an energy district: We need many clean energy districts, a regional energy plan, pilot projects that demonstrate the multitude of approaches to finance and install clean energy. **Climate mitigation is our community's responsibility – businesses, institutions and individual property owners. Therefore The Grand Strategy cannot be an "adaptation only" response; it must include methods to help citizens accelerate their efforts to reduce their human impact to climate change.**

Recommendation 2 - Strengthen the Approach to Highlight Human Impact

People must lead. This proposal will go to the office of Housing and Urban Development. The narrative of each aspect of the plan should be driven through human impact - not via economic or ecological lenses. HUD doesn't care much about fish passage infrastructure, but it does care that people have more fish to eat, and that those fish are harvested from a healthy ecosystem.

For example:

- Reducing risk for flooding will protect the wealth of families in flood prone areas of the city.
- Reducing risk of disruptive energy loss to families during high water events and thereby reducing risk of disruption to families' daily lives, thereby preventing job loss, truancy, etc.
- Quality of life and health benefits from more recreational amenities.
- Increased job opportunities from investment and redevelopment of the underutilized river corridor.



Leading environmental protection in West Michigan by inspiring action, since 1968.





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Recommendation 3 – Energy Independence for First Responders

Independent, clean energy sources are needed for hospitals, first responders, and other critical service operations in and/or serving the Grand Strategy Corridor. Our first responders should not be reliant on a vulnerable grid and unsustainable fossil fuels in order to respond to our community in moments that call us to be prepared.

Recommendation 4 – Show us a Climate Resilient Home

Climate resilient homes and neighborhoods are one of the most important aspects of this plan and our ability to be resilient. Residential neighborhoods constitute the largest land use in our community and while not publicly owned, residential neighborhoods are infrastructure. In the images that you share publicly and submit to the contest, we should be including a model climate resilient home.

Recommendation 5 – Showcase the Partnerships

West Michigan has a long history of showcasing our ability to collaborate across sectors – businesses, governments and non-profits working together. Highlight this in your public dialogue and in the submission to the contest.



Leading environmental protection in West Michigan by inspiring action, since 1968.



Citizen Participation and Consultation Summary Chart

Michigan Phase II Application

Date	1 Agency Name or Stakeholder Group (if applicable)	2 Agency Type - Target Population (if applicable)	3 Type of Outreach	4 - Method of Notification (if applicable) - Materials Provided	Feedback
after 6/22/15	Grand Rapids Fire Department	River Rescue	Meeting with river design consultants		Discuss Grand River whitewater restoration project design and public safety considerations
6/23/2015	MDEQ	Regulatory Agency	Meeting with river design consultants and City staff		Pre-MDEQ permit application meeting to discuss aspects of the Grand River whitewater restoration design
6/24/2015	Various Federal, State, and Local Departments	MDNR, MDEQ, USFWS, USACE, USGS, GLFC, City of GR	Meeting with river design consultants		Barrier design meeting to discuss specific aspects of the new dynamic barrier
6/24/2015	Kent County philanthropic community leaders	Local foundations	Meeting with river design consultants		Update the foundations on the status of the Grand River whitewater restoration project
6/29/2015	Grand Rapids Steelheaders	Local Chapter of Statewide Steelheaders organization	GR Steelheaders Member meeting	GR Steelheaders e-mail notification to members; newsletter notification	Update the organization on the status of the Grand River Whitewater restoration project; answer questions and take input about the design and future operational topics
7/8/2015	City of Grand Rapids Downtown Development Authority	Local Government - tax increment finance authority	Public discussion of river restoration/urban revitalization/resiliency goals/strategies	Posted meeting announcement on City and partner websites; electronic distribution to community leaders; facilitated discussion of options and strategies	Prioritize diversity and inclusion strategies

7/9/2015	Downtown Grand Rapids Inc Board of Advisors	Local nonprofit organization	Public discussion of river restoration/resiliency goals/strategies	Posted meeting announcement on organizational website; Provided powerpoint presentation of alternative scenarios; Facilitated discussion of options and strategies	Be sure to engage private sector in revitalization planning and strategies; Be mindful of need and solutions for long term river improvements maintenance and operation; Ensure urban revitalization and riverfront redevelopment is consistent with community character and values
7/14/2015	Alliance for Investment of Downtown Grand Rapids Inc	Citizen advisory committee	Public meeting	Posted meeting; email notification; Powerpoint presentation of alternatives; Facilitated discussion of options and strategies.	Keep up the good work
7/15/2015	Alliance for Vibrancy of Downtown Grand Rapids Inc	Citizen advisory committee	Public meeting	Posted meeting; email notification; Powerpoint presentation of alternatives; Facilitated discussion of options and strategies.	Expanding and activating public space is key to serve the needs of growing urban population
7/16/2015	Phase 2 Request for Eligible Projects	State Agencies, Qualifying jurisdictions, public, non-profits	Published notice, direct e-mail to State Agencies, Non-profits, Local Jurisdictions interested from Phase I	Posted notice; email notification directing to website with more information; follow-up discussion	Need is greater than this region and interest in future opportunities related to resilience. State agencies identification of their resilience activities.
7/16/2015	Grand River Restoration Steering Committee	Citizen committee	Public meeting	Meeting agenda distributed to committee members. Powerpoint presentation of alternative scenarios; Facilitated discussion of options.	Keep up the good work
7/23/2015	City of Grand Rapids Planning Commission	Local government	Public meeting	Posted meeting announcement on City website. Presentation of river needs, opportunities and alternative approaches. Guided discussion of options.	Ensure Downtown urban revitalization transitions appropriately into surrounding neighborhoods
7/23/2015	NA	community organizations and individuals working to advance equity and inclusion in the region	Meeting	Meeting agenda distributed to key stakeholders; . Powerpoint presentation of the importance of Inclusion and Diversity in urban revitalization and river restoration.	Ensure that under-represented constituents are included in the goals and implementation strategies.
7/27/2015	Alliance for Livability of Downtown Grand Rapids Inc	Citizen advisory committee	Public Meeting	Posted meeting; email notification; Powerpoint presentation of alternatives; Facilitated discussion of options and strategies.	Variety of housing types and price points is important to ensure a diverse population of people
7/29/2015	Rockford Development	Private redevelopment company	Meeting	Email invite; Presentation of needs and related urban revitalization opportunities; powerpoint presentation of alternative scenarios; guided discussion.	Support the redevelopment vision/strategy; Let's continue to explore partnership opportunity.
7/30/2015	Kent County Board of Commissioners	Elected Officials	Public Meeting	Posted meeting; Email Notification. Powerpoint overview of opportunities.	General support. Like the regional concepts presented.

7/30/2015	City of Grand Rapids Neighborhood Associations	nonprofit	Monthly leadership meeting with City staff (public)	Discussion topic on the agenda. No materials.	Neighborhood leader recommended Citizen Certification Training for ICS (Incident Command System) for their areas. Neighborhood leader recommended National Night Out as opportunity to reach out to neighbors.
7/31/2015	NA	Public & nonprofit agencies providing housing rehabilitation and related services to low- and moderate-income populations in the region.	Meeting	By invitation. No materials.	Dave Jacobs, Executive Director of Home Repair Services, noted there are a lot of bad roofs in Kent County.
8/3/2015	Kent County philanthropic community leaders	Local foundations	Invited Meeting	Email, Phone invite; Discussed design of The Grand Strategy	Support pursuit of the HUD-NDRC opportunity
8/6/2015	Rockford Development	Private redevelopment company	Meeting to discuss partnership opportunities	Email invite	Expressed interest in exploring leveraging opportunities
8/11/2015	Grand Rapids City Commission	Local Government	Public meeting	Posted meeting announcement on City websites; electronic distribution to community leaders; powerpoint presentation of alternatives; facilitated discussion of options	Can we accelerate redevelopment schedule for riverfront opportunity sites; Prioritize diversity and inclusion in redevelopment strategy; Westside redevelopment strategy is consistent with neighborhood goals;
8/11/2015	Alliance for Investment of Downtown Grand Rapids Inc	Citizen advisory committee	Public meeting	Posted meeting; email notification; Distributed implementation matrix; Facilitated discussion of options and strategies.	Partnership is key to implementation success;
8/12/2015	Monroe North Tax Increment Finance Authority	Local Government - tax increment finance authority	Public Meeting	Posted meeting announcement on City websites; electronic distribution to community leaders; powerpoint presentation of alternatives; facilitated discussion of options and strategies	Keep up the good work

8/17/2015	Ada Township	Local Government	Private Meeting	Discussion of Ada Township opportunities	
8/20/2015	Equity Drinks	Community civil rights group	Public Meeting	Meeting notice distributed through organizational network; exhibits of alternatives/recommendations displayed	
8/21/2015	Plainfield Township	Local Government	Private Meeting	Discussion of Plainfield Township opportunities	
8/21/2015	Cascade Township	Local Government	Private Meeting	Discussion of Cascade Township opportunities	
8/26/2015	Disability Advocates of Kent County	Disability rights organization	Public meeting	Meeting notice distributed through organizational network; discussion of urban revitalization/river restoration/resiliency goals; discussion of alternatives/strategies	Keep up the good work; Ensure universal design standards are integrated in redevelopment strategies
8/27/2015	Heartside Business Association	neighborhood organization	Public meeting	Meeting notice distributed through neighborhood network; powerpoint presentation of alternatives; facilitated discussion of options and strategies	Keep up the good work; Please prioritize stronger connections from neighborhood to river via improvement on Division and other streets
9/1/2015	The Right Place	Regional economic development organization	Invited Meeting	Email invite. Discussed The Grand Strategy infographic and partnership opportunities	Support the river restoration and HUD-NDRC effort
9/2/2015	Wyoming	Local Government	Private Meeting	Discussion of Wyoming opportunities	
9/8/2015	Neighbors of Belknap Lookout	neighborhood organization	Public Meeting	Meeting notice distributed through neighborhood network; powerpoint presentation of alternatives; facilitated discussion of options	Footprint of river-how does it change as we add all these activities?; How do we manage river pollution?
9/8/2015	Alliance for Investment of Downtown Grand Rapids Inc	Citizen advisory committee	Public meeting	Posted meeting; email notification; Powerpoint presentation of alternatives; Facilitated discussion of options and strategies.	Keep up the good work
9/9/2015	Essential Needs Task Force - Food & Nutrition Coalition	Food Pantry Providers, WIC providers, Feeding America, Advocates, Farmers	Standing Meeting of Key Providers	Posted Meeting. Email distribution. Grand Strategy infographic distributed.	
9/10/2015	Kent County Family & Children's Coordinating Council Executive Committee	Multi-Purpose Collaborative Body	Public Meeting	Posted Meeting. Email distribution. Grand Strategy infographic distributed.	
9/14/2015	Ada Township	Township Board Meeting	Public Meeting	Posted Meeting. Email distribution. Infographic Reviewed	
9/14/2015	Kent County State Senators & Representatives	Elected Officials	Invited Meeting	Email Invitation. Infographic Reviewed	Support the river restoration and HUD-NDRC effort

9/16/2015	Alliance for Vibrancy of Downtown Grand Rapids Inc	Citizen advisory committee	Public meeting	Posted meeting; email notification; Powerpoint presentation of alternatives; Facilitated discussion of options and strategies.	Prioritize diversity and inclusion strategies in implementation; keep up the good work; multipurpose infra is smart approach
9/17/2015	Heritage Hill Association	neighborhood organization	Public Meeting	Meeting notice distributed through neighborhood network; powerpoint presentation of alternatives; facilitated discussion of options	Lamprey: how do we prevent invasion?; What happens to communities up and down the river?; Will there be river walks North of where the existing trails stop?
9/18/2015	Grand Rapids Whitewater	River advocacy group	Invited Meeting to continue partnership discussion	Email	Whitewater is the catalyst project that energizes urban revitalization and river restoration
9/20/2015	Public Hearing in Grand Rapids	Stakeholders and Public	Public Meeting	Posted and Advertised meeting. Email distribution. Infographic and project list discussed.	
9/20/2015	Public Hearing in Plainfield Township	Stakeholders and Public	Public meeting	Posted and Advertised meeting. Email distribution. Infographic and project list discussed.	
9/22/2015	State Department Briefing on Resilience	State Agencies	Invited Meeting	Discussed resilience project list and any concerns by the departments regarding the submission, also any opportunities to for leverage.	Concerns about endangered species and making sure we are planning accordingly. State Departments offered technical expertise.
9/22/2015	Creston Neighborhood Association	neighborhood organization	Public Meeting	Meeting notice distributed through neighborhood network; powerpoint presentation of alternatives; facilitated discussion of options	Parks should remain free to encourage and preserve access; If the State opens a park, we'd have to pay for access-DONT want that; I like the concept of river restoration. This is not restoration, it is special purpose re-engineering. Let's be informed by history, not today. How about an outdoor concert venue? Flexible space. A grass amphitheater would be beautiful
9/23/2015	Cascade Township	Township Board Meeting	Public Meeting	Posted meeting. Email distribution. Infographic discussed.	Keep up the good work; Flooding is a regional problem and we're keen to partner in regional solutions

9/24/2015	Southwest Area Neighbors/John Ball Area Neighbors/West Grand	neighborhood organization	Public meeting	Meeting notice distributed through neighborhood network; powerpoint presentation of alternatives; facilitated discussion of options; Spanish translator present	Don't preserve industrial legacies/parks near the river; Love the idea of creating public space along the river and developing more green space on the west side. Keeping the river as a focal point; Will there be swimming in the river?
9/28/2015	Alliance for Livability of Downtown Grand Rapids Inc	Citizen advisory committee	Public Meeting	Posted meeting; email notification; Powerpoint presentation of alternatives; Facilitated discussion of options and strategies.	Keep up the good work; multi-purpose infra is the way to go
9/28/2015	Whitewater/ Resilience State Department Briefing in GR.	State Agencies, locals government representative	Invited Meeting	State Departments and locals discussed project list focused on Restoring the Rapids.	Concerns about permitting and discussed opportunities to leverage funding.
9/29/2015	Black Hills Neighborhood	neighborhood organization	Public meeting	Meeting notice distributed through neighborhood network; powerpoint presentation of alternatives; facilitated discussion of options and strategies; Spanish translator present	Prioritize neighborhood connections to the river and Downtown; how will investments in river restoration improve our neighborhood?
9/29/2015	Disability Advocates of Kent County	Disability rights organization	Accessibility Tour	Meeting invite distributed through organizational network; walking discussion barriers and alternatives	Lyon Square area - currently no ramp access to the riverwalk; Prioritize universal design standards in redevelopment activities
9/29/2015	Emergency Needs Task Force - Transportation Subcommittee		Public meeting	Posted meeting notice distributed to subcommittee members; Grand Strategy infographic distributed; discussion of opportunity	Appreciate the trail development thinking and greenways/complete streets providing more and safer mobility connections in the urban core
10/1/2015	Emergency Needs Task Force - Workforce Development Subcommittee		Public meeting	Posted meeting notice distributed to subcommittee members; Grand Strategy infographic distributed; discussion of opportunity	Appreciate the effort to guide public infrastructure work to low-income residents and families. Consider partnering with HR departments at local government and private sector partners to be most effective

10/1/2015	Grand Rapids Rowing Association	River recreation user group	Partner meeting	Email invite to members	Consider long term river maintenance and management needs; Preserve river-edge woodlands and more tree planting to support flood protection; The river improvements will make our greatest natural resource a true asset. I'm really looking forward to enjoying and showing off this asset; Please strive to maintain the water level up to Northland Bridge; Study and confirm no river level loss in 10 miles upstream; How long into the future are we planning for flood protection; What will be the default level of the new invasive species barrier? How will adjusting the barrier for different events upstream and downstream change the water level; The Grand River is a wonderful place to row; National Rowing Events such as the 2014 Masters Nationals Regatta in Grand Rapids brings millions of dollars of economic impact to Grand Rapids. A rowing facility, boathouse, close to downtown such as in Riverside Park would continue to support this impact; Rowing boathouse in Riverside Park would be great
10/6/2015	LINC	Community development agency	Public meeting	Meeting notice distributed through organizational network; exhibits of alternatives/recommendations displayed	Is there an opportunity to recognize Native American history in the river reconstruction?
10/9/2015	Roosevelt Park Neighborhood Association	neighborhood organization	Public meeting	Meeting notice distributed through neighborhood network; powerpoint presentation of alternatives; facilitated discussion of options; Spanish translator present	Dog access to the river; designated dog areas, off-leash perhaps even; There is still the perception that the river water is not safe. We need good info about this
10/8/2015	Monroe North Business Association	neighborhood organization	Public meeting	Meeting notice distributed through neigh Association network; powerpoint presentation of alternatives; facilitated discussion of options	Congratulations. Love the regional aspect.
10/8/2015	Kent County Board of Commissioners	Elected Officials	Public Meeting	Posted Meeting. Email distribution. Grand Strategy infographic distributed.	Thank you for keeping universal design standards top of mind
10/8/2015	Disability Advocates of Kent County	Disability rights organization	Partner meeting	Meeting notice distributed through neighborhood network; powerpoint presentation of alternatives; facilitated discussion of options	

10/12/2015	Kent County philanthropic community leaders	Local foundations	Invited Meeting	Email invitation. Discussed design of The Grand Strategy	Keep up the good work; sequencing of river restoration/resiliency investments is key; state partnership is critical
10/12/2015	Silver Jackets	State and Federal Agencies focused on reducing flood risks.	Stakeholder Meeting	Sent email agenda showing NDRC grant presentation and discussion. Summary of Approach; Overview of NDRC; Link to MEDC website; Stakeholder Letter of Support template.	
10/13/2015	Kent County Disaster, Mental Health, and Human Services Committee			Posted meeting. Email distribution.	
10/13/2015	Alliance for Investment of Downtown Grand Rapids Inc	Citizen advisory committee	Public meeting	Posted meeting; email notification; infographic provided	Prioritize investments in neighborhoods of high need and low resources; Healthy Homes and energy efficiency are critical components
10/13/2015	Grand Rapids Rowing Association	River recreation user group	Partner meeting	Email notification; Ongoing discussion of Whitewater restoration project design	Rowing is not just the 'rowing pool' along Riverside Park - the rowing community uses the rivers for 10+ miles upstream from GR
10/14/2015	City of Grand Rapids Downtown Development Authority	Local government	Public meeting	Posted meeting; email notification to members and media; infographic provided	Prioritize economic inclusion strategies in urban revitalization and river restoration; Appreciate the regional collaboration
10/15/2015	Hispanic Chamber of Commerce	Chamber of commerce	Partner meeting	Meeting notice distributed through organizational network; powerpoint presentation of alternatives	Keep up the good work; Thank you for prioritizing diversity and inclusion strategies
10/16/2015	OutPro	Community civil rights group	Public meeting	Meeting notice distributed through organizational network; exhibits of alternatives/recommendations displayed	Keep up the good work; Please continue to prioritize diversity and inclusion strategies in revitalization/redevelopment efforts
10/16/2015	Black Women Connect	Professional networking group	Public meeting	Meeting notice distributed through organizational network; exhibits of alternatives/recommendations displayed	Keep up the good work; Please continue to prioritize diversity and inclusion strategies in revitalization/redevelopment efforts
10/16/2015	Kent County State Senators & Representatives	Elected Officials	Invited Meeting	Reviewed final recommendations. Email distribution.	
10/19/2015	Wyoming City Council	Elected Officials	Public Meeting	Review recommendations. Posted meeting. Grand Strategy infographic and proposed Project Summary	
10/19/2015	Michigan Citizen-Community Emergency Response Coordinating Council (MCCERCC)	State and local level Emergency Response representatives.	Stakeholder Meeting	- Sent email agenda showing NDRC grant presentation and discussion. Summary of Approach; & Overview of NDRC.	

10/20/2015	Grand Rapids Area Black Businesses	Economic development/empowerment enterprise	Public meeting	Meeting notice distributed through organizational network; powerpoint presentation of alternatives
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STATE OF MICHIGAN
EXECUTIVE OFFICE
LANSING

RICK SNYDER
GOVERNOR

BRIAN CALLEY
LT. GOVERNOR

October 22, 2015

The Honorable Julian Castro, Secretary
United States Department of Housing & Urban Development
451 7th Street SW
Washington, D.C. 20410

Re: Support for Certification of Michigan through the U.S. Department of Housing and Urban Development, *National Disaster Resilience Competition* (NDRC)

Dear Secretary Castro:

We would like to take this opportunity to convey our support for Phase II of Michigan's National Disaster Resilience Competition (NDRC) application. If approved, this program will assist Michigan in the creation of a science-based resiliency program that will not only help Michigan prepare for flood events, but can also be replicated in riparian communities nationwide.

During the incident period of April 16-May 14, 2013, heavy rains impacted the State of Michigan with severe weather conditions, including high winds and river flooding. This resulted in widespread flooding throughout 16 Michigan counties declared as disaster areas. Five of the 16 counties are included in Michigan's longest river system, the Grand River. Michigan Disaster Declaration of June 18, 2013 (FEMA-4121-DR), was the result of river flooding from surface water runoff that caused significant property damage, infrastructure destruction and tons of sedimentation, compounding the nearly 14,000 tons of sediment per day the Grand River pumps into Lake Michigan.

Our application has identified an area along the Grand River that meets HUD's threshold criteria for the competition. We would encourage you to consider the unique characteristics of the Michigan NDRC Phase II application when awarding grants. Our proposed approach is to implement science-based resiliency actions to a much broader Grand River watershed, starting from the smallest upstream tributary downstream to the Grand Haven port at Lake Michigan. This broad approach to resilience will have comprehensive impacts on the Midwest freshwater ecosystems, international shipping, river recreation, tribal archeological sites, and stabilizing vulnerable populations.

The award of this grant will provide the state, local governments and partners with an opportunity to implement and incorporate goals from existing local plans, such as the Grand Rapids Climate Resiliency Report, Plainfield Township Flood Mitigation Plan, Green Grand Rapids, Grand Rapids Forward, and Restore the Rapids. Michigan's NDRC approach captures the ownership of grassroots efforts which have gained state and national support to be modeled in riparian communities nationwide.

The state of Michigan is committed to the success of NDRC and we are taking the necessary steps to ensure that systems and management capacity are

Secretary Castro
October 22, 2015
Page 2 of 2

in place to get this job done effectively and efficiently. Specifically, we are assuring that all State permit processes related to this grant submission will be expedited when possible and that we will continue to identify funding sources for the projects within the proposal. Resiliency is a priority for our State and our departments will evaluate resilient measures to prioritize projects where feasible. We support the Michigan NDRC certification submission, and are hopeful we will be awarded this important disaster resiliency grant.

Sincerely,



Rick Snyder
Governor



Brian Calley
Lieutenant Governor



DAVE HILDENBRAND

29TH DISTRICT
P.O. BOX 30036
LANSING, MI 48909 7536

THE SENATE
STATE OF MICHIGAN
APPROPRIATIONS CHAIRMAN

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October 20, 2015

The Honorable Julián Castro
Secretary of Housing and Urban Development
U.S. Department of Housing and Urban Development
451 7th Street S.W.
Washington, DC 20410

Dear Mr. Secretary:

As members of the Michigan Senate who serve the residents of Kent and Ottawa counties, we are excited to work with Governor Snyder, as well as, our local partners in Grand Rapids, Kent County, Ada, Cascade, Plainfield and Wyoming to implement the **Grand Strategy**.

We saw first-hand the damage of the 2013 Flood and its impact on the region. With this in mind, we are eager to be part of a solution whereby we identify existing State funds – whether they be for endangered species, dam removals, land acquisition or other needs – that can be utilized to support this holistic approach to build economic, environmental and social resilience.

We also know the importance of supporting a stream-lined permitting process as it relates to the Grand Rapids Whitewater vision. We are well briefed and will be advocating for effective ways to consolidate the permitting process and expediting reviews by state officials.

Ultimately, we believe that by working with HUD and the Michigan Economic Development Corporation to implement the **Grand Strategy**, Grand Rapids, Kent County and greater West Michigan will continue its pattern of sustainable growth in the future. Please do not hesitate to contact our offices if you would like to discuss this proposal in greater detail.

Sincerely,


Dave Hildenbrand
State Senator
29th District


Tonya Schuitmaker
State Senator
26th District


Peter MacGregor
State Senator
28th District


Arlan Meekhof
Senate Majority Leader
30th District



**HOUSE OF REPRESENTATIVES
STATE OF MICHIGAN**

P.O. BOX 30014
LANSING, MI 48900-7514

October 20, 2015

The Honorable Julian Castro
Secretary of Housing and Urban Development
U.S. Department of Housing and Urban Development
451 7th Street S.W.
Washington, D.C. 20410

Dear Mr. Secretary,

We write today, as leaders and members of the Michigan House of Representative representing Kent County, Michigan, in support of the *Grand Strategy* - a partnership with the state of Michigan, the city of Grand Rapids and the communities of Ada, Cascade, Plainfield and Wyoming seeking assistance as part of the National Disaster Resilience Competition.

In 2013, we witnessed the damage of flooding of the Grand River and the effect that it had on the city of Grand Rapids and surrounding areas. In response, the state of Michigan and our local communities have come together to craft a strategy that incorporates several initiatives with the common goal of reducing the risk of future flooding along the Grand River, improving the quality of life in West Michigan.

On behalf of all partners involved, we now ask for assistance to exponentially increase the reach and positive effects of local efforts already underway in response to the 2013 flood. By working with the Department of Housing and Urban Development and the Michigan Economic Development Corporation to implement the *Grand Strategy*, the greater west Michigan community will be able to continue its pattern of sustainable growth.

Thank you for your consideration of the Grand Strategy proposal, of which we offer our support enthusiastically.

Sincerely,

Kevin Cotter
Speaker of the House
99th District

Aric Nesbitt
Majority Floor Leader
66th District

Ken Yonker
State Representative
72nd District

Chris Afendoulis
State Representative
73rd District

Rob VerHeulen
State Representative
74th District

Winnie Brinks
State Representative
76th District

Tom Hooker
State Representative
77th District

Lisa Posthumus Lyons
State Representative
86th District